

Country	Programmatic Area	Activity	Partner	Milestones		Expected Outcome	TOTAL
				Pre-Joint Appraisal	30-Nov		
Pakistan	Data	Periodic DQA in 2018 to see progress achieved from the implementation of current DQ IP	WHO	DQA will be done in at least 50% of the districts in all provinces/areas	DQA will be done in at rest of the districts in all provinces/areas	DQA is done in all districts	1054959
Pakistan	Data	DQ IP implementation in provinces and areas	WHO	DQ IP developpment will be done in at least 50% of the districts in all provinces/areas	DQ IP developpment will be done in at rest of the districts in all provinces/areas	DQ IP is done in all districts	
Pakistan	Vaccine-Specific Support	Capacity building on VPD and AEFI surveillance – this is in addition of the rotavirus introduction; this is a ToT (more in-depth than the training delivered for the rotavirus introduction)	WHO	Two people from at least 50% districts will be trained fon VPD and AEFI surveillance monitoring and data analysis	Two people from at remaining 50% districts will be trained fon VPD and AEFI surveillance monitoring and data analysis	Strengthen VPD and AEFI surveillance system	
Pakistan	Data	Laboratory support for M/R surveillance through HR, technical and logistics support.	WHO	1. HR and logistics support continues for National Measles/Rubella lab 2. Developing plan for expansion of lab capacity in the provinces following assessment of current capacity	Lab capacity extended into at least 2 provinces	Lab support for VPD surveillance continues and strengthened	
Pakistan	Data	Development of slide deck, maps, 2 pagers/ province and area, report etc.	WHO		Slide deck containing summary findings of the CES for each province and area will be available	Evidence based data will be available with every province/area for program planning and monitoring	
Pakistan	Leadership Management and Coordination (LMC)	Review and possible revision of EPI policy and related SOPs	WHO	Consultation meeting will be conducted for the revised policy and operational guideline	Final version of the revised policy and operational guideline with SOPs will be available	The program will have the revised policy and guidelines/SOPs for use	
Pakistan	Leadership Management and Coordination (LMC)	Communicating the SOPs effectively (including non-government entities)	WHO		SOPs will be developed and disseminated to operatinal level	Improved performance by the health workers using the new SOPs	
Pakistan	Leadership Management and Coordination (LMC)	cMYP revision (workshops, drafting etc.)	WHO	Consultative meeting for revision of cMYP is held in every province	cMYP is revised and updated	New cMYP for the program is available for operational planning.	
Pakistan	Leadership Management and Coordination (LMC)	Develop a policy for engagment of private sector in immunization service delivery and setting strategies for implementation	WHO	Consultation at every province on broad policy of engagement and next steps	Final version of the policy document will be shared with the government and partners	Enhanced service delivery capacity of the program through engagement of private sector	
Pakistan	Leadership Management and Coordination (LMC)	Development of an annual operational plan of actions at the provincial level based on cMYP and PC-1 as well as EVM IP and DQ IP, etc. This plan also specifies the source of funds.	WHO	PoA developed for all provinces and area including Federal EPI		PoA will be developed for all provinces and areas for 2018	

