

Gavi Alliance Programme and Policy Committee Meeting

10 November 2014

Teleconference

1. Declarations of Interest

- 1.1 Finding a quorum of members present, the meeting commenced at 16.09 Geneva time on 6 November 2014. Richard Sezibera, Programme and Policy Committee Chair, chaired the meeting.
- 1.2 Standing declarations of interest were tabled to the Committee (Doc 01 in the Committee pack).

2. Risk Policy

- 2.1 Seth Berkley, introduced this item, highlighting that the work done on the paper since the previous meeting of the PPC puts into perspective the overall risk activities which are going on within the Secretariat. He informed PPC members that the Board, at its meeting in December 2014, will also be considering a paper on proposed changes to strengthen fiduciary oversight which has been reviewed by the Audit and Finance Committee (AFC).
- 2.2 Robert Newman, Managing Director, Policy and Performance, and Judith Kallenberg, Head, Policy, updated PPC members on the changes that had been incorporated into the proposed risk policy, following discussions at the October 2014 PPC meeting. The proposed policy provides an overarching framework for a risk management approach. While some structures and processes for implementing this approach are already in place, others will be developed over the coming months and years.

Discussion

- PPC members commended the Secretariat on the work which had been done on this paper since the previous PPC meeting. They noted that the purpose and scope of the policy has been clarified as well as the intent of the risk appetite statement, which is now included in the annex to the proposed policy.
- PPC members noted that further work will be carried out in 2015 in terms of defining the roles and responsibilities of partners in managing risk for the Alliance.

- PPC members also noted that some of the risk appetite statements could be seen as contradictory. The Secretariat clarified that these tensions are inherent in different goals in Gavi's strategy (e.g. accelerating vaccine introductions and sustainability) and that the risk appetite statement aims to draw attention to the related trade-offs on these goals when decisions are made.
- The CEO reminded PPC members that all papers to the Board contain a section on risk and risk mitigation so that if Gavi was to take on a role in relation to a topic which would be outside of its normal scope, e.g. Ebola, the Board would be fully apprised of potential risks and proposed risk mitigation strategies before taking a decision.
- The Secretariat confirmed that the risk policy will be used as a guideline when indicators and targets are being developed for the 2016-2020 strategy. PPC members noted in particular that it will be important in the context of the strategy to consider accepted levels of risk in terms of graduation and sustainability.
- PPC members noted that work is being done to categorise countries in terms of perceived risks. It is not foreseen that this would increase the burden on countries in any way but is a tool for the Secretariat to identify risks and prepare for the discussions and agreement on mitigation with the countries.

Decision One

The Gavi Programme and Policy Committee

- **Recommended** to the Board that it approve the Gavi Risk Policy attached as Annex A to Doc 02.

Post meeting note: PPC member Jason Lane, UK, who had been unable to join the call confirmed electronically after the meeting that his constituency also supported the recommendation.

3. Review of decisions

- 3.1 Debbie Adams, Managing Director, Law and Governance and Secretary to the Board, reviewed the decision language with the Committee which was approved by them.

4. Any other business

- In response to a question from a participant in relation to follow up on a discussion on Measles SIAs which the PPC had had at its October 2014 meeting, PPC members noted that the Secretariat will be working on taking the discussions forward and will report progress at the next PPC meeting.

- After determining there was no further business, the meeting was brought to a close.

Mrs Joanne Goetz
Secretary of the Meeting

Attachment A

Participants

Committee Members

- Richard Sezibera, Chair
- Zulfiqar Bhutta
- Erik Bossan
- Clarisse Loe Loumou
- Lene Lothe
- Ahmed Jan Naeem
- Rajinder Suri
- Jos Vandelaer
- Seth Berkley (non-voting)
- Jon Abramson (non-voting)

Regrets

- Steve Landry
- Jason Lane
- Susan McKinney
- Robert Oelrichs
- Jean-Marie Okwo-Bele

GAVI

- Debbie Adams
- Adrien de Chaisemartin
- Alex de Jonquieres
- Joanne Goetz
- Anuradha Gupta
- Judith Kallenberg
- Aurelia Nguyen
- Hind Khatih-Othman
- Robert Newman

Observers

- Violaine Mitchell
- Katie Taylor
- Michel Zaffran