

## Annex B: Summary of 4 priority Gavi, Global Fund, GFF collaboration workstreams and update on Gavi’s engagement with Global Health Initiatives on Research and Development (R&D), Market Shaping and Manufacturing

### 1 Workstream overview | Malaria

<p><b>Objective</b></p> <p>Starting with malaria, develop a model for collaboration across the two organisations to strengthen the impact of our collective investments. Focus on complementary programming, communications, funding and replenishment approaches putting, countries first and optimising health outcomes. Seek to identify lessons for future collaboration on tuberculosis (TB) vaccines.</p>	<p><b>Interdependencies</b></p> <ul style="list-style-type: none"> <li>Updated WHO normative guidance that guides prioritisation of program resources (including new vaccines, nets) to maximise impact according to context</li> <li>Working groups on Country Engagement and Health System Strengthening (HSS)</li> </ul>
<p><b>Key governance sessions</b></p> <ul style="list-style-type: none"> <li>8 April joint Gavi-Global Fund Board session on malaria vaccine work</li> </ul>	<p><b>Workstream Leads (Gavi + Global Fund)</b></p> <ul style="list-style-type: none"> <li>Hope Johnson (Gavi)</li> <li>Harley Feldbaum (Global Fund)</li> </ul>
<p><b>Deliverables</b></p> <ul style="list-style-type: none"> <li>Adopted <b>Gavi and Global Fund Operational Principles and Partnership on Malaria</b>. Ongoing</li> <li><b>Joint letter to WHO</b> requesting strengthened normative prioritisation guidance to support country-level programming. Completed</li> <li>Ongoing alignment on <b>modelling/data</b> to inform decision-making.</li> <li><b>Collaborative engagement with countries and key stakeholders</b>, including to foster Expanded Program for Immunisation (EPI) and National Malaria Control Program (NMCP) collaboration at country level.</li> <li>Develop a <b>plan for bringing together core aspects malaria programming</b> across Gavi, Global Fund with other technical partners (e.g., country planning, applications, technical reviews, monitoring, reporting and funding) to facilitate optimal programming of limited resources. <b>Joint statement drafted, links to Country engagement workstream; Funding guidance on programming and cofinancing drafted</b></li> <li>Joint MEL plan (country and global levels) developed <b>In progress</b></li> </ul>	<p><b>Key open questions</b></p> <ul style="list-style-type: none"> <li>How do we further ensure the availability and use of evidence and guidance to help countries determine the most effective mix of malaria interventions and new vaccines, by context and within resource constraints in the future?</li> <li>How do we best support an integrated approach to country planning, implementation and monitoring across NMCPs and EPIs considering separate funding envelopes and cycles?</li> <li>What lessons can we learn from the rollout of malaria vaccines for future collaboration on TB vaccines?</li> </ul>

### 2 Workstream overview | HSS

<p><b>Objective</b></p> <p>Map and increase alignment and coordination of respective investments in health systems, service delivery and key programmatic areas</p>	<p><b>Interdependencies</b></p> <ul style="list-style-type: none"> <li>Strategic directions of all three organisations</li> <li>Country engagement and ‘pathfinder’ countries</li> </ul>
<p><b>Key governance sessions</b></p> <ul style="list-style-type: none"> <li>Health systems strengthening discussions at Strategy Committee and Board</li> <li>Mutual participation in various strategy-setting forums, including: <ul style="list-style-type: none"> <li>Gavi 6.0 Health Systems strategy technical advisory group</li> <li>Global Fund contributory Resilient and sustainable systems for health (RSSH) methodology review technical advisory committee</li> <li>Global Fund RSSH metrics consultation</li> </ul> </li> </ul>	<p><b>Workstream Leads</b></p> <ul style="list-style-type: none"> <li>Alex de Jonquieres (Gavi)</li> <li>Shunsuke Mabuchi (Global Fund)</li> <li>Peter Hansen and Cicely Thomas (Global Financing Facility - GFF)</li> </ul>
<p><b>Deliverables</b></p> <ul style="list-style-type: none"> <li><b>Map current financing and technical collaboration</b> on health systems, including areas relevant to Pandemic Prevention, Preparedness and Response (PPPR), across countries and programmatic areas, and synthesize lessons learned. <b>Completed</b></li> <li><b>Review key platforms / assets</b> of each agency in health systems &amp; PPPR space that could be leveraged by the other (e.g., Global Fund’s network of community, rights and gender experts, Global Fund’s Civil Society Organisation (CSO) partners and community health programs, Gavi’s Cold Chain Equipment Optimisation Platform (CCEOP) for solarisation at scale, Gavi’s Leadership, Management and Coordination (LMC) program, GFF Alignment Working Group (AWG) and ministerial network. <b>Completed</b></li> <li><b>Areas for strengthened collaboration include:</b> data &amp; digital; health workforce including <b>Community Health Workers (CHW)</b>; supply chain; lab and surveillance systems, service delivery integration along life course; equity and zero-dose; in-country governance. <b>Planning in progress</b></li> <li><b>Harmonise monitoring and evaluation (M&amp;E) approaches:</b> guidance, indicators and frameworks for health systems investments <b>In progress (WHO led)</b></li> </ul>	