Pakistan	Leadership Management and Coordination (LMC)	Comprehensive joint program review of province and area programs	WHO	Comprehensive EPI review done in at least 1 province and 1 area	Comprehensive EPI review done in at remaining 1 province and area(s)	Programs revise their PoAs based on the findings of the comprehensive review exercise	
Pakistan	Supply chain	Wastage rate monitoring study	WHO	Concept note developed and selection of areas for the operational research	Preliminary result of the study will be available	Evidence based data will be available with the program on vaccine wastage for policy guidance.	
Pakistan	Sustainability	Establish integrated (immunization, MNCH, ATM, NCD and nutrition, and emergency preparedness) service delivery in 10 Family Practice model districts	WHO	Concept note with tools and strategies finalized for integrated service delivery model	Initiating integrated service delivery in selected 10 model districts	A model will be available for improved and integrated service delivery for the national/provincial health systems	
Pakistan	Vaccine-Specific Support	Technical, financial and logistics support for continuation of IBD and Rotavirus disease surveillance	WHO	Technical, logistics and financial support continues for existing IBD and Rotavirus sentinel sites	Review of sentinel sites for IBD and Rotavirus diseases	Disease burden data for IBD and Rotavirus diseases will be available for policy decision	
Pakistan	Vaccine-Specific Support	Establish CRS surveillance in four sentinel sites	WHO	CRS surveillance functioning in established sites	Two more sentinel sites included in the network	Disease burden data for CRS will be available for policy decision for introduction of RCV	
Pakistan	Leadership Management and Coordination (LMC)	Provide technical assistance to the development and implementation of an equity based model for identification of missed children by poor performing Union Councils / areas and urban and peri urban slums including micro-planning and an integrated immunization package.	UNICEF	In all the initial 11 tier 1 districts, 407 union councils currently targeted by the Polio program in 3 provinces and 1 Area implementing a specific equity based model for identification and targetting of missed children.	Validated and up to date micro-plans including total number of children missed out of routine immunization by union council available for all 4 provinces and 3 Areas.	At least 80% of missed children reached with routine immunization services	1087568
Pakistan	Data	Support systematic monitoring, periodic review, Implementation Research/ Operation Research, and evaluation of the routine immunization services	UNICEF	Operational Routine Immunization dashboard (stand alone/ integrated into the Polio Dashboard)	At least 2 national immunization reviews successfully conducted.	Evidence based, equitable, and responsive National and Provincial Immunization Program	
Pakistan	Supply chain	Support the functionality and strengthening of the Federal and Provincial Effective Vaccine Management (EVM) structure including capacity building/ training of EVM at the different levels.	UNICEF	Implementation of all outstanding cEVM-IP activities		Standardized EVM practices fully operationalized at all levels	
Pakistan	Demand Promotion	Built capacity of federal and provincial immunization teams and CSOs on the implementation of contextualized communication strategies and the revitalization of immunization IEC resource mechanisms.	UNICEF	A social mobilization tool kit developed/adapted in provinces and an information resource structure revived/established at Federal level and in 2 provinces.	The social mobilization tool kit in use and the information resource mechanism operational at Federal level and in 2 provinces.	Increased demand for immunization services particularly in poorly performing union councils	

Pakistan	Leadership Management and Coordination (LMC)	Provide technical assistance to the development and implementation of a model for identification, line listing and targetting of poorly performing urban slums with immunization services including partnership with private sector.	UNICEF	Completed Profiling and mapping of Urban slums in 07 main cities of all four provinces (Rawalpindi, Lahore, Multan in Punjab, Karachi, Haiderabad in Sindh, Peshawar in Khyber Pakhtunkhwa and Quetta in Baluchistan).	Validated and upto date micro-plans including total number of children missed out of routine immunization by poorly performing urban slums available for all 4 provinces (Rawalpindi, Lahore, Multan in Punjab, Karachi, Haiderabad in Sindh, Peshawar in Khyber Pakhtunkhwa and Quetta in Baluchistan).	At least 80% of missed children reached with routine immunization services in the poorly performing urban slums	
Pakistan	Supply chain	Implementation of activities 26, 55-67, 72 Top-up for Supply chain activities	UNICEF	Implementation of all outstanding cEVM-IP activities		Standardized EVM practices fully operationalized at all levels	
Pakistan	Other	Assistance to Federal and each Province / Regional EPI in developing operational budget for year 2018-19 (Remaining two province)	World Bank	Technical assistance devliered to EPI programs	Operating budgets submitted	Submission of Operational Budget for 2018-19 for Federal and each Province / Regional EPI (Two Province)	90000
Pakistan	Financing	Baseline assessment of the quality of audit of EPI in terms of effectiveness and usefulness	World Bank	Hiring of a firm to conduct assessment and framework development	Baseline financial management quality survey completed	Base line audit quality survey, completed	
Pakistan	Financing	Developing Performance Audit Framework for EPI in consultation with Donors and Ministry/Department of Health	World Bank		Outline for performance audit framework developed	Development of Performance Audit framework and adoption of the Auditor General of Pakistan	
Pakistan	Financing	Adoption of the performance audit framework by the Auditor General of Pakistan	World Bank		Consultations with the Auditor General of Pakistan conducted	Consultations with the Auditor General of Pakistan conducted	
Pakistan	Financing	Capacity Building of the Auditors	World Bank	Training plan developed	Training delivered. Performance audit manual developed	Performance Audit Manual adopted by AGP	
Pakistan	Financing	Conducting Performance audit of the EPI and dissemination of audit results	World Bank		Performance Audit conducted and dissemination event held	Government and stakeholders informed, finalized product developed and disseminated	
Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Balochistan	Acasus	An updated diagnostic of the EPI program and action plan showing activities, timelines and targets for key interventions agreed with Gavi and the Government to support Provincial health leadership in overcoming key bottlenecks to improving immunisation coverage	12 monthly reports for Gavi outlining progress against the agreed plan, obstacles encountered and relevant insights; including necessary actions outstanding from the Government and other stakeholders (i.e. agencies engaged in technical assistance provision to the government)	An end of the year report on the progress of these deliverables, outlining the progress of implementation, lessons learned (for Balochistan, Pakistan, and Gavi) and recommended next steps	682,680

Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Balochistan	Acasus		12 monthly reviews of Quetta immunisation progress with city-leadership	Improved focus on urban immunisation by Balochistan MoH
Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Balochistan	Acasus	PowerPoint presentation and/or minutes from meetings which show key follow-up actions held with senior leadership 2-4 times throughout the year	Embedded support provided to EPI program staff with clear communication and coordination with partner staff engagement in executing the developed action plan	Strengthen the capacity of the M&E officers through the provision of embedded support and the development/improvement of monitoring and evaluation tools (i.e. dashboard or regularly produced reports)
Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Balochistan	Acasus	Development of solutions to address the expanding mobile data coverage gaps caused by the mobile network being turned off	Development of an e-VACCs dashboard which clearly shows the roll-out and ongoing coverage of the health workforce	Monthly report on how e-VACCs data is being used by DHOs and provincial staff to manage health workforce performance and support to the development of a performance management plan in line with Provincial regulations
Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Sindh	Acasus	An updated diagnostic of the EPI program and action plan showing activities, timelines and targets for key interventions agreed with Gavi and the Government to support Provincial health leadership in overcoming key bottlenecks to improving immunisation coverage	12 monthly reports for Gavi outlining progress against the agreed plan, obstacles encountered and relevant insights; including necessary actions outstanding from the Government and other stakeholders (i.e. agencies engaged in technical assistance provision to the government)	An end of the year report on the progress of these deliverables, outlining the progress of implementation, lessons learned (for Sindh, Pakistan, and Gavi) and recommended next steps
Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Sindh	Acasus	Leverage the existing work of partners in urban immunisation, particularly JSI and Unicef to develop a series of Karachi-specific reviews with Karachi leadership (monthly/bi-monthly) beginning in April 2018.	12 monthly reviews of Karachi immunisation progress with city-leadership	Improved focus on urban immunisation by Sindh MoH
Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Sindh	Acasus	PowerPoint presentation and/or minutes from meetings which show key follow-up actions held with senior leadership 2-4 times throughout the year	Embedded support provided to EPI program staff with clear communication and coordination with partner staff engagement in executing the developed action plan	Strengthen the capacity of the M&E officers through the provision of embedded support and the development/improvement of monitoring and evaluation tools (i.e. dashboard or regularly produced reports)

Pakistan	Leadership, management, and coordination (LMC)	Support leadership and management capacity development of the EPI team in Sindh	Acasus	Facilitate the use of the health workforce and child registry tracking, Zindagi Mehfooz in the performance management of the program		Use of ZM by government for programme monitoring	
Pakistan	Program Implementation/Coverage & Equity	Strengthen engagement between Federal/Provincial EPI Cells and CSOs for further improving coverage of missed children and promoting equity in immunization	CHIP	Analytical report comprised province wise compilation of CSOs programme related to immunization and primary health care			196127
Pakistan	Program Implementation/Coverage & Equity		CHIP	Short report containing list of support extended to Federal/Provincial EPI Cells and GAVI to facilitate dialogue with civil society for the improvement of coverage and equity of immunization in Pakistan			
Pakistan	Program Implementation/Coverage & Equity	Strengthen the capacity of Federal/Provincial EPI Cells in CSOs contracting and monitoring and CSOs' capacity in understanding key EPI policies & planning documents	CHIP	Analytical report containing challenges related to contracting, collaboration and monitoring with a set of practical recommendations, which address these challenges			
Pakistan	Program Implementation/Coverage & Equity		CHIP	SOP and sample contract for CSOs' contracting			
Pakistan	Program Implementation/Coverage & Equity		CHIP	M&E framework regarding CSOs work on demand generation and service delivery developed and build capacity of at least 2 persons each from Federal/Provincial EPI Cells			
Pakistan	Program Implementation/Coverage & Equity	Develop Standard Operating Procedures (SOP) for CSOs contracting and M&E framework for supervision of CSOs' programmes and transparently measure impact of CSO-executed interventions in immunization	CHIP		Capacity of at least 2 persons each from Federal/Provincial EPI Cells improved in understanding system for CSOs' contracting and monitoring CSOs programme		

