

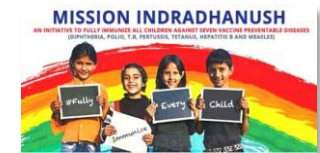
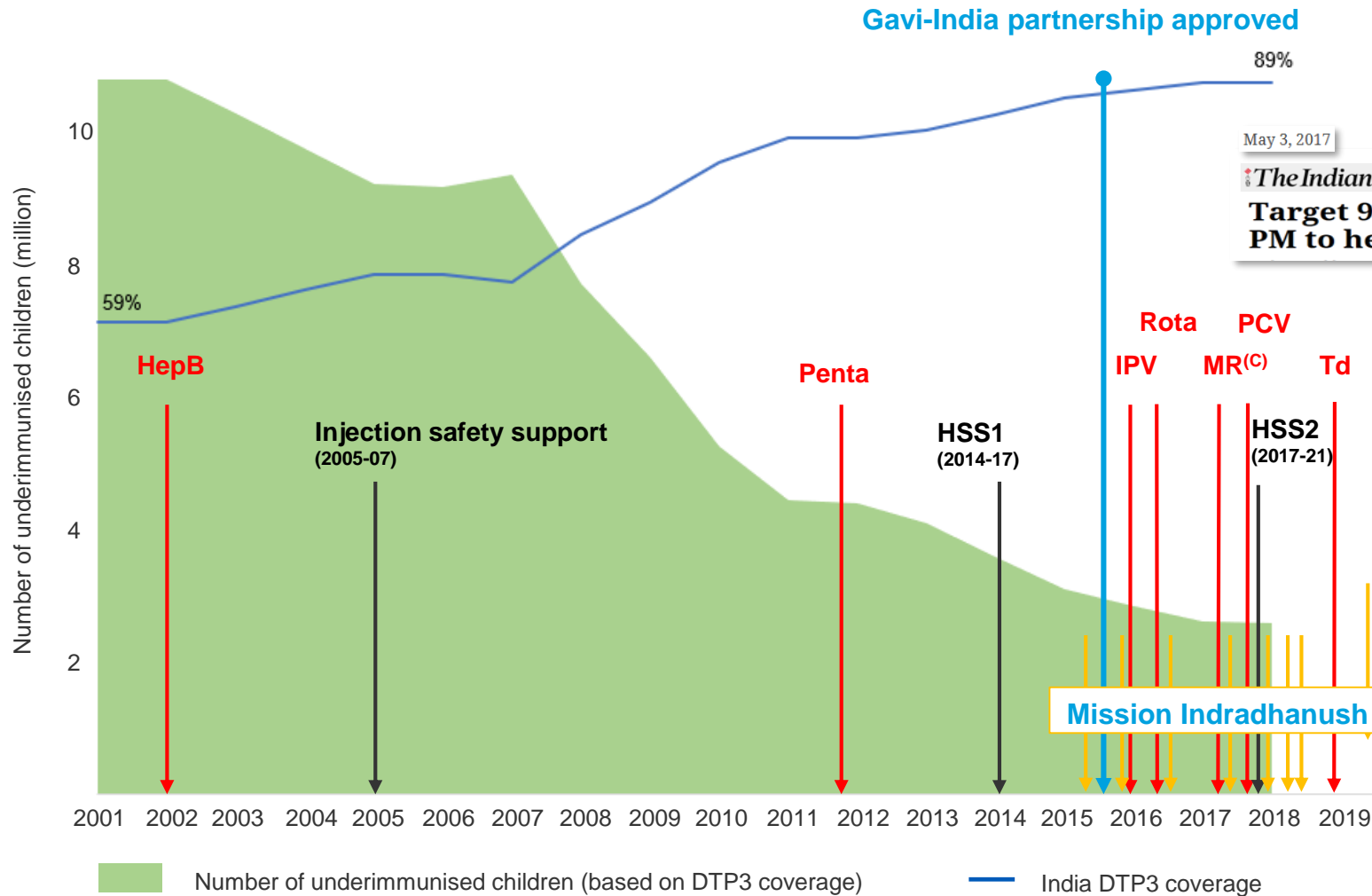
# CEO BOARD UPDATE

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Seth Berkley, CEO  
4 December 2019, New Delhi



# Gavi-India partnership: catalysing transformation of world's largest immunisation programme



**The Indian EXPRESS**  
**Target 90 per cent vaccination coverage: PM to health ministry**



**THE NEW INDIAN EXPRESS**  
 Mission Indradhanush 2.0 from Dec 2  
 The State Government has planned to ramp up immunisation drive under Intensified Mission Indradhanush (IMD) 2.0 in five districts from December 2.

# Gavi-India partnership: looking ahead

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- **Coverage and equity support** through HSS2: 2017-2021
- **On track for transition** and already **self-financing** penta, IPV, rota, MR and select HSS innovations
- **Partnership in market shaping** on vaccines and exploring collaboration on cold chain technologies
- **Gavi donor since 2013**

# 1

## Key developments in global landscape

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# 2019 Lasker~Bloomberg Public Service Award honours the Vaccine Alliance

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*“For providing sustained access to childhood vaccines around the globe, saving millions of lives, and for highlighting the power of immunization to prevent disease”*

# Gavi's third replenishment launch (TICAD7, Japan, August 2019)

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*“We are immensely proud of the results Gavi has achieved with Japan’s support and we are committed to help Gavi to further its mission going into its next period.”*

Masahiko Kiya  
Ambassador for TICAD  
Deputy-Assistant Minister for Foreign Affairs  
Government of Japan



# Preparing for Gavi's third replenishment: 2020

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- **January:** 20<sup>th</sup> anniversary celebration at Davos
- **March:** High-level meeting hosted by Liverpool School of Tropical Medicine
- **3-4 June:** Pledging conference in London
  - Strong and sustained support across political spectrum in UK despite ongoing challenges and uncertainty



# Other replenishments: 2019

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**AfDB, Johannesburg,  
December**



**IDA19, Stockholm,  
December**



# Launch of Global Action Plan (GAP) at 74<sup>th</sup> UNGA

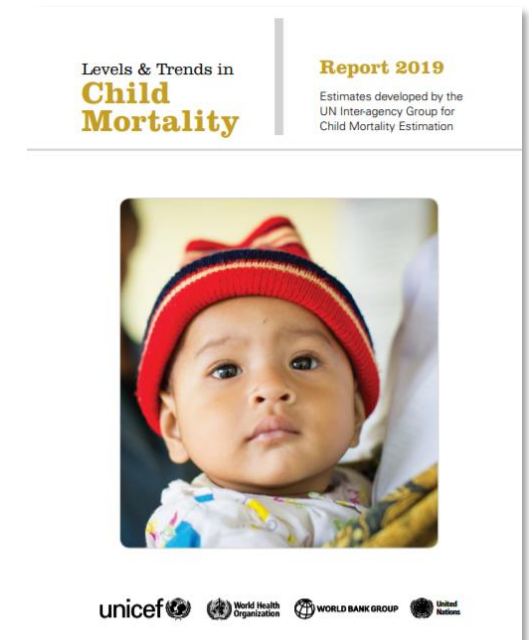
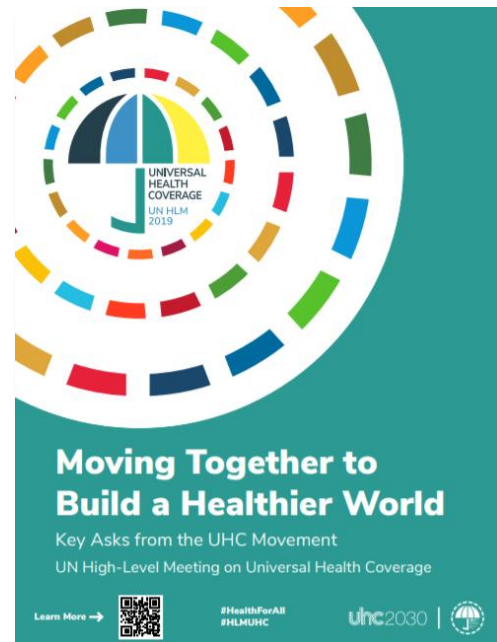
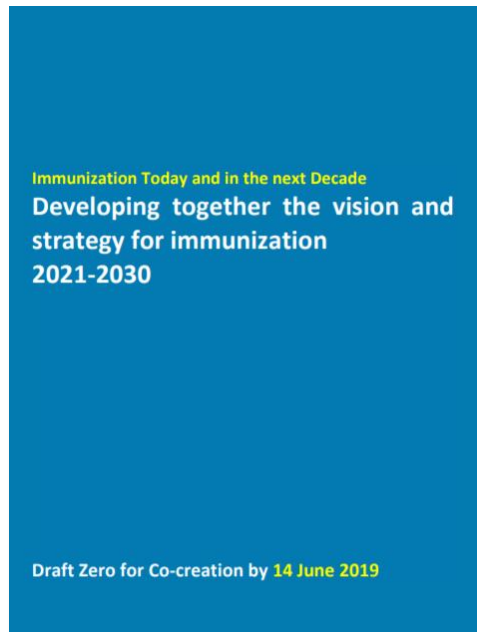
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- Intensive 18-month involvement to develop plan
- Collaboration for purpose: ongoing partnerships with most signatories
- Gavi leading “Sustainable financing” accelerator with Global Fund and World Bank
- Also engaging on other accelerators, especially “Primary health care”



