

Country	IRMA Framework	Location	Programmatic Area	HSB objective	Activity	Partner	Name of subcontracted local partner, if applicable	21-Jun	21-Nov	22-Jun	If applicable, enter the code to the Grant Performance Framework indicator to which this activity is linked	Expected Outcome	TOTAL
Madagascar	Advocate	National	Immunisation Financing	Renforcer la viabilité financière de la vaccination	Support the coordination, planning and implementation of the routine immunization revitalization strategies (RED approach/ACC Atteindre Chaque Cible, MCHW, AVW, Urban approach...), the monitoring and evaluation of the cMYP, the EPI annual plan, supportive supervision, with support for the National Immunization Strategic plan development aligned with leave no one behind and the external GAVI Full Portfolio Planning process, Support the coordination of the external Comprehensive EPI review.	WHO		An annual/rolling operational plan for immunisation developed by MOH/EPI (country-led, with capacity building component)	Medium-term costed strategic plan for immunisation (National Immunization Strategy) developed by MOH/EPI and integrated with national health strategy (country-led, with a capacity building component)	A more formalized dialogue process between MOH/EPI with Ministries of Finance and Planning to improve coherence with overall budgeting processes established		"The cMYP developed aligned with IA 2030 The EPI annual action plan is more than 80% implemented, with secure funding that involves all partners and that is distributed equitably at all levels and in all districts. The FPP process is complete"	
Madagascar	Reach	National & Subnational	Service Delivery	Renforcer la couverture des services de soins de santé primaire de qualité et de la vaccination dans les Formations Sanitaires.	Support all districts in developing or updating their EPI annual operational work plan that is informed by the equity analysis with strategies of Reach Every Community approach to guide standard operations (including addressing of MOV), prioritize Zero dose, under-vaccinated, marginalized populations and urban immunization ) using the different Immunization assessment results (eg MOV, Urban immunization assessment, coverage survey etc...)	WHO		Service delivery approach suitable to reach missed communities & default from immunization identified and endorsed	Lessons learn from roll-out of new service delivery models documented and disseminated; adjustment of policies informed by evidence from studies (MOV, Urban Immunization, Coverage survey etc)		"The standards for planning, implementing, monitoring and evaluating immunization activities and surveillance of vaccine-preventable diseases are improved and respected in all districts, with: - Recovery of at least 90% of unvaccinated or under-vaccinated children - Reduction of at least 20% of zero dose children in priority districts compared to 2020"	\$383,060.00	
Madagascar	Monitor	National & Subnational	Data	Renforcer le système d'information sanitaire pour la production de données de qualité et leur utilisation à tous les niveaux en vue de faciliter le suivi / Evaluation	*Contribute to the promotion of the use of high quality data for better decision making. Support the implementation of the data quality improvement plan at national level Support data analysis and monitoring of the country's EPI performance at national and regional levels and provide regular feedback Support the regional and districts in the application of self-assessment tools for data quality (DQS...), follow-up of the implementation of correction plans and in the use of new technologies to improve the quality of the data. Support the implementation of the National Coverage Survey ** Support the functionality of the DHS2 in general and the use of the WHO applications on analysis and data quality"	WHO		Routine immunization coverage survey (national targeted - various methods) implemented	Digital HIS implemented		"WHO applications are used to support the Data harmonization at each review meeting to address data quality issues at each level DHS2 is operational with dashboards adapted to different programs, and it is effectively used at all levels. Reduction by at least 2 points between the administrative CV and the WHO-UNICEF estimates"		