Pakistan	Program Implementation/Coverage & Equity		CHIP		Capacity of 81 CSOs in comprehending key EPI policies and planning documents related to coverage of missed children and promoting equity in immunization		
Pakistan	Program Implementation/Coverage & Equity	Strengthen CSOs capacity in demand generation and advocacy for immunization through PCCHI	CHIP		Toolkit containing key advocacy messages on demand generation for engaging local body representatives and community leadership as a local support for improving immunization coverage in urban slums and hard to reach areas		
Pakistan	Program Implementation/Coverage & Equity		CHIP		Team members of 81 CSOs trained in demand generation and advocacy for immunization		
Pakistan	Advocacy	CSO platforms have improved governance and operations	CRS	CSO platforms have democratically-elected leadership		CSO platforms have improved functionality	225,875.84
Pakistan	Advocacy	CSO platforms have improved governance and operations	CRS	CSO platforms have strategies and plans created by members		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms have improved governance and operations	CRS	CSO platforms have increased member engagement		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms have improved governance and operations	CRS	CSO platforms meet member expectations		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms and member organizations have improved monitoring, evaluation, accountability and learning (MEAL)	CRS	CSO platforms establish and implement MEAL systems		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms and member organizations have improved monitoring, evaluation, accountability and learning (MEAL)	CRS	CSO platforms track and report their contributions to the GVAP		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms and member organizations have improved monitoring, evaluation, accountability and learning (MEAL)	CRS	CSO platform annual reports		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms and member organizations have improved monitoring, evaluation, accountability and learning (MEAL)	CRS	CSO platforms contribute to regional and global evidence base		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms have increased access to Gavi HSS funding	CRS	CSO platforms jointly develop Gavi HSS proposals with EPI/MOH		CSO platforms have improved functionality	
Pakistan	Advocacy	CSO platforms have increased capacity to secure diversified funding	CRS	CSO platforms implement resource mobilization plans		CSO platforms have improved functionality	

Pakistan	Advocacy	CSO platforms have increased capacity to secure diversified funding	CRS	CSO platforms create and share marketing products		CSO platforms have improved functionality
Pakistan	Advocacy	CSO platforms have increased capacity to secure diversified funding	CRS	CSO platforms have close partnership with CSO Constituency SC		CSO platforms have improved functionality
Pakistan	Advocacy	CSO platforms have increased capacity to secure diversified funding	CRS	CSO platforms have a close partnership with Gavi representatives		CSO platforms have improved functionality
Pakistan	Advocacy	CSO platforms have increased capacity to secure diversified funding	CRS	CSO platforms have a close working relationship with the Francophone CSO platform (OAFRESS)		CSO platforms have improved functionality
Pakistan	Advocacy	CSO platforms are recognized by MOH as key HSS partners	CRS	CSO platforms are knowledgeable about HSS		CSO platforms have improved capacity to contribute to national health sector planning and coordination
Pakistan	Advocacy	CSO platforms are recognized by MOH as key HSS partners	CRS	CSO work plans are in line with national priorities		CSO platforms have improved capacity to contribute to national health sector planning and coordination
Pakistan	Advocacy	CSO platforms have improved capacity to promote equity	CRS	CSO platform have beneficiary accountability mechanisms		CSO platforms have improved capacity to contribute to national health sector planning and coordination
Pakistan	Advocacy	CSO platforms have improved capacity to promote equity	CRS	CSO platforms provide rights-based input into health policies		CSO platforms have improved capacity to contribute to national health sector planning and coordination
Pakistan	Advocacy	CSO platforms have improved capacity to promote equity	CRS	CSO platforms are gender-sensitive		CSO platforms have improved capacity to contribute to national health sector planning and coordination
Pakistan	Advocacy	CSO platforms have improved capacity to promote equity	CRS	CSO platforms sensitize and mobilize vulnerable populations		CSO platforms have improved capacity to contribute to national health sector planning and coordination