# Growing focus on primary health care in global health and development agenda

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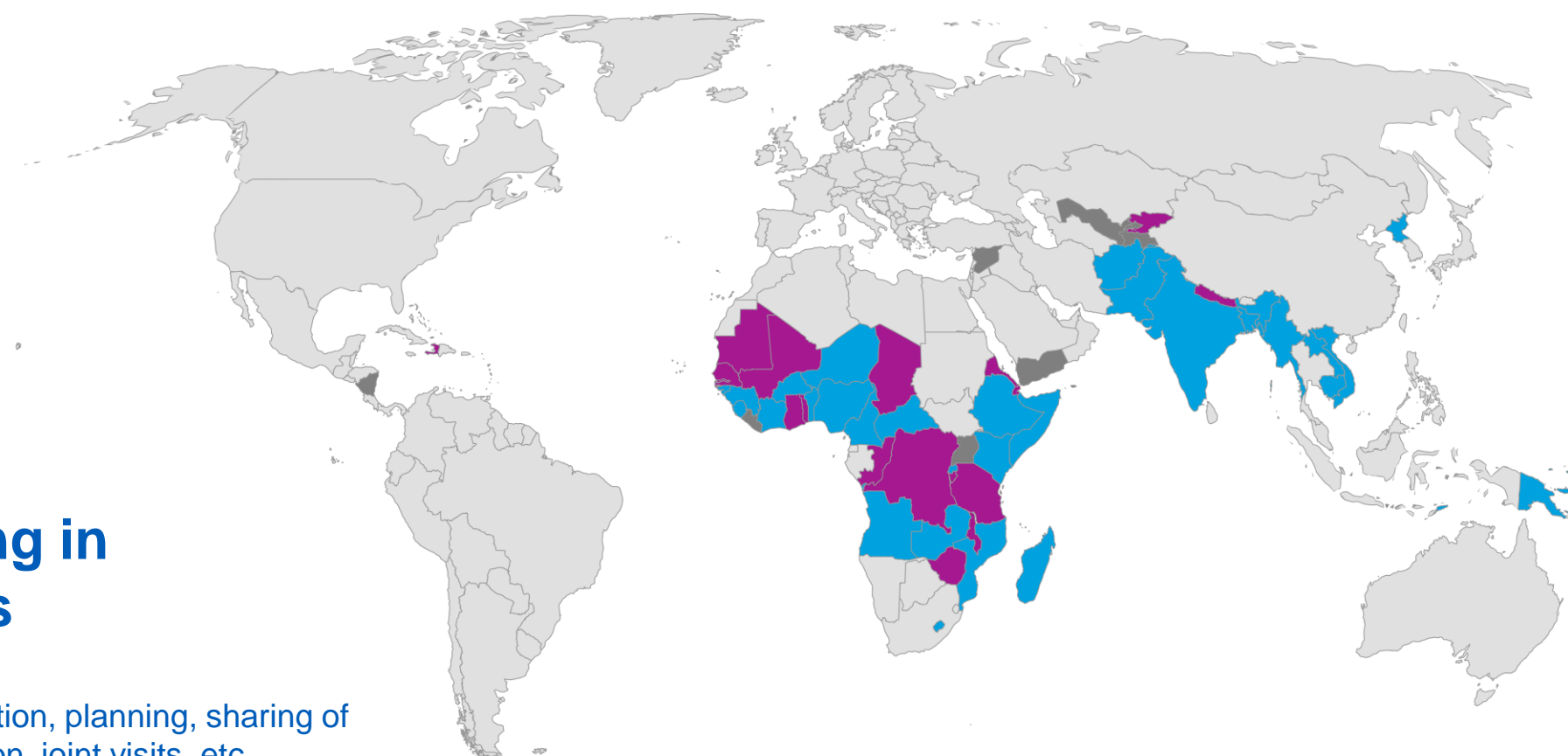




# Intensified Gavi and Global Fund collaboration

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## Collaborating in 54 countries

- 
- 1. Coordination, planning, sharing of information, joint visits, etc.
  - 2. Increased engagement (fiduciary management, co-investments)
  - 3. No collaboration

# Intensified Gavi and Global Fund collaboration

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For example, in **Haiti**:

- Gavi and Global Fund co-investing in **community health workers**
- **Joint LMIS** support through RFP process
- Potential **cost-sharing TA** for government capacity building in supply chain improvement plans

## Collaborating in 54 countries

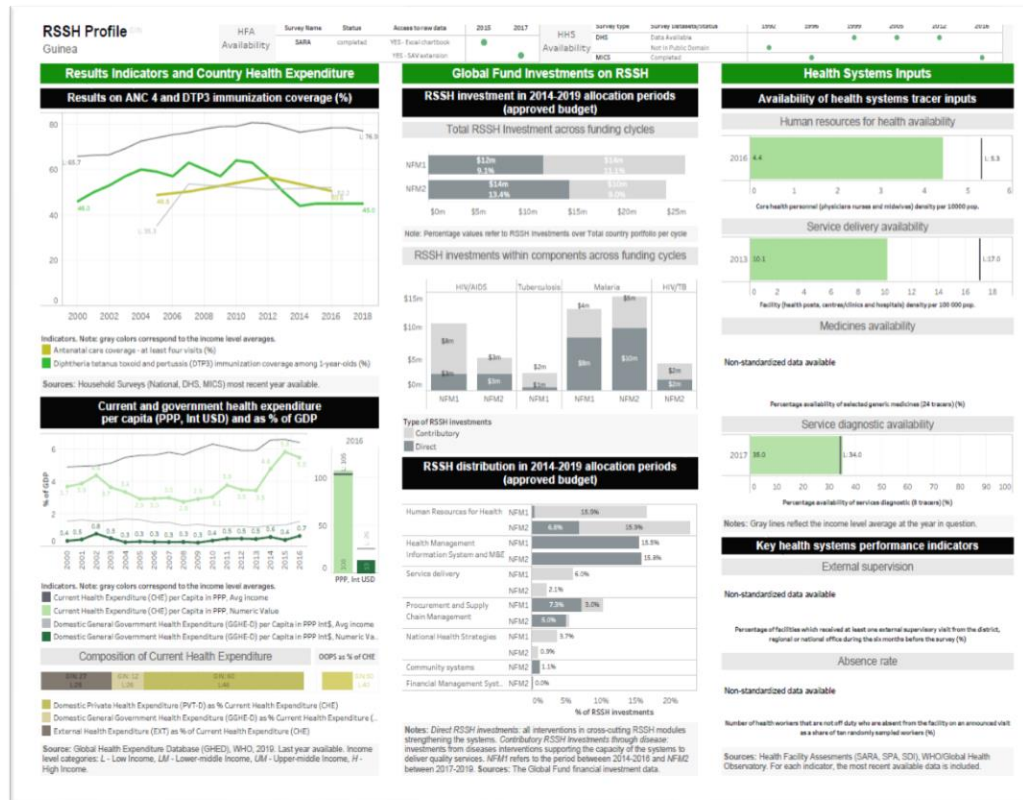
- 
- 1. Coordination, planning, sharing of information, joint visits, etc.
  - 2. Increased engagement (fiduciary management, co-investments)
  - 3. No collaboration



