

Annex C: Health systems strategy problem statements and key questions

Gavi 6.0 Health Systems Strategy Problem Statements and Key Questions		
	Problem statements	Key questions
The 'What'	Inadequate understanding / alignment on purpose, comparative advantage, and expected outcomes of Gavi's investments in health systems	<ul style="list-style-type: none"> What are the goals and objectives of Gavi investments in health systems (e.g., based on 6.0 opportunities for impact) and how do we make trade-offs between them? How should Gavi define "health systems strengthening" vs. "immunisation systems strengthening" and its role in each? Which areas of health systems are most critical to Gavi's mission and where does Gavi have comparative advantage to support country needs?
	Lack of clarity on how Gavi funding levers and capacities align to achieve Gavi 6.0 objectives	<ul style="list-style-type: none"> How should Gavi's objectives, approach and risk appetite be differentiated across country typologies and transition phases? What is the theory of change for how Gavi uses all its levers and works with partners and countries on health systems to deliver Gavi 6.0 outcomes? How can Gavi's health systems investments be used by countries to effectively balance short-term needs with long term programmatic sustainability?
The 'How'	Overly complex processes and high transaction cost for countries	<ul style="list-style-type: none"> How should Gavi funding levers to invest in health systems evolve and how can these be simplified to reduce transaction costs for countries? How should Gavi channel our investments in health systems (e.g. through government systems, via partners in some settings) and how will countries be engaged in this decision?
	Inadequate alignment of Gavi support for health systems with other programmes / partners	<ul style="list-style-type: none"> Where and how should Gavi work with other health programmes to strengthen integrated primary healthcare services, supporting country strategies and priorities? Where and how can Gavi better align and coordinate its investments in health systems with other financing institutions at the country level and globally?
Measurement	Inadequate measurement of outcomes and impact of Gavi's health systems investments	<ul style="list-style-type: none"> What will Gavi measure (and over what time period) to evaluate the results of its investments in health systems? How should Gavi best rely on and strengthen government data systems? How should Gavi invest in measurement and how ambitious do we want to be?