Pakistan	Leadership, management, and coordination (LMC)	Review and optimise the terms of reference for the ICC	Dalberg Global Development Advisors	ICC Assessment template (intermediate report after phase 1) completed (4 weeks after project start) and proposed support work plan presented to country stakeholders (no more than 8 weeks after project start). KPIs proposed to monitor progress	Final report with lessons learned and any recommendations for ongoing support to be carried forward by ICC		35,200
Pakistan	Leadership, management, and coordination (LMC)	Build capacity of the 'ICC Secretariat' to strengthen administrative skills and meeting facilitation capabilities	Dalberg Global Development Advisors	Skills development and facilitation capabilities plan included in the ICC Assessment template - the plan will be tailored to each of the key individual stakeholders, as well as an overall plan for the Secretariat	Final report includes recommendations for ongoing skills development		
Pakistan	Leadership, management, and coordination (LMC)	Orienting and coaching of 6-8 select ICC members on the roles and expectations, with a particular emphasis on best practices in building accountability and monitoring	Dalberg Global Development Advisors	Accountability and monitoring tools developed and presented to key stakeholders; professional development plans for 6-8 ICC members; periodic tracking of progress for 6-8 ICC members being coached; monthly report on overall progress (individual + Secretariat) including progress against KPIs	Final report delivered		

Pakistan	Financing	<p>(1) Check budget is consistent with IRC clarifications and that concerns are properly addressed; Interview Alliance Partners (WHO and UNICEF) who were closely engaged in drafting campaign budget; Interview central EPI staff; Assess whether sufficient amounts have been budgeted for assurance-related activities</p> <p>(2) Address the economy, efficiency and effectiveness of budget activities by a detailed review of budget lines above USD \$100k; Confirm unit cost assumptions are in line with Global Operation Partnership ("GOP") standard rates or international benchmarks; Confirm unit costs are reasonable and economies have been considered; Confirm volumes are properly calculated and reconcile with the Plan of Action ("PoA"); Highlight any opportunities for budget savings, and explain the reasons for any activities which represent poor value for money</p> <p>(3) Using an additional column in the budget template, provide budget review comments for all budget rows greater than USD \$100k; Provide a brief narrative explaining the key steps taken, and key conclusions as to the overall reasonableness of the budget; Summarise any potential budget savings or areas which appear under-budgeted; Comment on any other improvements which the country or Gavi should consider for future campaigns, or in overseeing the monitoring of this campaign.</p>	Ernst & Young	Draft report of budget review and final report submitted			22325
Pakistan	Vaccine-specific support	<u>Road-mapping</u> : Conduct landscape analysis and stakeholder mapping.	JHPIEGO	<ul style="list-style-type: none"> • Draft workplan • Assessment tools • Assessment team formed and oriented • GAVI SCM engagement • Completed assessments (federal and provincial) 			125000
Pakistan	Vaccine-specific support	<u>Road-mapping</u> : Build consensus amongst stakeholders	JHPIEGO	<ul style="list-style-type: none"> • Orientation/Dissemination workshop with stakeholders • TWG meetings • Roadmap drafting workshop • Strategy for finalizing roadmap 			

Pakistan	Vaccine-specific support	<u>Roadmapping:</u> Conduct focused engagement and effort	JHPIEGO		<ul style="list-style-type: none"> • Executive seminar conducted for stakeholders at federal and provincial levels • High level meetings with decision makers to present and discuss road map • Follow up meetings 	
Pakistan	Vaccine-specific support	<u>Roadmapping:</u> Finalize and introduce roadmap for decision making on HPV	JHPIEGO		<ul style="list-style-type: none"> • Desktop work to finalize • Dissemination meeting for 1 day 	
Pakistan	Vaccine-specific support	Advocacy: health promotion and organizational activities in the area of cervical cancer at the level of policy makers, health care providers and the community	JHPIEGO	<ul style="list-style-type: none"> • Increased capacity at national level on cervical cancer policy and strategy development and implementation • Increased knowledge of CECAP strategies by health care providers • Expanded perspective on leveraging integrated services e.g., Cervical cancer, HPV vaccination and AYH 	<ul style="list-style-type: none"> • Increased capacity to implement expansion of services • Increased capacity at national level for leadership and strategy development and implementation • Improved knowledge and practices on integration of services to maximize immediate and medium term gains across cervical cancer, HPV vaccine and AYH 	
Pakistan	Vaccine-specific support	Advocacy: health promotion and organizational activities in the area of cervical cancer at the level of policy makers, health care providers and the community	JHPIEGO	<ul style="list-style-type: none"> • Increased knowledge of HPV vaccination and its benefits 	<ul style="list-style-type: none"> • Increased awareness of primary prevention of cervical cancer through HPV vaccination 	
Pakistan	Vaccine-specific support	Monitoring and Evaluation	JHPIEGO	<ul style="list-style-type: none"> • Develop the benchmarks and indicators for roadmap progress • Document the process • Support a “learning” process through midpoint review 	<ul style="list-style-type: none"> • Engage technical working group to develop, review and approve indicators and benchmarks • Facilitate meetings for relevant Ministry of Health counterparts at national and provincial levels • Facilitate technical working group to review and make adjustments based on mid-term project review • Monitor and report on ongoing engagement activities 	