# Better coordination: Gavi, Global Fund investments

Gavi to share use of Global Fund dashboard for common view of health systems performance

Several countries planning for new Gavi, Global Fund HSS grants at similar time in 2020:



Afghanistan  
Benin  
Burundi  
CAR  
Djibouti  
DPR Korea  
Kenya  
Kyrgyzstan

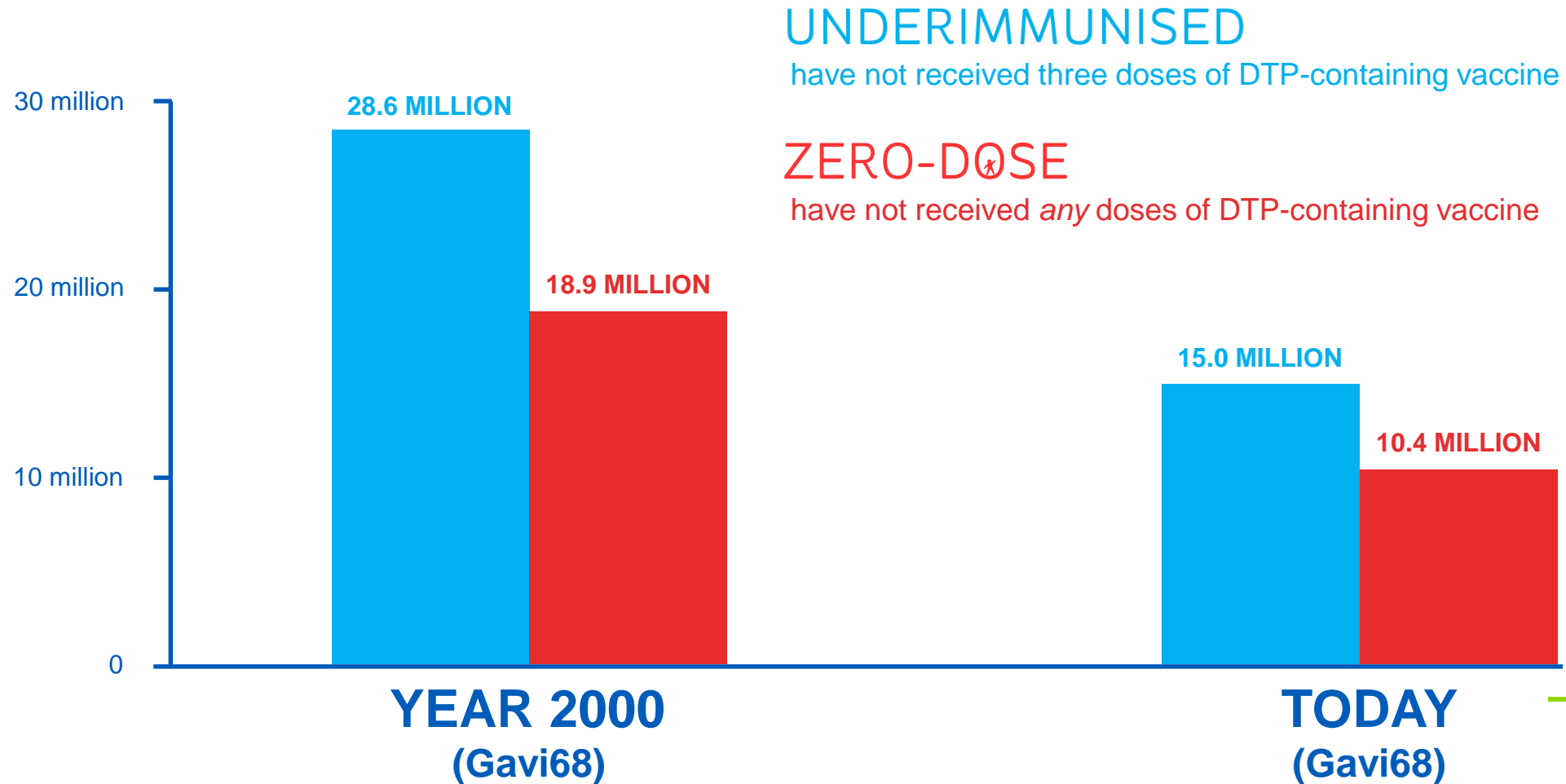
Madagascar  
Mali  
Myanmar  
Pakistan  
Senegal  
South Sudan  
Sudan  
Syria

Also coordinating country dialogue and planning with Global Financing Facility (GFF) and Global Fund in 2<sup>nd</sup> wave GFF countries

# 2

Working differently to reach  
zero-dose communities and  
strengthen primary health care

# Decline in underimmunised and zero-dose children



Most in need, hardest to reach

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10.4 million

ZERO-DOSE  
children

live in Gavi-supported countries (80% of global total)  
unimmunised against life-threatening diseases, unreached by routine health services



# Zero-dose children live in clusters of inequity

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ZERO-DOSE



IMMUNISED

Image credit: @johnny\_miller\_photography



# Zero-dose children live in clusters of inequity

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Image credit: @johnny\_miller\_photography

# Outbreak in a zero-dose cluster

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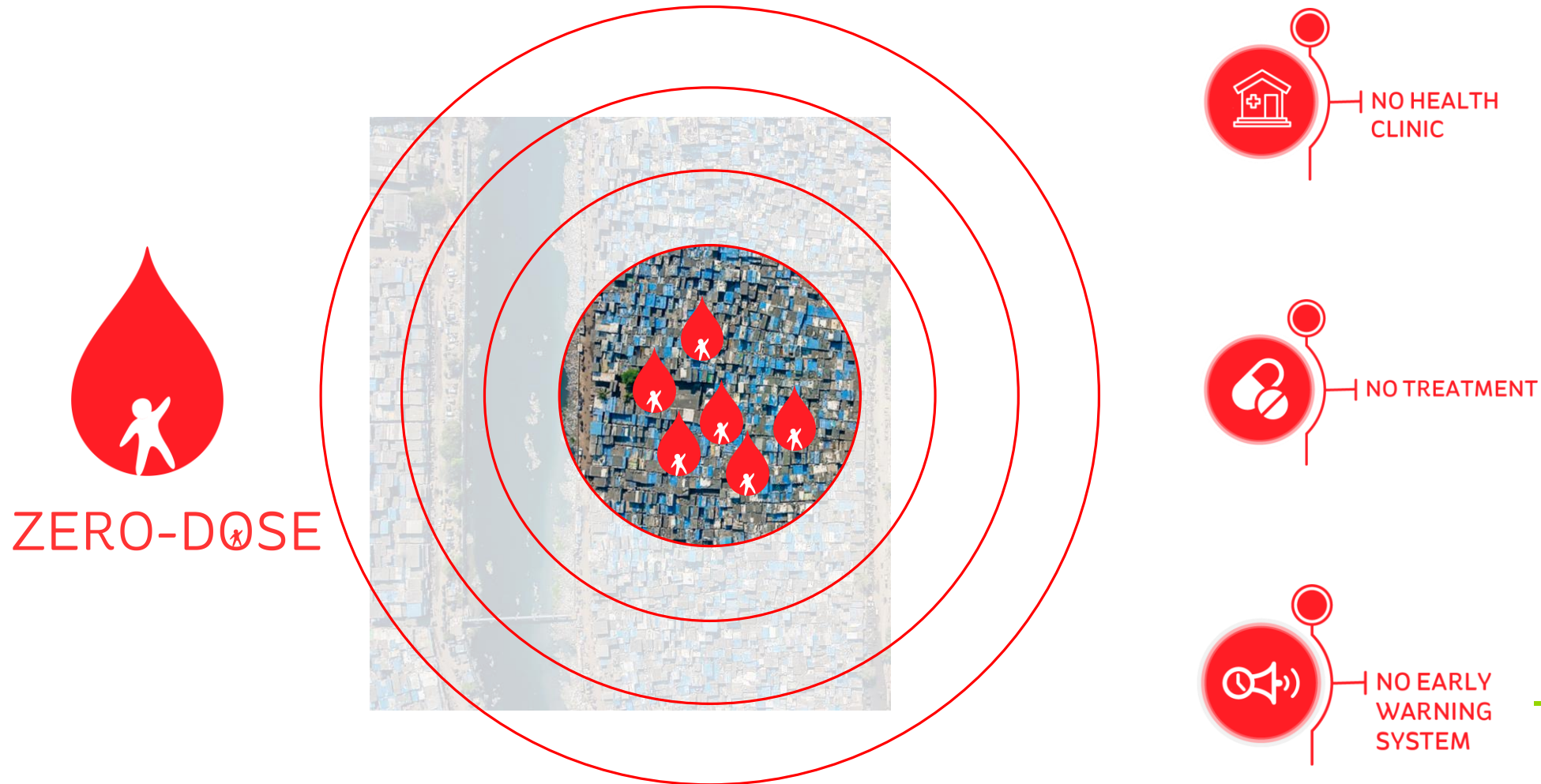


