

## Annex A: Implications/Anticipated impact

**Risk implication and mitigation:** There are two key risks of the proposed MICs Approach. The first is that the Secretariat does not have the capacity to deliver successfully, given limited bandwidth across existing core Gavi and COVAX activities. This is mitigated through a gradual, targeted approach in the next 18 months, the request for two full time equivalents (FTEs), and the identification of synergies with the COVAX Facility, as all never-Gavi MICs proposed for near-term engagement are in the 92 economies engaged in the Advance Market Commitment. Without additional resources, the Secretariat will not be able to roll out the MICs Approach and it would need to be deprioritised.

The second risk is that a focus on COVID-19 vaccine introduction detracts from the routine immunisation agenda, which is critical in these countries. Gavi will prioritise the backsliding agenda in former Gavi-eligible countries, and, where relevant, use COVID-19 as an entry point for a broader immunisation agenda in both former and never Gavi-eligible countries.

**Risk of inaction:** If the Secretariat does not begin targeted engagement with MICs now, there is a risk of further backsliding on routine immunisation in former Gavi-eligible countries that would undermine the critical work done to date. There is also risk that former and never Gavi-eligible countries are not prepared to introduce lifesaving pneumococcal conjugate, rotavirus, and human papillomavirus vaccines once the acute phase of the pandemic has subsided.

**Impact on countries:** The proposed Approach is critical to helping MICs mitigate reductions in routine immunisation coverage and start to build the ecosystems necessary to introduce new vaccines, especially for zero-dose children and missed communities.

**Impact on Alliance:** The Alliance is significantly stretched by COVID-19 and may have limited capacity to implement the proposed MICs Approach. This is mitigated by the provision of resources, accessible to partners, to enable delivery of the MICs Approach.