Madagascar	Reach	National	Service Delivery	Renforcer la couverture des services de soins de santé primaire de qualité et de la vaccination dans les Formations Sanitaires.	# Appui au renforcement de la vaccination de routine y compris le rattrapage des zero-dose/enfants des communautés négligées, la mise en oeuvre de l'ACC dans les 8 grandes villes et l'introduction du VP2z Activités: (i) Appuyer l'élaboration du plan de rattrapage des enfants à zero dose + ainsi que ceux des communautés négligées; (ii) Soutenir la mise en oeuvre de l'approche urbaine dans 5 villes (Tana, Antananarivo, Antsiraha, Tsiroanompani, Tsiroanompani, Tsiroanompani, Tsiroanompani, Tsiroanompani, Tsiroanompani); (iii) Soutenir les préparatifs et la mise en oeuvre de qualité de la campagne de suivi roulotte; (iv) Appuyer la mise en oeuvre de la campagne de suivi de microsites; (v) Appuyer la tenue des ateliers de microplanification dans les districts prioritaires identifiés par l'analyse de l'équipe; (vi) Soutenir la mise en oeuvre des microplans des districts prioritaires; (vii) Documenter la mise en oeuvre des microplans.	UNICEF		Service delivery related barriers of missed communities to access immunisation services identified and prioritized	Service delivery approach suitable to reach missed communities identified and endorsed		(i) Au moins 90% de couverture Penta 3 dans chacun des districts; (ii) 95% de couverture en VAR campagne; (iii) Au moins 95% ont introduit le VP2z avant la fin de l'année 2021		
Madagascar	Advocate	National	Immunisation Financing	Renforcer la viabilité du financement de la vaccination	Appuyer la préparation/mise en oeuvre d'une stratégie de plaidoyer pour accroître la volonté politique et le financement public de la vaccination	UNICEF		Advocacy strategy to increase domestic political will and government funding for immunisation developed/implemented		Co-financing paid timely by the Government		Government committed to pay financial vaccin and cofinance new vaccines (paid trial)	
Madagascar	Reach	National & Subnational	Demand	Renforcer l'utilisation de service de soins à travers la stimulation de la demande	Renforcer l'utilisation de service de soins à travers la stimulation de la demande. Activités: (i) Appuyer la planification et la conception de services et des interventions de participation communautaire de qualité plaidant l'approche centrée sur l'utilisateur (assistance technique dans le renforcement des capacités, la réalisation de la recherche et le développement du plan) dans chacune des 8 grandes villes; (ii) Appuyer la mise en place du plan système d'accès sociale centré pour la gestion des rumeurs, désinformations sur la vaccination y compris COVID-19 dans 7 grandes villes; (iii) Réaliser une cartographie des ONG, OSC, autres associations engagées dans la promotion de la demande en vaccination et SMN; (iv) Appuyer l'évaluation et l'identification des approches les plus pertinentes et efficaces pour s'attaquer aux obstacles de genre à la vaccination (v) Appuyer la revue externe du PEV sur la composante communication	UNICEF		Communication and social mobilization strategy developed	NGO/CSO mapping developed		Moins de 10% de taux d'abandon	\$399,030.84	
Madagascar	Identify	National & Subnational	Supply Chain	Renforcer la capacité de la chaîne de froid et de stockage des intrants PEV aux niveaux national, régional, district et CSB	Appuyer la disponibilité des vaccins de qualité jusqu'au dernier kilomètre. Activités: (i) Soutenir le processus complet d'approvisionnement en intrants de vaccination pour la routine et les campagnes; (ii) Appuyer la mise en oeuvre de la 2e phase du CCIEOP1 y compris le PI; (iii) Appuyer l'élaboration du plan de mise en oeuvre du nouveau design de la Chaîne d'Approvisionnement Intégrée y compris intégrant des besoins dans le Full portfolio planning; (iv) Soutenir la réalisation de la cartographie des chambres froides au niveau central et dans les régions côtières	UNICEF		% of target sites (provinces/districts) that have updated CCE management documents like CCE inventory, Operational Deployment Plan (ODP) or Cold Chain Expansion and Rehabilitation Plan, CCE maintenance strategy etc.)	[Y/N] Evidence-based supply chain modelling exercise completed, presenting alternatives, and analyzing VM, sustainability, and zero-dose contributions		Contribute to National Staff Capacity building, the strengthening and improvement of the efficiency of the immunization supply chain and vaccine management to improve the timely availability of potent vaccines		
Madagascar	Monitor	National & Subnational	Financial/Operational Management	Renforcer la viabilité du financement de la vaccination	*Appuyer la gestion transparente et efficace des financements de la vaccination: Activités: (i) Renforcer les capacités au niveau national / régional / district à la formulation des requêtes de financement, à leur utilisation appropriée et leur justification; (ii) Faire le suivi des transferts des fonds et leur liquidation conformément aux procédures HACT*	UNICEF		Accounting/financial management system delivered and operational	Progress and final report submitted and satisfactory		No Funds default reported and funds properly managed		