Image credit: @johnny\_miller\_photography



# Reaching zero-dose children

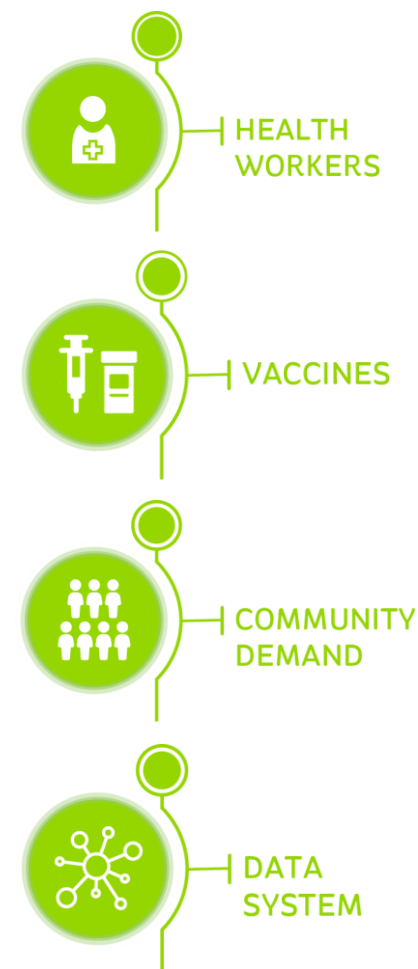


Image credit: @johnny\_miller\_photography

# Reaching zero-dose children forges equity in health care

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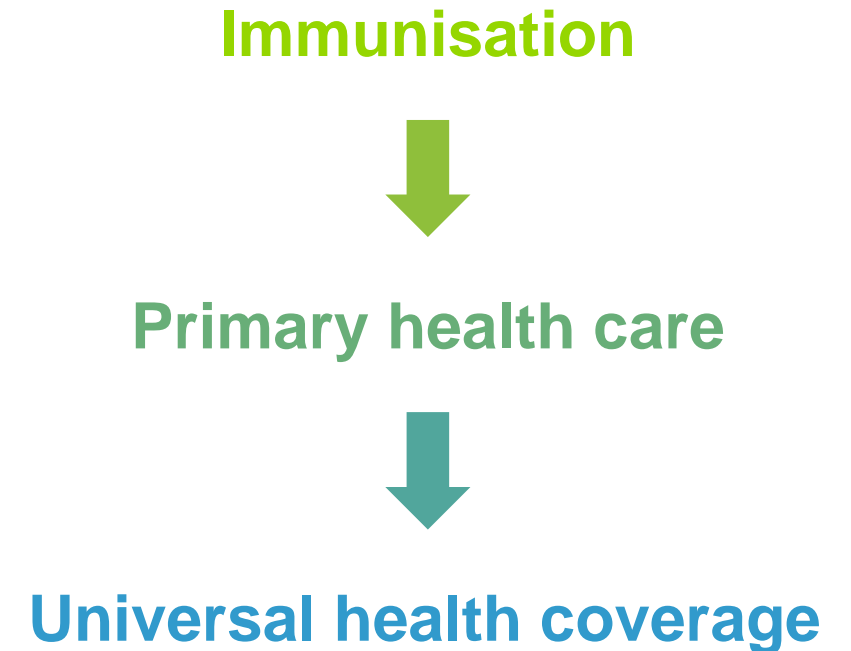


Image credit: @johnny\_miller\_photography

# Reaching zero-dose children transforms communities



Image credit: @johnny\_miller\_photography



# Zero-dose children live in clusters of inequity

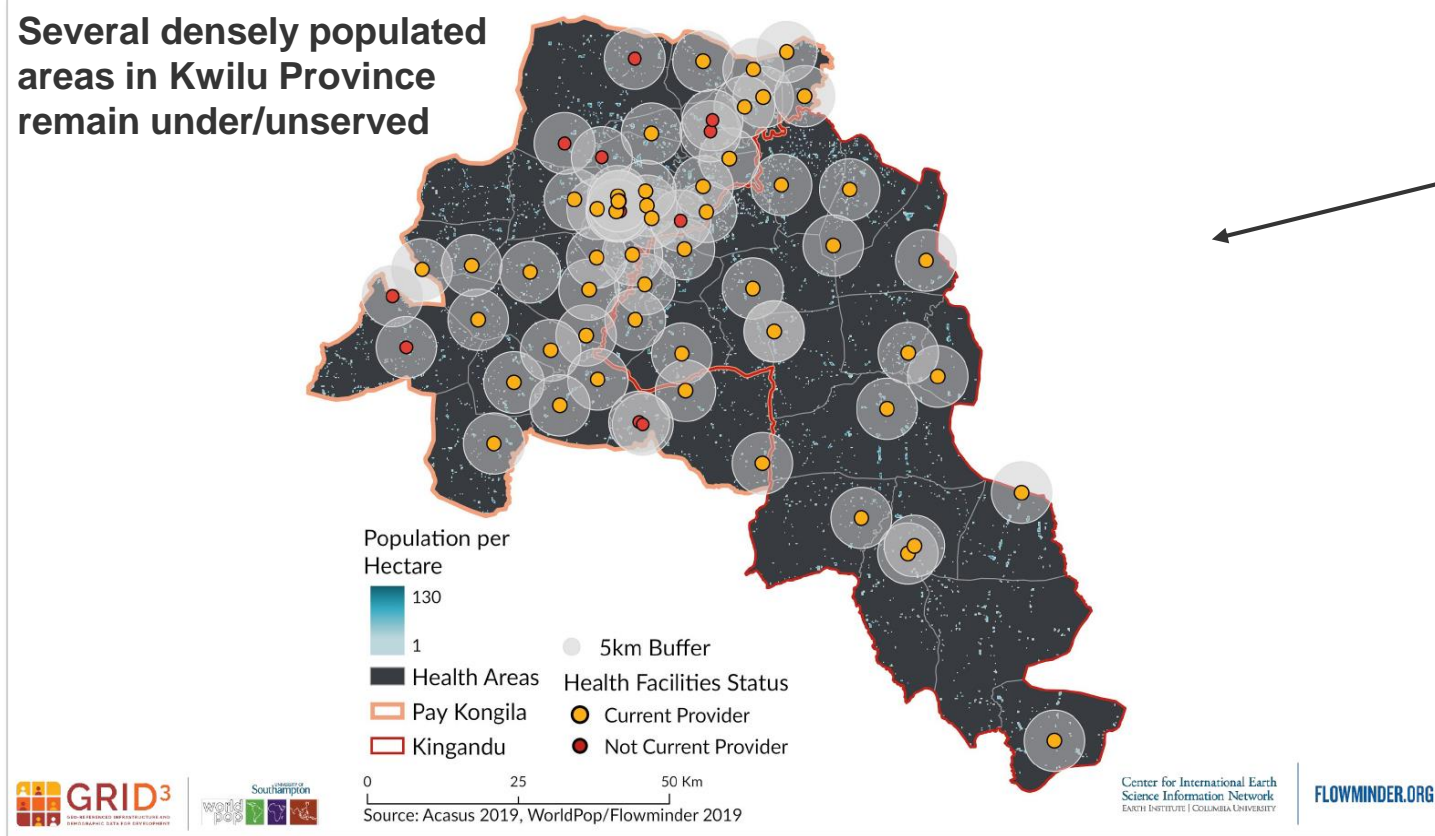
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Image credit: @johnny\_miller\_photography