Pakistan	Advocacy	Carry out a simple assessment of barriers to effective decision-making and implementation of decisions by main stakeholders (Parliamentarians involved in health-related issues and legislation in national & provincial assemblies; Parliamentarians who are members of national & provincial –Sindh & Balochistan- SDG Task Force); Hold a meeting in both provinces with identified Parliamentarians to discuss policy decision-making, routine immunization (RI) plans the respective provinces, needs (cold chain, human resources, vaccine supply, funding, etc) related to improving RI plan implementation. IVAC will advise on methodology to conduct stakeholder mapping (particularly to prioritize stakeholders and leverage Oversight Board in Sindh); University will conduct stakeholder mapping and barrier assessment for each province and identify champions for routine immunization across stakeholder groups.	JHU	Submit a report summarising: barriers to decision-making; decision-making process outlined; stakeholder map; list of identified champions and outcome of meetings conducted in Sindh and Balochistan			344506
Pakistan	Advocacy	Conduct advocacy workshops for stakeholders identified in Activity 1.1 distribute tailored advocacy materials; Develop tailored advocacy materials will be customized taking into account national context (e.g. 1,000 kids dying in Pakistan from preventable diseases), specific target group needs (MPs, religious groups, communities).	JHU	Five advocacy workshops in 2017; Report of each workshop. Tailored, evidence-based advocacy materials: at least one fact sheet and one presentation deck for each province (Balochistan and Sindh). Examples include (but are not limited to) the following: fact sheets, presentation slides, and infographics.			
Pakistan	Advocacy	Conduct messaging workshops for district-level decision-makers and influencers (special emphasis on religious leaders) to develop key messages on routine immunization messages for each identified locale; IVAC will develop key message compendium with messaging specific to target audiences (i.e. national-, provincial-, and/or district levels); University will refine messages with stakeholders.	JHU	2 messaging workshops held in 2017 1 key message compendium for stakeholders to utilize in conducting advocacy			
Pakistan	Advocacy	Update and disseminate message compendium.	JHU	Quarterly updated message compendium			

Pakistan	Advocacy	<p>Coordinate support for activities related to the SDG Task Force in conjunction with UNICEF such as: - Engaging community-level stakeholders in regular visits. - Engaging key decision-makers (MNAs, MPAs, local government officials) in incentive-based advocacy campaign.</p> <p>1. Providing technical assistance for development of scorecards for SDG Task Force members in selected constituencies 2. Implementation of contextualized (at provincial level) routine immunization communications strategy (previously developed by UNICEF); and 3. Ensuring routine immunization is discussed and progressed as part of the National Assembly agenda.</p>	JHU	<p>1. One expanded workplan for UNICEF activities, SDG Task Force activities, IVAC for activities in 2016-2017; updated quarterly. (Ongoing) - Quarterly summary on support provided for SDG Task Force (Ongoing);</p> <p>2. Three Op-Eds about routine immunization and value of vaccination from Parliamentarians in Sindh and Balochistan highlighted in media outlets in 2017 (Q2 2017);</p> <p>3. Parliamentarians identify at least three priority areas for evidence-based Parliamentary oversight and legislative action. (Ongoing); and</p>	Parliamentarian Sub Committee on immunization in Sindh and Balochistan organized and meet at least twice in 2017	
Pakistan	Leadership, management, and coordination (LMC)	Conduct briefing with IVAC's Nigeria Country Program team (and other related project personnel as appropriate) to share lessons learned from accountability activities conducted in other settings.	JHU	Summary of briefing		
Pakistan	Leadership, management, and coordination (LMC)	Prepare, convene a workshop with key stakeholders to develop accountability strategy appropriate for provincial/local level. The examples of accountability activities/tools above will be used to help design and prepare the workshop. During the workshop, tools/activities will be reviewed/conducted corresponding to the national/provincial context.	JHU	<p>One workshop in Q1 2017; Summary of workshop</p> <p>Accountability strategy and/or tool for Sindh and Balochistan; implementation plan for accountability strategy/tool for each stakeholder group to implement in 2017</p>		
Pakistan	Leadership, management, and coordination (LMC)	Ongoing implementation of accountability strategy and/or tool. For example under a given strategy once the MPs are aware of the financing flows for immunisation at District level, they could use their leverage with DHOs to ensure that vaccinators receive funds, or to follow-up and check why they are not receiving said funds.	JHU	Quarterly updates to accountability strategy and/or tool	<p>Quarterly updates to accountability strategy and/or tool</p> <p>Report summarizing strategy and/or tool implementation</p>	