Madagascar	Programme Management LMC	National	LMC	Renforcer la viabilité du financement de la vaccination	(i) Appuyer la DPEV dans l'élaboration et le suivi de la mise en oeuvre de son PTA et de son financement; (ii) mettre en place le cadre d'évaluation des performances; (iii) Appuyer l'effectivité de la mise en place du Fonds National de Vaccination; (iv) Appuyer la DPEV et l'UCP dans le suivi programmatique et financier des soutiens de GAVI; (v) Fournir un coaching en management et leadership au personnel; (vi) Fournir un encadrement de la DPEV; (vii) Appuyer la DPEV dans la mise en oeuvre des recommandations de l'évaluation de son organisation en 2019	Expanded Partner		The leadership of the EPI will be assessed by the MP based on the EPI's performance improvement plan, and identify managerial expertise gaps (at individual and institutional levels) that will serve as themes for ongoing training and coaching sessions. The MP will develop a training plan for the staff in charge of monitoring and evaluation and surveillance at the operational level and will establish a results-oriented culture within the EPI (central and operational levels) that takes into account collective and individual performance. The MP will provide a status update and course correction measures for HY and HQ objectives, as per the institutional development plan. He/She will drive the EPI management and learn towards achieving M4 milestones."	The EPI team is fully able to independently track, monitor, provide timely corrective actions, evaluate and report on programme delivery. The EPI leadership is able to present and leverage program delivery results to lobby for fundraising. Data-backed analysis stemming from EPI dashboards will be used routinely in MCH meetings to create a culture of advocacy and resource mobilization based on data. Market improvement in team effectiveness and efficiency is demonstrated through assessment of metrics defined during the initial assessment. Ongoing training, coaching and mentoring of EPI personnel. The MP will provide a status update and course correction measures for HY, HQ and HQ objectives, as per the institutional development plan. He/She will drive the EPI management and learn towards achieving M4 milestones."	EPI organnogram revised to reflect core functions such as policy and planning, surveillance, vaccine stock management, M&E, fund management		"Taux de réalisation du PTA du PEV Taux de décaissement sur les soutiens de GAVI Taux de mobilisation des ressources financières pour la mise en oeuvre du PTA Taux de réalisation des recommandations de l'évaluation de l'organisation de la DPEV Mise en place du Fonds National de Vaccination"	\$115,909.81
Madagascar	Programme Management LMC	Subnational	LMC	Renforcer la viabilité du financement de la vaccination	(i) Assurer le suivi des districts pilotes dans la planification, la mise en oeuvre, le suivi et l'évaluation des activités liées au PEV et leur financement; (ii) Appuyer le niveau décentralisé à la mise en place d'une structure pour faciliter la communication, la mise en oeuvre et le suivi des activités à son niveau; (iii) Mettre en place le cadre d'évaluation des performances dans les districts pilotes; (iv) Fournir un coaching en management et leadership au personnel d'encadrement au niveau des districts pilotes et à assurer le transfert des compétences	Expanded Partner		The leadership of the EPI management team at the subnational level will be assessed by the MP based on the EPI performance improvement in the selected districts, and identify managerial expertise gaps that will serve as themes for ongoing training and coaching sessions. The MP will develop a training plan for the staff in charge of monitoring and evaluation and surveillance at the subnational level and establish a results-oriented culture that takes into account collective and individual performance. The MP will ensure implementation of the capacity building plan for the selected regions. An M&E framework will be designed to monitor the performance of department-level operations fully."	The selected district teams are fully able to independently track, monitor, provide timely corrective actions, evaluate and report on programme delivery. The subnational level leadership is able to present and leverage program delivery results to lobby at the central level for financing. Data-backed analysis stemming from EPI dashboards will be used routinely in regional meetings to create a culture of advocacy and resource mobilization based on data. Market improvement in team effectiveness and efficiency is demonstrated through assessment of metrics defined during the initial assessment. Ongoing training, coaching and mentoring of EPI personnel at the subnational level. The coaching building plan in all selected departments is implemented through training sessions and/or coaching. The M&E framework of department-level activities is fully operational, and reports are produced quarterly on department statistics and outcomes."	Performance management system in place		"Taux de réalisation des activités liées au PEV dans les districts pilotes Proportion de stratégies avancées réalisées sur planifiées Amélioration du taux de couverture vaccinale des districts pilotes"	