# Using improved data to identify zero-dose children in DRC

Focus on improved denominator, coverage data, GIS mapping

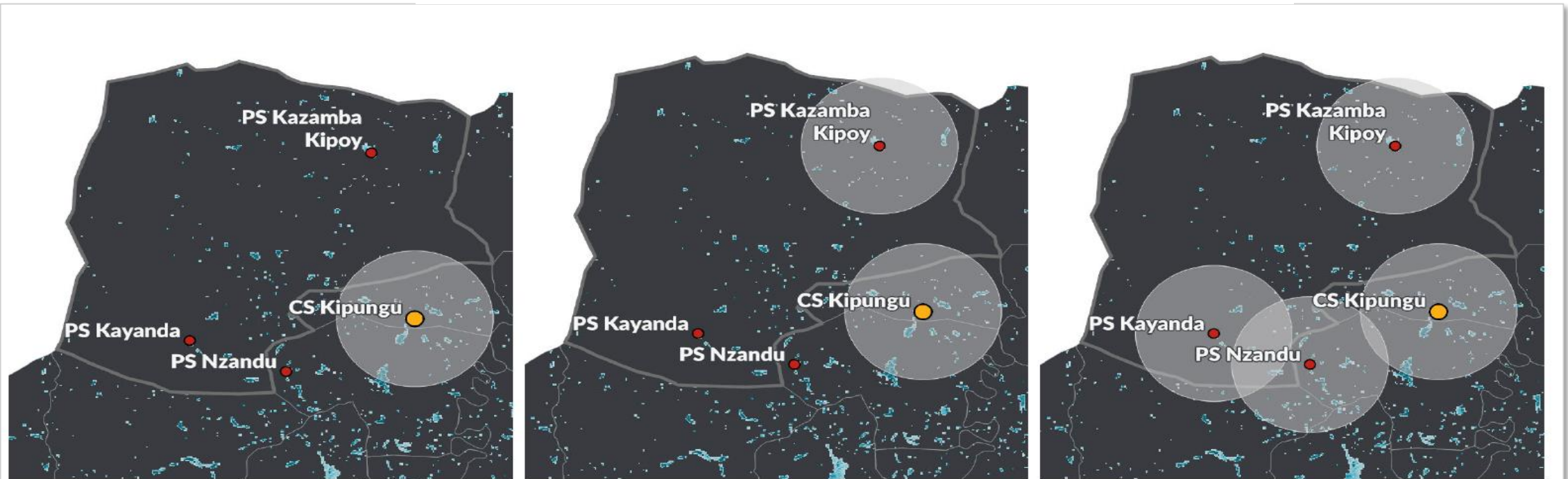


Initial phase of project funded by Bill & Melinda Gates Foundation; now Gavi support to scale up to nine Mashako provinces



# Availability of functional health services: better planning to increase access in DRC

Kimbwalu health area, Kwilu Province, DRC



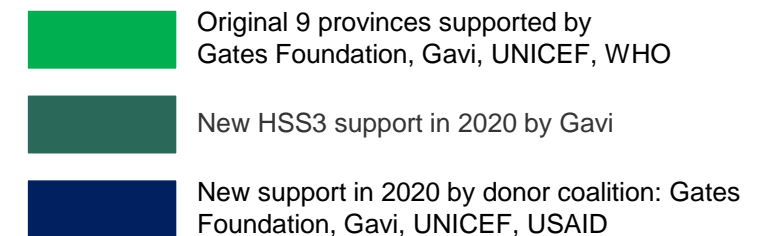
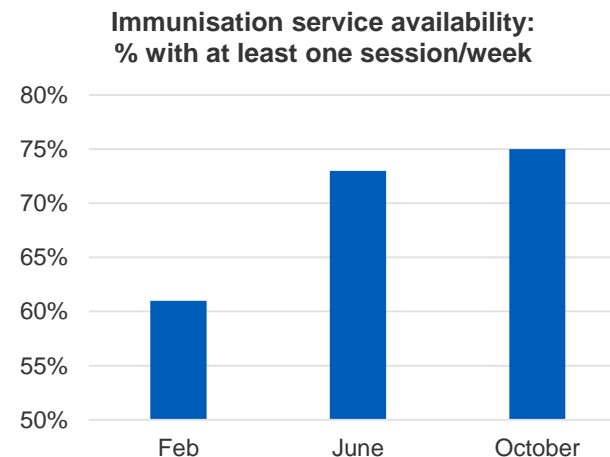
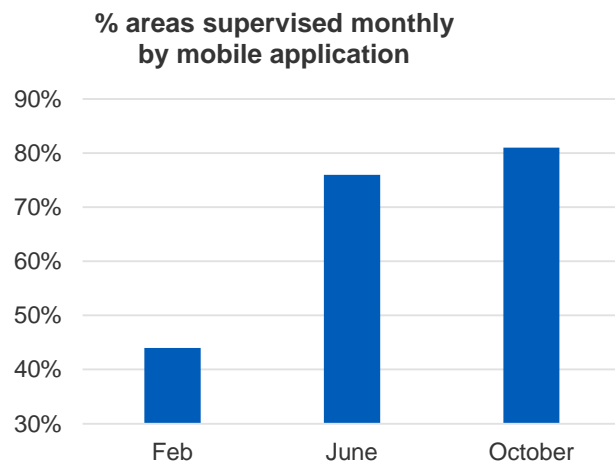
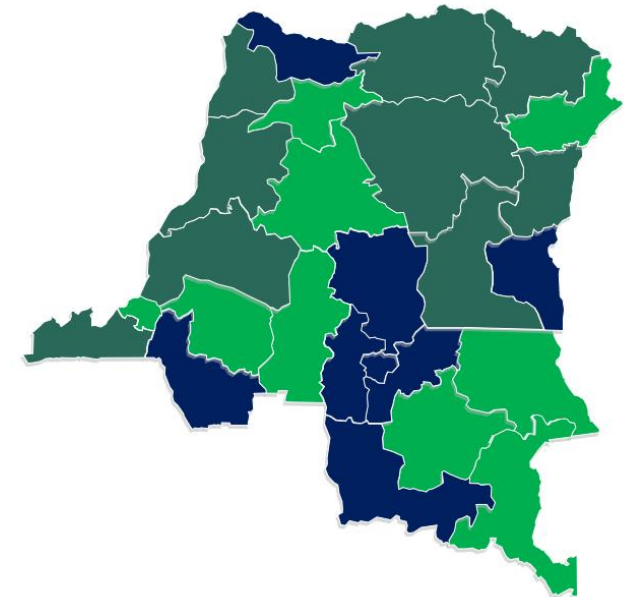
0.04% reached

>20% reached

>40% reached

# Mashako Plan, DRC: progress in strengthening routine immunisation, coverage and equity

- **Political leadership:** Meeting in July 2019 chaired by President Tshisekedi with all provincial governors
  - Declaration to strengthen RI & sustain polio gains
  - Subsequently US\$ 3 million in co-financing
- **Mashako Plan approach to be scaled in new HSS application**



# Reaching zero-dose children in Mali: Gavi support targeting key barriers



## Weak management and accountability, especially at decentralised levels

- Identification and engagement of **local leaders**
- Robust **community-level microplans, monitoring frameworks** and dashboards



## Addressing demand and gender-related barriers

- Mapping and engaging **local women's associations**
- **Door-to-door** sensitisation and defaulter tracking
- **Monitoring demand** via WhatsApp, monthly reviews