Pakistan	Leadership, management, and coordination (LMC)	Conduct brief evaluations of the implementation of accountability tool. For example, convene small focus groups and/or conduct follow-up calls with stakeholders that have utilized the accountability tool to obtain recommendations for updates/revised implementation plan.	JHU		Summary of implementation of accountability tool (anecdotal evidence, short survey results, or brief interview results) List of recommendations for revisions to accountability strategy/tool	
Pakistan	Leadership, management, and coordination (LMC)	Conduct media workshops to promote accountability strategy and/or tool and disseminate key messages on routine immunization and the value of vaccination; IVAC will advise on the workshop content, agenda, and attendees.	JHU	2 media workshops in 2017	2 media workshops in 2017	
Pakistan	Leadership, management, and coordination (LMC)	Develop media pieces (op-eds, blog posts, etc.) to promote accountability strategy and/or tool; continue dissemination of key messages; and work with Gavi communications team to cross-post as appropriate.	JHU	One to two media pieces per quarter in 2017 published	One to two media pieces per quarter in 2017 published	
Pakistan	Leadership, management, and coordination (LMC)	University will help coordinate support for SDG Task Force in conjunction with UNICEF in activities such as: 1. Development and updating of scorecards and fact sheets; IVAC will advise in scorecard development based on previous experiences; 2. Technical assistance to SDG Secretariat; 3. Engagement with ministries and government agencies at federal and provincial levels; 4. Engagement with media & PEMRA (10% air-time); 5. Engagement with provincial SDG Task Force for immunization indicator oversight; IEC material development.	JHU			
Pakistan	Leadership, management, and coordination (LMC)	University will help coordinate support for SDG Task Force in conjunction with UNICEF in the integration of routine immunization at National Assembly business meetings by: (1) Empowering officials to call attention, raise questions, call for motion during business meetings, (2) Engaging National Health Services, Regulations and Coordination, (3) Standing (NHSRC) committee in public hearing, (4) Technical assistance to NHSRC	JHU			
Pakistan	Data	Convene working group to discuss and develop a plan for incorporation of indicators in VIEW-hub based on needs of SDG Task Force and key stakeholders at national-, provincial-, and district levels. Take into account all the existing/currently on-going data collection activities (coverage surveys, etc) while developing the indicators.	JHU	Summary of working group meeting Proposed plan for incorporating indicators into VIEW-hub		
Pakistan	Data	Develop new module for Pakistan in VIEW-hub incorporating recommendations and plan developed from Activity 3.1; Coordinate with Gavi's Coverage & Equity team for module development as appropriate.	JHU	VIEW-hub with Pakistan data incorporated – version 1.0		

