

Rwanda COVAX TA PLAN				MILESTONES						BUDGET	
Country	Programmatic Area	Activity	Partner	January 2021	March 2021	June 2021	November 2021	Expected Duration of Activity	Expected Outcome	Please specify detailed budget assumptions including f, FTE/# of proposed consultants, where applicable this should reconcile with the HR profile on the next page	TOTAL
Rwanda	Planning & Coordination	A.6 Develop the National Deployment and Vaccination Plan (NDVP) with input from relevant bodies (National COVID-19 Response Coordinating Committee, CNCC, CTWG, NITAG, National Immunization Programme, National Regulatory Authority, AEFI committee and other relevant groups such as private sector). The NDVP should be in line with WHO guidance and SAGE recommendations (plan can be developed by adapting the Pandemic Influenza NDVP, if existing)	WHO	NDVP developed with input from relevant bodies (National COVID-19 Response Coordinating Committee, CNCC, CTWG, NITAG, National Immunization Programme, National Regulatory Authority, AEFI committee and other relevant groups such as private sector), in line with WHO guidance and SAGE recommendation.			National vaccine access/ procurement approach identified and planned for, and the relevant paperwork is completed.	0-1 month	NDVP approved and available	Travel and planning workshop	
Rwanda	Regulatory Aspects	C.2 Ensure the national regulator or authority has clarified the requirements and documents needed for regulatory approvals of COVID-19 vaccines	WHO		Requirements and documents needed for regulatory approvals of COVID-19 vaccines clarified by the national regulator/authority.			0-1 month	Regulatory framework strengthened to deliver required approvals	Workshop to review and validate regulatory documents	
Rwanda	Monitoring & Evaluation	O.2 Develop or adapt necessary monitoring tools or adapt existing tools: vaccination card/certificate - facility-based nominal registers and/or tally sheets, vaccination reports (paper and/or electronic) and analytical tools to monitor progress and coverage among different at-risk categories	WHO		Necessary monitoring tools developed or existing tools (vaccination card/certificate - facility-based nominal registers and/or tally sheets, vaccination reports (paper and/or electronic)) adapted and analytical tools to monitor progress and coverage among different at-risk categories developed.			1-2 months	Functional COVID-19 immunization data management system	Travel/field mission of the staff	\$ 100,309.29
Rwanda	Safety Surveillance	L1 Ensure that guidelines, documented procedures and tools for planning and conducting vaccine pharmacovigilance activities (i.e. AEFI reporting, investigation, causality assessment, risk communication and response) are available	WHO		Guidelines, documented procedures and tools for planning and conducting vaccine pharmacovigilance activities (i.e. AEFI reporting, investigation, causality assessment, risk communication and response) are made available			1-2 months	Technical guidance document available		
Rwanda	Safety Surveillance	L8 Plan active surveillance of specific COVID-19 vaccine related adverse events. If this is not possible, develop provisions that allow reliance on active surveillance data, decisions, and information from other countries or regional or international bodies	WHO		Active surveillance of specific COVID-19 vaccine related adverse events is planned for.			more than 3 months	Active surveillance established and operational	SSA staff for 6 months, meeting and workshop to validate pharmacovigilance tools	
Rwanda	Safety Surveillance	L3 Expedite training the AEFI committee to review COVID-19 Vaccine safety data (e.g., causality assessment of serious AEFI, clusters of AEFI, emerging safety concerns etc.)	WHO		AEFI committee to review COVID-19 Vaccine safety data (e.g., causality assessment of serious AEFI, clusters of AEFI, emerging safety concerns etc.) is trained.			0-1 month	AEFI committee capacitated to review COVID vaccine safety data	Train workshop of AEFI committee	
Rwanda	Vaccine, Cold Chain & Logistics	H1 Establish/strengthen the national logistics working group with appropriate terms of reference and standard operating procedures to coordinate COVID-19 vaccines and ancillary products deployment	UNICEF	National logistics working group with appropriate terms of reference and standard operating procedures to coordinate COVID-19 vaccines and ancillary products deployment established/ strengthened.				0-1 month	Functional National Immunization Logistic Working Group with approved TORs and SOP Covid19 Vaccines and ancillary products deployment	consultancy & workshops	
Rwanda	Vaccine, Cold Chain & Logistics	H4 Assess dry storage and cold chain capacity at all levels with regards to the COVID-19 vaccines characteristics and fill the identified supply and logistics gaps	UNICEF	Dry storage and cold chain capacity at all levels with regards to the COVID-19 vaccines characteristics are assessed and supply and logistics gaps are identified and filled.				1-2 months	Dry and cold chain storage capacity identified at national and subnational. Identified gaps are assessed and application in the CCE application to Gavi	Consultancy, field for gov staff, workshops	