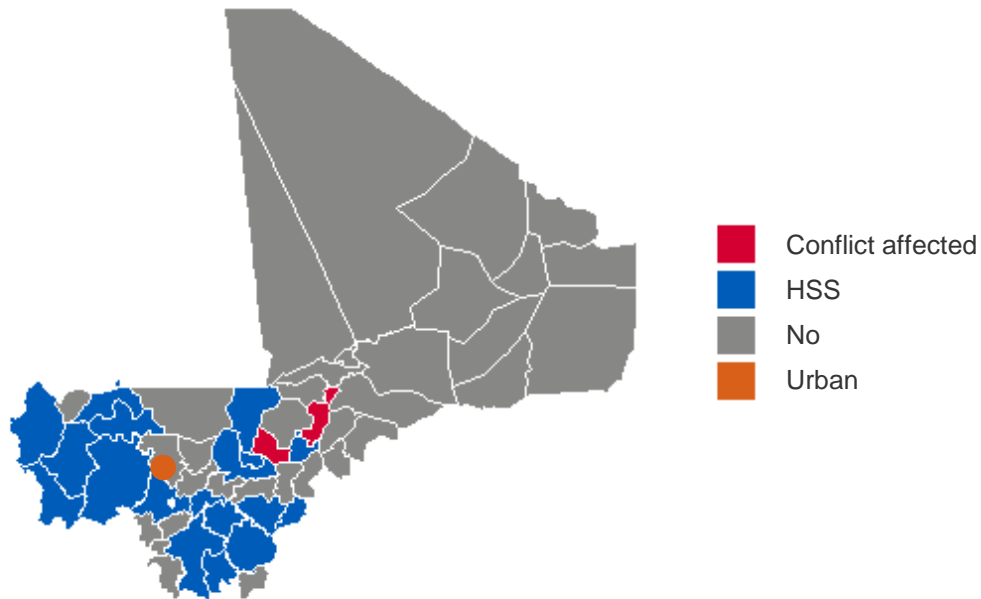


## Enhancing service delivery

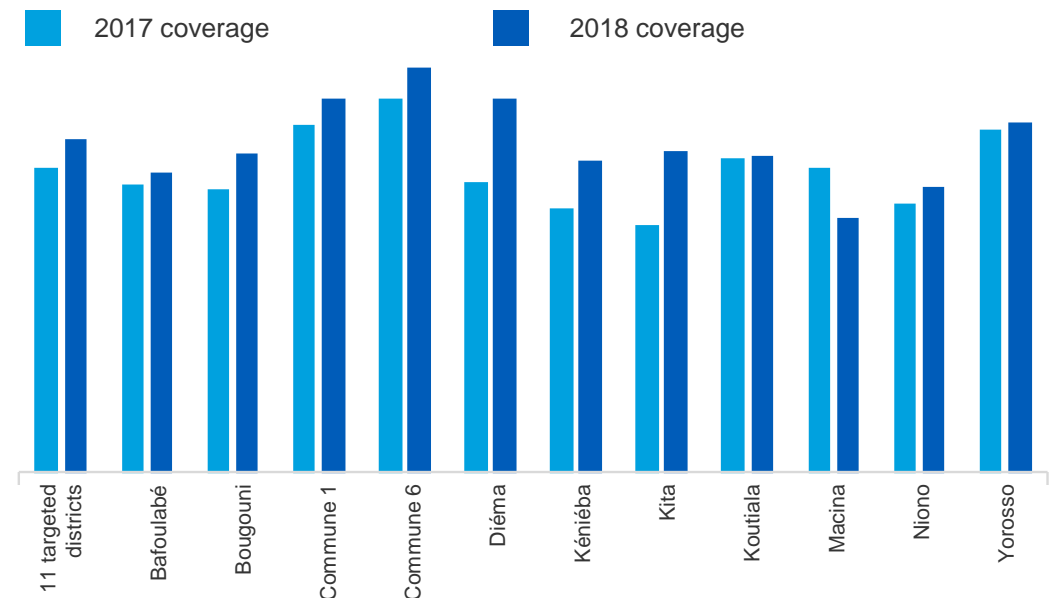
- Immunisation services in **meeting places** (eg, markets, mosques)
- **Urban:** Facility hours aligned to community needs
- **Insecure/hard to reach:** Integrated and mobile strategies including through CSOs

# Reaching zero-dose children in Mali: progress in strengthening coverage and equity

HSS grant re-oriented in 2017 to target 23 of 75 districts with >70% of underimmunised



Penta3 coverage increased by 8% in target districts between 2017 and 2018 (admin data)



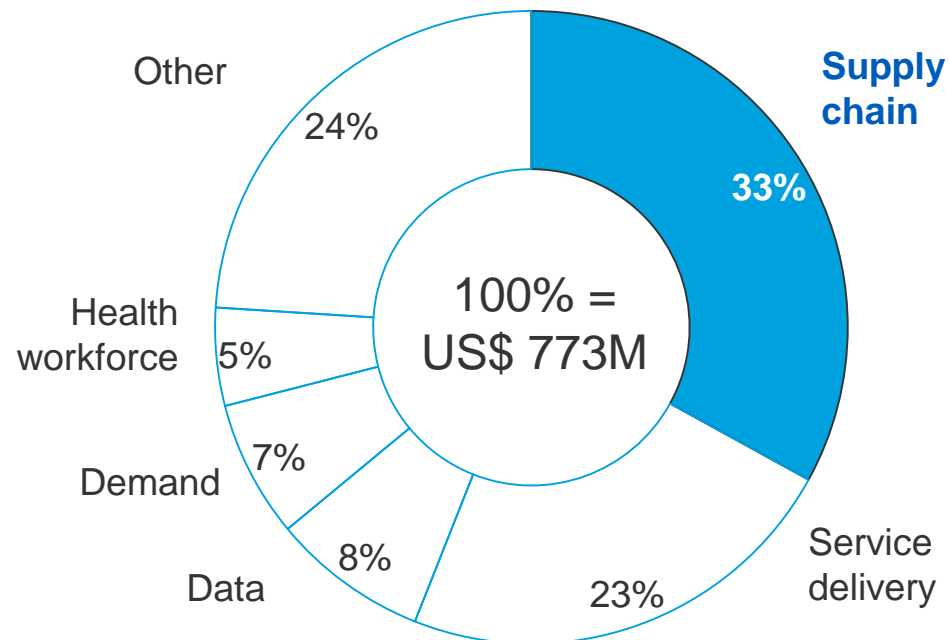
Mali has increased number of children reached with penta3 by 12% and reduced number of zero-dose children by >20% since 2015 (WUENIC data)



# Gavi HSS investments driving improvement in supply chains

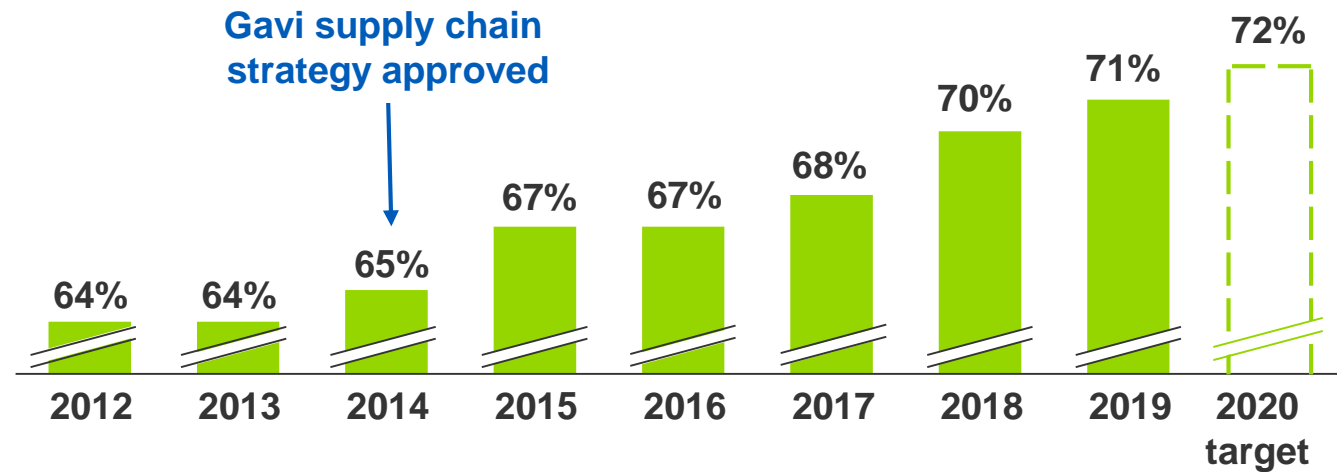
## Supply chain largest HSS investment ...