Pakistan	Data	Ongoing implementation of plan for incorporating indicators into VIEW-hub, including housing and maintaining additional database for Pakistan data; IVAC will serve as liaison between software development team and Gavi colleagues	JHU	Quarterly summaries of development and implementation of Pakistan module	Quarterly summaries of development and implementation of Pakistan module		
Pakistan	Leadership, management, and coordination (LMC)	Support planning of and provide coordination for partner and stakeholders to help achieve Gavi objectives during in-country visits.	JHU	Calendar of events outlining relevant activities where various levels of support will be provided; updated quarterly Summary of support provided to Gavi from activities conducted for Objective	Calendar of events outlining relevant activities where various levels of support will be provided; updated quarterly Summary of support provided to Gavi from activities conducted for Objective		
Pakistan	Leadership, management, and coordination (LMC)	Provide coordination and technical support to Federal EPI to help achieve routine immunization objectives, emphasis on supporting introduction of new vaccines; coordinate advocacy and communication activities with SDG Task Force and build capacity of Parliamentarians on vaccine-preventable diseases.	JHU				
Pakistan	Data	Build in-country stakeholders capacity to organise and conduct review of coverage estimates.	Independent Contractor	Preparatory workshop materials and agenda			30855
Pakistan	Data	Facilitate preparation for the workshop (identify and review available data, prepare workshop materials, review presentations)	Independent Contractor	Set of final analyses that were used to inform the revision process			
Pakistan	Data	Serve as a facilitator during the workshop Provide support to country to document the exercise Contribute to the production of a guidance document which will pull lessons learned from the India, Ethiopia and Pakistan experience; this contribution will take the form of an internal end-of-mission report Support the WHO Country Office to facilitate and coordinate	Independent Contractor	End-of-mission report with the aim of being included in a guidance document which will pull lessons learned from the India, Ethiopia and Pakistan experience			
Pakistan	Programme Implementation/Coverage & Equity	Mapping of current providers of immunisation and resources in Karachi towns and areas as well as identify opportunities to expand services to reach the urban areas, which may include polio-EPI synergies, public sector, private sector and civil society.	JSI		Mapping of current providers of immunization and opportunities assessed.	Current providers of immunisation and resources in Karachi towns identified. Opportunities to expand services to reach the urban areas identified.	
Pakistan	Programme Implementation/Coverage & Equity	Conduct remote GIS mapping to identify urban areas where the population may be being missed by routine immunization services	JSI		Remote GIS mapping conducted.	Urban areas where populations are being missed identified. Data visualization representing data collected in the landscape exercise and satellite imagery that is publicly available created.	
Pakistan	Programme Implementation/Coverage & Equity	Development of situational analysis, including bottleneck analysis in select towns/UCs to better understand the gaps/barriers in routine immunization service delivery in urban areas in Karachi, building on what has been already developed.	JSI		Situational analysis, including bottleneck analysis, conducted.	Gaps/barriers to routine immunization service delivery in urban areas identified.	
Pakistan	Leadership, management, and coordination (LMC)	Identification of approaches to improving the coordination and partnerships between private sector and government for routine immunization	JSI		Landscape/stakeholder analysis conducted.	Approaches to improve the coordination between private sector and government for routine immunisation identified.	

Pakistan	Programme Implementation/Coverage & Equity	Identification of missed opportunities for vaccination and strategies to improve access will be identified within selected high-burden facilities (both public and private)	JSI		Landscape/stakeholder analysis conducted.	Missed opportunities for vaccination and strategies to improve access in selected high-burden facilities (public and private) identified.
Pakistan	Leadership, management, and coordination (LMC)	Development of a landscape analysis in select towns/UCs to examine the health management structures and how they can be strengthened to address the immunization needs of urban populations.	JSI		Landscape/stakeholder analysis conducted.	Recommendations to strengthen the ability of health management structures in selected towns/UCs to address the immunization needs of urban populations developed.
Pakistan	Programme Implementation/Coverage & Equity	Development of a Karachi roadmap for routine immunisation	JSI		Recommendations for routine immunisation in Karachi developed.	Roadmap for routine immunization in Karachi.
Pakistan	Leadership, management, and coordination (LMC)	Perform a rapid capacity assessment of the Sindh Province EPI.	JSI		Rapid capacity assessment conducted.	Strengths, weaknesses, opportunities, and threats related to the capacity of the Sindh EPI identified.
Pakistan	Leadership, management, and coordination (LMC)	Develop a tailored capacity building plan for short-, medium- and long-term to address training needs and an accompanying monitoring and supervision plan for the province.	JSI		Tailored capacity building plan and accompanying monitoring and supervision plan developed and implemented.	Capacity of Sindh EPI increased.
Pakistan	Leadership, management, and coordination (LMC)	Support to government to establish a merit-based recruitment process which will then be linked to capacity development and performance of the DIOs.	JSI		Merit-based recruitment process of DIOs developed. DIOs recruited.	Quality DIOs recruited.
Pakistan	Leadership, management, and coordination (LMC)	Review the rationale of distribution of District Health Officers and provide recommendations.	JSI		Recruitment and distribution of DIOs supported.	29 DIOs assigned to 29 districts
Pakistan	Leadership, management, and coordination (LMC)	Develop a mentoring approach that focuses on strengthening "after training" and "application" of new learning and skills.	JSI		Mentorship plan developed and implemented.	All districts have quality microplans prepared and ≥80% RI fixed and outreach sessions implemented
Pakistan	Leadership, management, and coordination (LMC)	Develop a capacity building plan targeted at Lady Health workers in Sindh.	JSI		Capacity building plan for Lady Health Workers in Sindh developed and implemented.	≥ 80% Lady Health Workers (LHWs) are trained & engaged in routine immunization activities

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