### 3 Workstream overview | Country Engagement

<p><b>Objective</b></p> <p>Enhanced collaborative country engagement that simplifies country-facing processes across Gavi, Global Fund, and GFF, including:</p> <ul style="list-style-type: none"> <li>• Fostering a systematic approach to leveraging one another's implementation modalities, risk assurance and mitigating measures</li> <li>• Collaborating to strengthen rollout of malaria vaccines</li> <li>• Identifying shortlist of countries in which to intensify and deepen collaboration</li> </ul>	<p><b>Interdependencies</b></p> <ul style="list-style-type: none"> <li>• Malaria and Health systems strengthening workstream linkages</li> <li>• Ongoing collaboration on in-country financial management</li> <li>• Partnering with humanitarian organisations in Challenging Operating Environments (COE)/ Fragile &amp; Conflict (F&amp;C) settings</li> <li>• Innovative financing (blended financing initiative with World Bank and other multi-donors bank)</li> </ul>
<p><b>Key governance sessions</b></p> <ul style="list-style-type: none"> <li>• Throughout Committee and Board sessions in 2024, including focus on Interagency Coordination Committees (ICCs), Malaria, and sustainability</li> </ul>	<p><b>Workstream Leads</b></p> <ul style="list-style-type: none"> <li>• Colette Selman (Gavi)</li> <li>• Francesco Moschetta (Global Fund)</li> <li>• Brendan Hayes (GFF)</li> </ul>
<p><b>Deliverables</b></p> <ul style="list-style-type: none"> <li>• <b>Joint proposal for improving the way we collaborate with countries:</b> Building on entry points and opportunities to optimise current collaborations, flexibilities, differentiated implementation modalities and partnerships (including in COE/F&amp;C settings) to reach missed communities. This could include working through same PMU, financial management/risk assurance processes (and building out our public financial management (PFM) and supreme audit institutions (SAI) engagements), humanitarian partners and aligning flexibilities for countries</li> <li>• <b>Pathfinder countries to deepen our collaboration:</b> Mapping opportunities for further impact across the countries that Global Fund, Gavi, and GFF serve. Goal is to work with a defined portfolio of countries where we can accelerate and intensify our joint efforts. Country Teams sensitized and initiating engagement with potential countries for their interest</li> </ul>	

### 4 Workstream overview | Enabling Functions / Operations

#### Key Objectives

Create a shared understanding of the current collaboration underway or planned across business enabling functions

Identify and prioritise opportunities for deliberate and systematic collaboration across business enabling functions to improve effectiveness and efficiency (including potential areas of high level of ambition for collaboration)

#### Deliverables

**Joint mapping of current and already planned collaboration** across business enabling functions and within GHC

**Assess and prioritise further opportunities for deliberate and systematic collaboration (including high-level of ambition options), and select 2-3 key areas of focus**

**Start with a proof of concept** (e.g., shared translation services available to GHC partners) to test operating / economic / governance model

**Broaden scope of collaboration** to include other GHC partners and sub-tenants

#### First developments

**Shared Service Center: Global Fund** has begun advisory project and engagement with **OIG** to develop the service center concept and explore governance and operating models

**Translation Shared Services:** Joint model and costing established, **interim agreement with UNITAID under review**, moving forward on the proposal and discussions for translation with Gavi

**Travel:** Travel Clinic now present on site at GHC

**Travel Security :** Joint Security Audits and full sharing of intelligence plus creation of joint GHC Crisis Management Plans

Other shared services improvements underway (HUG clinic expansion, GHC website, security, etc.)

**Options development in progress for high-level ambition collaboration scenarios**

## Gavi's Engagement with GHIs on R&D, Manufacturing and Market Shaping

1. **Gavi-Global Fund engagement\***:
  - a) Sharing market-shaping lessons learned and good visibility of plans and activities
  - b) Aligning approaches to support country product choice/forecasting
  - c) Continuing downstream collaboration
2. **Regional Manufacturing**
  - a) African Vaccine Manufacturing Accelerator
  - b) Regional Vaccine Manufacturing Collaborative
3. **CEPI Memorandum of Understanding (MOU)**
4. Engagement in CEPI, UNITAID, FIND led process **for R&D, manufacturing and market shaping**

*\*Note: As there is no overlap in product categories, underlying market dynamics are very different and industry for regional manufacturing at different stages of maturity with different scale of domestic markets and product-specific supply side characteristics.*