Approved HSS grants 2016-2019



## ... contributing to significant supply chain improvement

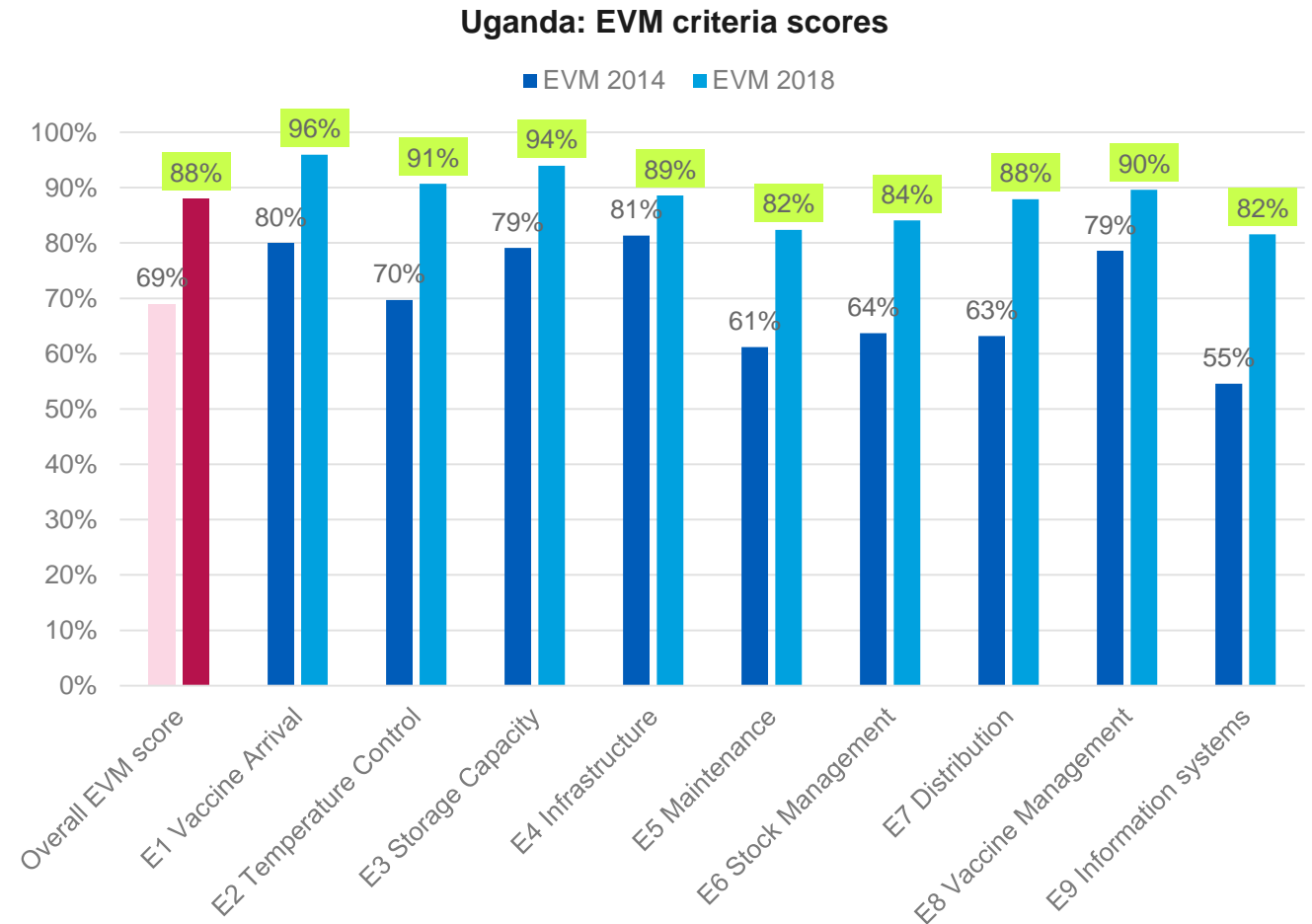
Average Effective Vaccine Management scores, Gavi68



32 out of 40 countries with new EVM since beginning of 2015 have improved, by average of 9%

# Uganda: supply chain performance transformed since 2014 with Gavi HSS and TA support

- After 2014 EVM, Alliance helped Uganda develop **improvement plan (EVM IP)**
- **US\$ 8.4M of HSS** invested in EVM IP implementation, with **technical support** from Alliance partners
- **EVM IP mainstreamed into programme** with reviews at all levels down to health facility
- Vaccines **integrated into broader health supply chain** managed by National Medical Store

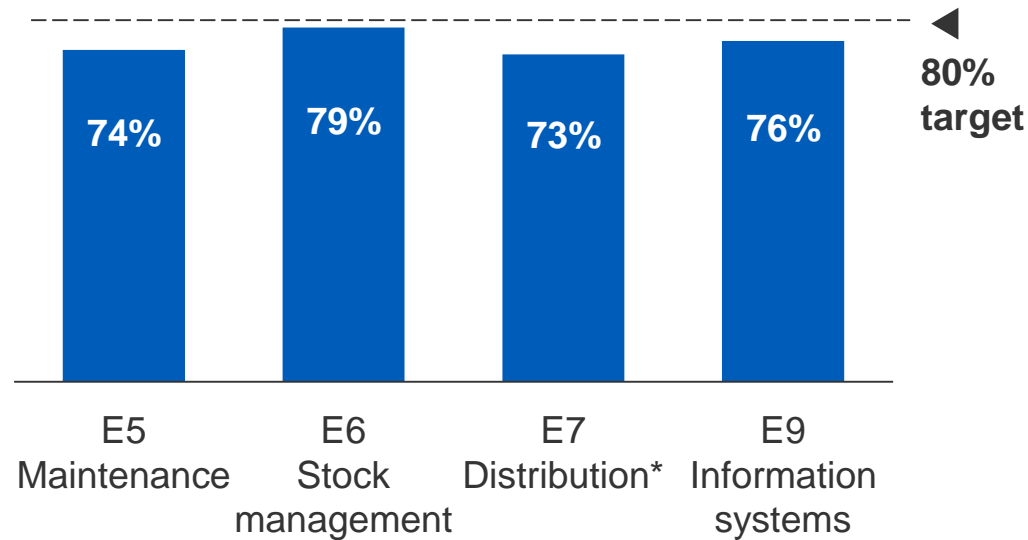


# Uganda: UPS-FIT partnership addressing critical remaining supply chain gaps



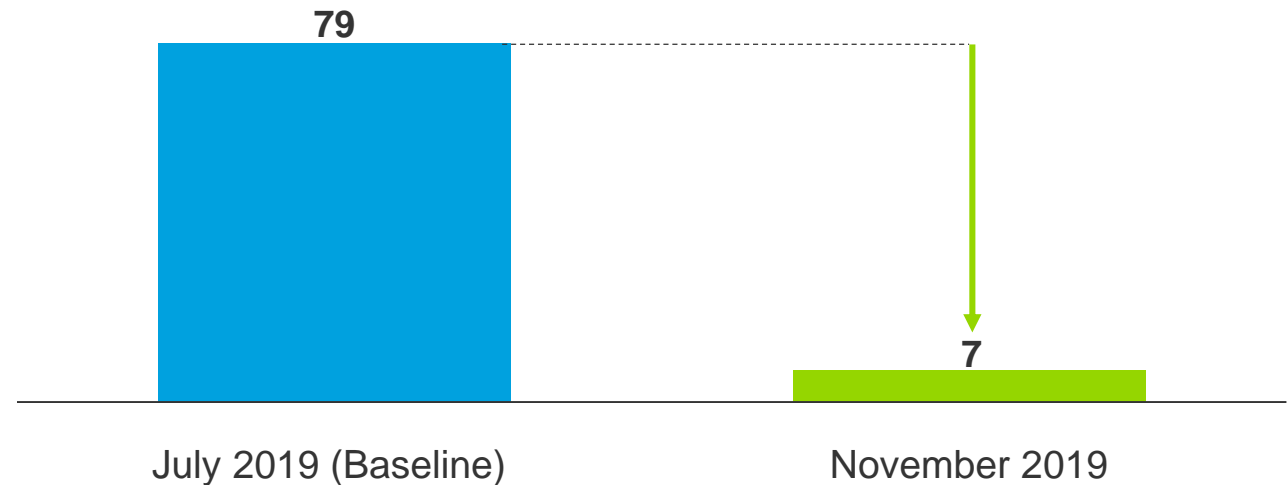
## Key supply chain functions at last mile below 80% target