Madagascar			LMC	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Dalberg		- Strategic indicators for monitoring/improving EPI performance have been identified	- An accountability framework is established in collaboration with the partners and validated by the steering committee.	- The mapping of interventions in the Health System Strengthening through Immunization at the central and decentralized levels is developed			
Madagascar			LMC	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Dalberg		- Operational indicators are identified and selected in agreement with the EPI manager	- An evaluation framework and a timeline for reviewing EPI performances at the central level and in the selected districts are developed	The mapping of technical assistance to the EPI at the central and decentralized levels is developed			
Madagascar			LMC	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Dalberg		- Strategic and operational indicators are validated by the steering committee	The selected districts are trained on the governance and accountability framework under the leadership of the EPI				
Madagascar			LMC	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Dalberg		- The governance framework of the dashboard from the subnational level to the central level is developed and validated by the steering committee					

Madagascar			LMC	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Dalberg	- The system for managing and monitoring the indicators in the dashboard is drawn up, validated by the steering committee and shared at all levels.				
Madagascar			LMC	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Establish dashboard governance mechanisms at the central level and in selected regions and districts	Dalberg	A plan for rolling out the dashboard at all levels is defined				
Madagascar			LMC	Assess the required data sources (during a workshop with the end users to assess their needs) & the existing data sources and identify missing data sources (develop data collection tools) - Create data collection & integration processes on a regular basis	"Data collection: - Assess the required data sources (during a workshop with the end users to assess their needs) - Assess the existing data sources and identify missing data sources (develop data collection tools) - Create data collection & integration processes on a regular basis"	Dalberg	- Required / existing data sources are collected on a regular basis.	- All required data sources are collected on a regular basis	- All required data sources are collected on a regular basis, with a periodicity to be determined		
Madagascar			LMC	Assess the required data sources (during a workshop with the end users to assess their needs) & the existing data sources and identify missing data sources (develop data collection tools) - Create data collection & integration processes on a regular basis	"Data collection: - Assess the required data sources (during a workshop with the end users to assess their needs) - Assess the existing data sources and identify missing data sources (develop data collection tools) - Create data collection & integration processes on a regular basis"	Dalberg	- Data collection tools for required non-existing data sources have been developed and demonstrated their capacity to collect required data sets				
Madagascar			LMC	"Dashboard tool development: - Develop the infrastructure - Build the backend (data computation and processing) - Design the frontend/dashboard - Develop the frontend's features"	"Dashboard tool development: - Develop the infrastructure - Build the backend (data computation and processing) - Design the frontend/dashboard - Develop the frontend's features"	Dalberg	Version V0 or MVP (Minimum Viable Product) is a generic/skeleton version of the dashboard. The infrastructure and the main features are built and available for first users. The dashboard already displays some data results but not all of them.	Version 1 is the final version of the dashboard. The infrastructure and all the required features are built and available for all the users. The dashboard displays all the data results	Same version than version 1 with minor changes integrating end users' requests		
Madagascar			LMC	Reorganize and support decision-making committees at the central level and in selected regions and districts	Reorganize and support decision-making committees at the central level and in selected regions and districts	Dalberg	- The mapping of governance and coordination bodies at the central and decentralized levels is completed	- Decision-making committees are revitalized or created as necessary	- The timetable of regular meetings and the main points of discussion (programmatic monitoring, immunization strategy, etc.) are defined and shared		
