GAVI Alliance Strategy 2016-2020

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GAVI Alliance Board meeting Phnom Penh, Cambodia 21-22 November 2013



Context for GAVI 4.0













Second phase 2007-2010

- Merger of the Vaccine Fund and GAVI Alliance Boards, 2008
- PCV, rota
- HSS

Third phase 2011-2015

- First resource mobilisation meeting, 2011
- Completing penta, accelerating PCV and rota
- Launch of HPV, MR
- Experience on critical challenges to coverage and equity

- Involved in all aspects of immunisation
- Fully immunised child
- Modernisation of systems
- Data revolution



- Launch of GAVI at WEF, 2000
- Penta and YF



GAVI strategy 2016-2020: development process

April- June 2013

July- Nov 2013

Nov 2013-Apr 2014

Apr-June 2014

Assess appetite for changes

June 2013 Board

Test strategic shifts

Nov 2013 Board Define the new GAVI strategy

Apr Board retreat Complete new GAVI strategy

June Board

- Individual Board member interviews
- Further consultation
- MTR
- Public consultation (web)
- WHO Regional Committee Meeting
- Landscape analysis
- EC quidance

 Design strategic framework based on strategic shifts: vision, mission, strategic goals, operating principles

- Refine
- Add targets and indicators

High level update in CEO report on process and feedback on interview process

Objective for today:

- Decision on strategic shifts
- Guidance on strategion framework
- Direction on next ster

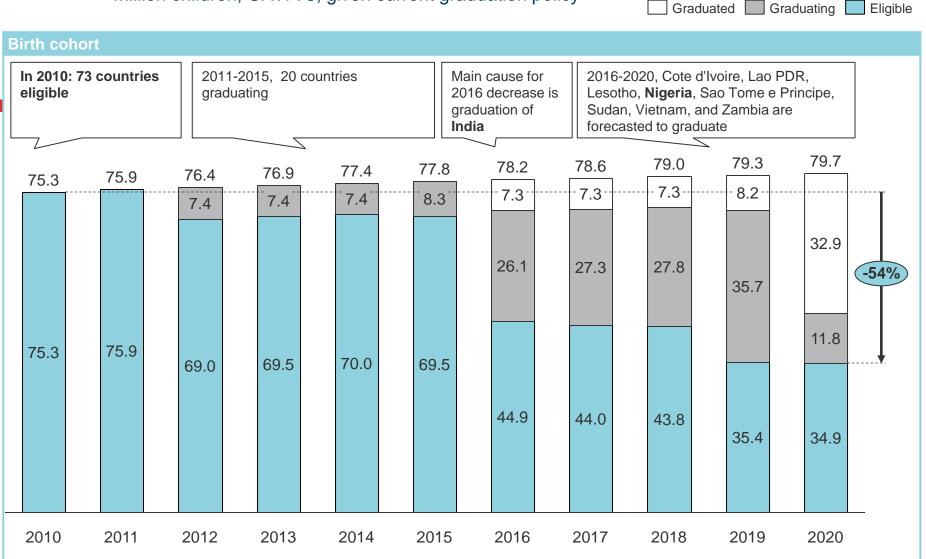
Engage the Board at its retreat to discuss draft strategy document Present the new strategy for approval





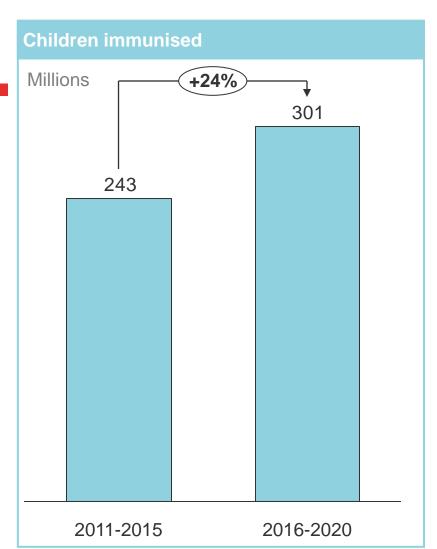
Evolution of GAVI's birth cohort

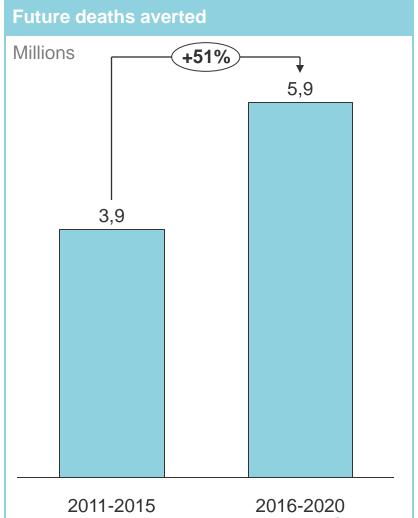
Million children, GAVI 73, given current graduation policy



GAVI Alliance Board Meeting 21 November 2013

GAVI's current programmes are expected to deliver great impact in 2011-15 and projections 2016-20 show a further increase PRELIMINARY





Source: SDF V7.0

Decision on suggested strategic shifts

- Play a central convening role in global immunisation
 - Convening, aligning, strengthening and coordinating or funding around immunisation in developing countries
- Deepen GAVI's focus on improving coverage and equity of access to immunisation, including through innovative investments to modernise immunisation systems
 - Information systems and data quality
 - Supply chain infrastructure
 - Demand-side interventions
- Review the eligibility and graduation criteria and the forms of support offered to graduating countries, to ensure sustainable graduation from GAVI support
 - Explore potential "baskets" of indicators beyond GNI
 - Explore ways in which GAVI can work with graduating countries to ensure sustained impact
- Continue to leverage the core strengths of GAVI Alliance partners and also strengthen engagement with a wider network of institutions



Next steps

Questions to explore further

- Further refine the strategic shifts especially:
 - What vision, mission, strategic goals, indicators
 - Potential criteria for eligibility and graduation beyond GNI and menu of support options
 - Priority areas for innovative investments and process to do so;
 - The potential role of private sector;

Process

- Engagement of constituencies in the development of options
- Engagement of the Board at the retreat in April 2014
- Decision at the Board meeting in June 2014



Recommendations (1/2)

- Approve the proposed set of strategic shifts for the period 2016-2020:
 - a) Play a central convening role in global immunisation;
 - Deepen GAVI's focus on improving coverage and equity of access to immunisation, including through innovative investments to strengthen immunisation;
 - c) Review the eligibility and graduation criteria and the forms of support offered to graduating countries, in order to ensure sustainable graduation from GAVI support this should include review of criteria beyond GNI;
 - d) Continue to leverage the core strength of GAVI Alliance partners and also strengthen engagement with a wider network of institutions in order to ensure successful achievement of strategic goals and targets



Recommendations (2/2)

- Request the Secretariat, working together with Alliance partners, to define:
 - a) Priority areas for GAVI to make innovative investments to strengthen immunisation, and the process to do so;
 - Potential criteria for eligibility and graduation beyond GNI and a potential menu of support options for graduating countries;
 - c) The potential role of future innovative financing products and private sector engagement;
 - d) The organisational arrangements between the Secretariat and Alliance partners in order to ensure strong programme oversight, accountability and risk management;
 - e) The strategic objectives and indicators for each strategic goal





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