Rwanda	Vaccine, Cold Chain & Logistics	H6 Provide standard operating procedures (SOPs) or guidelines for collection and disposal of medical waste to the relevant stakeholders	UNICEF	Standard operating procedures (SOPs) or guidelines for collection and disposal of medical waste to the relevant stakeholders provided.				0-1 month	Existing SOPs are adapted to Covid vaccines and ancillaries	Workshops	
Rwanda	Vaccine, Cold Chain & Logistics	H7 Update vaccine stock management tools and operating procedures to reflect the characteristics of COVID-19 vaccines (i.e. vial size, VVM,...)	UNICEF	Vaccine stock management tools and operating procedures to reflect the characteristics of COVID-19 vaccines (i.e. vial size, VVM,...) updated.				0-1 month	Covid Vaccine included in SMT		\$ 146,058.12
Rwanda	Demand Generation & Communication	J1 Design a demand plan (includes advocacy, communications, social mobilization, risk and safety comms, community engagement, and training) to generate confidence, acceptance and demand for COVID-19 vaccines. Must include a crisis communications preparedness planning	UNICEF	Demand plan (includes advocacy, communications, social mobilization, risk and safety comms, community engagement, and training) designed.		Key messages and materials for public communications and advocacy, in alignment with demand plan developed.		more than 3 months	Communication plan designed. Community awareness campaigns and social media communication conducted to generate confidence, acceptance and demand of the vaccination services		
Rwanda	Demand Generation & Communication	J2 Establish data collection systems, including 1) social media listening and rumor management, and 2) assessing behavioral and social data	UNICEF		Data collection systems, including 1) social media listening and rumor management, and 2) assessing behavioral and social data established.			more than 3 months	covid19 vaccination KAP survey conducted and report/evidence based key messages available	Consultant, dissemination workshop	
Rwanda	Demand Generation & Communication	J3 Develop key messages and materials for public communications and advocacy, in alignment with demand plan	UNICEF		Key messages and materials for public communications and advocacy, in alignment with demand plan developed.			1-2 months	Key messages and communication tools are designed to generate confidence, acceptance and demand of covid 19 vaccination	5 days consultative workshop	

Rwanda	Service Delivery	E.2 Identify potential COVID-19 vaccine delivery strategies leveraging both existing vaccination platforms and non-vaccination delivery approaches to best reach identified target groups	UNICEF	Master list and strategy of service providers for effectively delivering COVID-19 vaccine to various target populations delivered.	Potential COVID-19 vaccine delivery strategy identified to best reach target groups.		1-2 months	Service delivery strategy identified and approved by senior managers.	Workshops/national and subnational	
Rwanda	Prioritization, Targeting & Covid-19 Surveillance	D.2 Estimate potential numbers of target populations that will be prioritized for access to vaccines stratified by target group and geographic location. i.e. prepare first to define, identify and estimate no. of HCWs	CHAI		Estimates of potential numbers of target populations that will be prioritized for access to vaccines stratified by target group and geographic location. i.e. prepare first to define, identify and estimate no. of HCWs are available.	Estimates of potential numbers of target populations that will be prioritized for access to vaccines stratified by target group and geographic location. i.e. prepare first to define, identify and estimate no. of HCWs are available.	more than 3 months	Eligible target groups for vaccination identified		
Rwanda	Resources & Funding	B.3 Finalize the budgeted micro-plans for vaccination including plans for other relevant components such as demand generation, risk communications and safety surveillance	CHAI			Budgeted micro-plans for vaccination including plans for other relevant components such as demand generation, risk communications and safety surveillance, finalized.	1-2 months			\$ 126,616.00
Rwanda	Training & Supervision	F.1 Develop a training plan to prepare for COVID-19 vaccine introduction that includes key groups of participants, content topic areas, key training partners and training methods (in-person or virtual). WHO will provide a template for guidance	CHAI			Training plan to prepare for COVID-19 vaccine introduction that includes key groups of participants, content topic areas, key training partners and training methods (in-person or virtual) developed.		Health providers capacitated to deliver COVID-19 vaccine	0	
Rwanda	Training & Supervision	F.3 Conduct virtual and/or in person trainings as outlined in the training plan	CHAI			Trainings conducted as per the training plan.				
Rwanda	Monitoring & Evaluation	G.3 Produce and distribute monitoring tools to eligible vaccination providers, develop, test and roll-out any changes to electronic systems, provide training for use of these tools and processes to traditional and new providers	CHAI			Monitoring tools produced and distributed to eligible vaccination providers	1-2 months	Monitoring tools available from central to peripheral level		