Madagascar			LMC	Reorganize and support decision-making committees at the central level and in selected regions and districts	Reorganize and support decision-making committees at the central level and in selected regions and districts	Dalberg	- An analysis of each governance body is carried out and a road map for transformation is developed at central, regional and district levels	Tools for the preparation and management of decision-making bodies are developed at all levels.	- The preparation of committee meetings and the follow-up of the main decisions taken is ensured; immunization performances are presented, dysfunctions identified, and corrective actions are identified and followed up		
Madagascar			LMC	Reorganize and support decision-making committees at the central level and in selected regions and districts	Reorganize and support decision-making committees at the central level and in selected regions and districts	Dalberg		- Coaching sessions on the use of the dashboard to monitor key indicators and make appropriate decisions are conducted			
Madagascar			LMC	Reorganize and support decision-making committees at the central level and in selected regions and districts	Reorganize and support decision-making committees at the central level and in selected regions and districts	Dalberg		- Support to the EPI in the preparation and presentation of the various programmatic and financial reports will be provided			
Madagascar			LMC	Improve data collection and use at the central level and in selected regions and districts	Improve data collection and use at the central level and in selected regions and districts	Dalberg	- Systematic data collection and support for the revitalization of the data validation committees is ensured through a support plan with communities and districts, in close collaboration with technical partners (particularly WHO)	- Tools for quality control of administrative, programmatic and financial data are designed, implemented and rolled out through a collaborative approach, with the involvement of health staff and communities, with the opportunity.	- A report on the progress of the quality of the administrative, program and financial data is prepared in collaboration with partners under the leadership of the Ministry of Health. Dysfunctions, corrective actions and recommendations will be detailed in the report. The recommendations are implemented by Dalberg, in close collaboration with the technical partners and under the leadership of the Ministry of Health		
Madagascar			LMC	Improve management practices and planning process at the central level and in selected regions and districts	Improve management practices and planning process at the central level and in selected regions and districts	Dalberg	- A support (Gap-filling) to the planning, management and implementation of financial and programmatic activities is provided in the first six months in the selected districts to accelerate delivery and to have a better understanding of the different processes	- The mapping of the planning process is developed and analyzed. Strengths and weaknesses are identified and recommendations are developed	- A report on the implementation of the plan to improve the planning process is prepared and presented quarterly to the steering committee and the alliance partners		
Madagascar			LMC	Improve management practices and planning process at the central level and in selected regions and districts	Improve management practices and planning process at the central level and in selected regions and districts	Dalberg		- An improvement plan of the planning process including all partners, the Ministry of Health, the EPI and the departments in charge of planning is developed and shared	- Training of the selected subnational structures in the preparation and submission of quality financial supporting documents after the execution of activities is provided		
Madagascar			LMC	Improve management practices and planning process at the central level and in selected regions and districts	Improve management practices and planning process at the central level and in selected regions and districts	Dalberg			- Levels of verification of the accuracy of financial supporting documents are put in place and supervised by the regional and central levels		
Madagascar			LMC	Support and maintenance	Support and maintenance	Dalberg	- Dedicated training to selected end users (champions) + knowledge transfer	- Maintenance and support	- Maintenance and support		
Madagascar			LMC	Support and maintenance	Support and maintenance	Dalberg	- Maintenance and support	- Knowledge transfer			

Madagascar		Data	Support transitioning to DHIS2 for EPI	UNI OF OSLO	"3. EPI legacy data migrated 4. Training given "	"Transition plan for EPI in place with agreed date for end of parallel system Costed scale up plan exist"				
Madagascar		Data	Support planning, configuration and management of VPD surveillance	UNI OF OSLO	"1. VPD surveillance digital package installed 2. AFRO country: Reporting to AFRO regional DHIS2 established"	"Core team trained on VPD surveillance digital data package and know how to use it. Costed scale up plan exist"				\$78,062.72