2018 EVM score at service delivery level



## Partnership outsources distribution; checks stock and cold chain at facilities in 3 districts

Facilities with stock-outs (172 health facilities)



**Starting to co-deliver some Global Fund commodities**

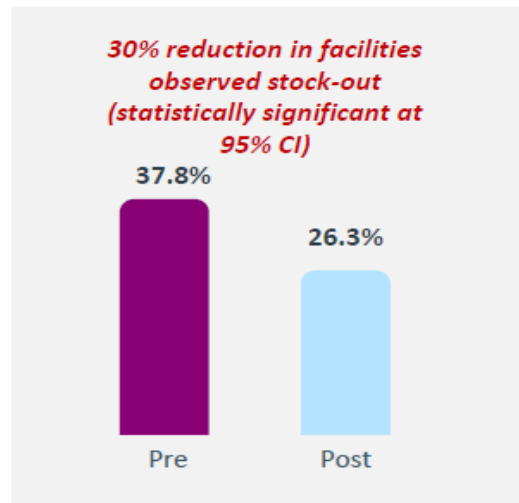
\* Score for district level since districts are responsible for distribution to facilities



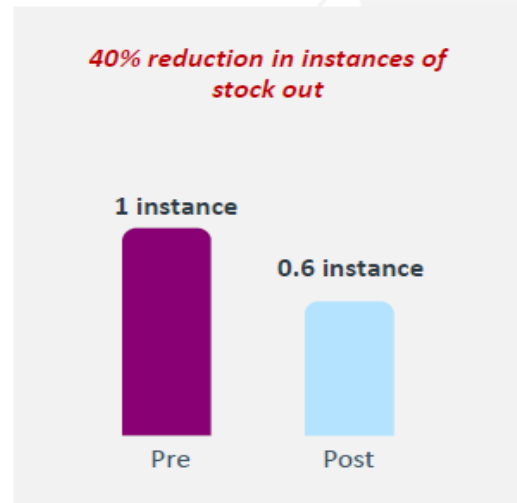
# India's Electronic Vaccine Intelligence Network

## Facilities Reported Stock-out of any Antigen (%)

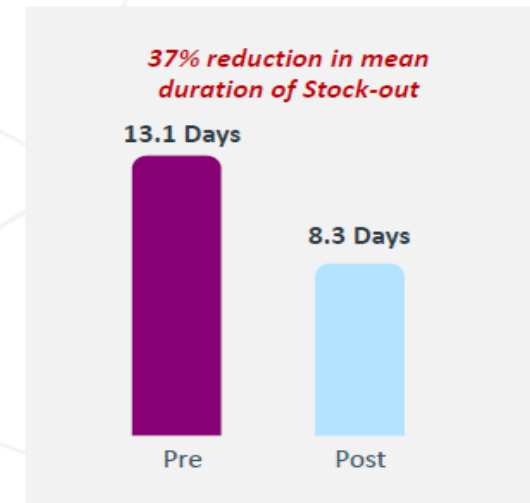
Facilities reported Stock-Out



Instances per Facility

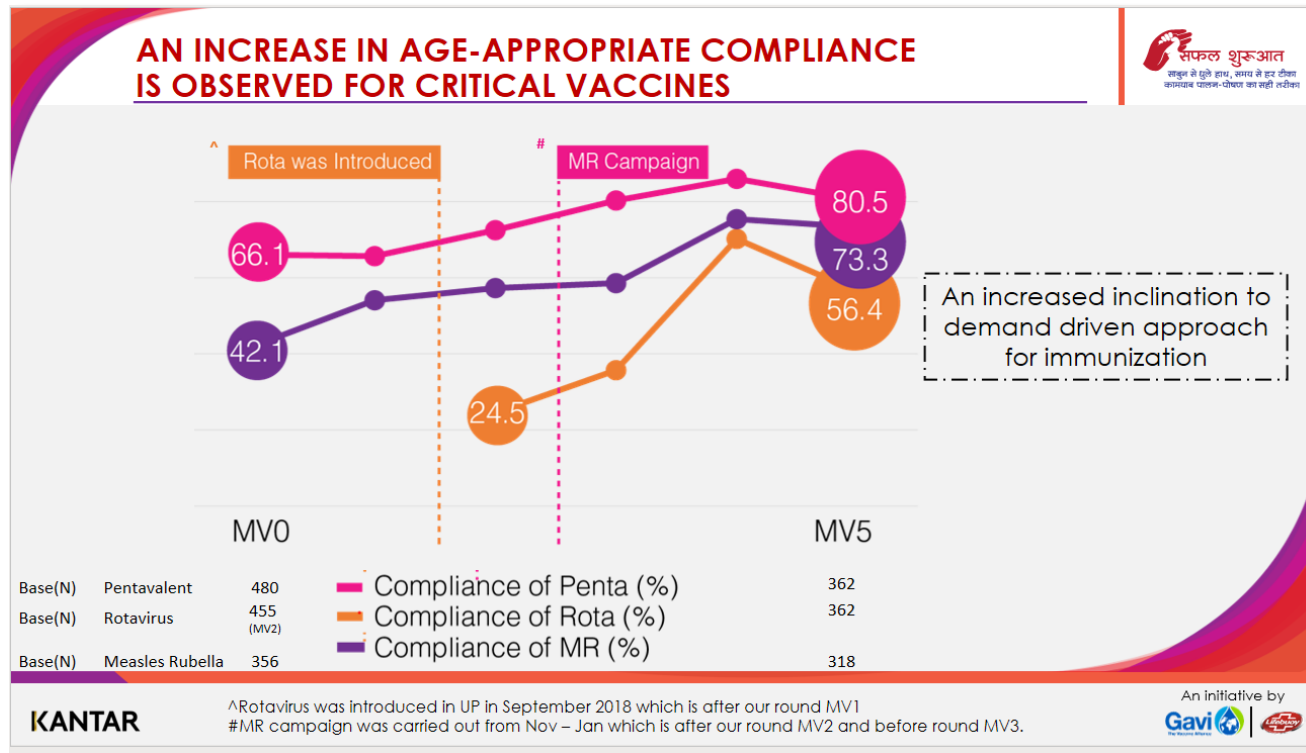


Mean Duration of Stock-out Per Facility



# Government of India and Unilever: unlocking gender-related barriers to demand and coverage

First phase of *Safal Shuruuat* (“Successful Beginning”) partnership shows encouraging results – now being scaled up to 14 districts (15M population)



# 3

## Reporting back on previous Board decisions

# “The Alliance at its Best”: innovating to respond to Ebola

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- **Mar. '14:** Ebola outbreak starts in West Africa
- **Oct. '14:** Board approves US\$ 390M exceptional, time-limited Ebola envelope for response
- **Jan. '16:** Advance Purchase Commitment with Merck enables continuously replenished stockpile of 300,000 doses of experimental vaccine; 255,000 doses used (as of 23 November 2019)
- **Nov. '19:** Merck vaccine granted marketing approval by EMA/EC, followed by WHO prequalification
- **Dec. '19:** Board to decide on future Ebola programme



# World Polio Day 2019: celebrating global eradication of WPV3

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**WPV3** eradication confirmed in October 2019; **WPV2** eradicated in 2015





# Overall eradication effort facing setbacks: urgent action required to change course



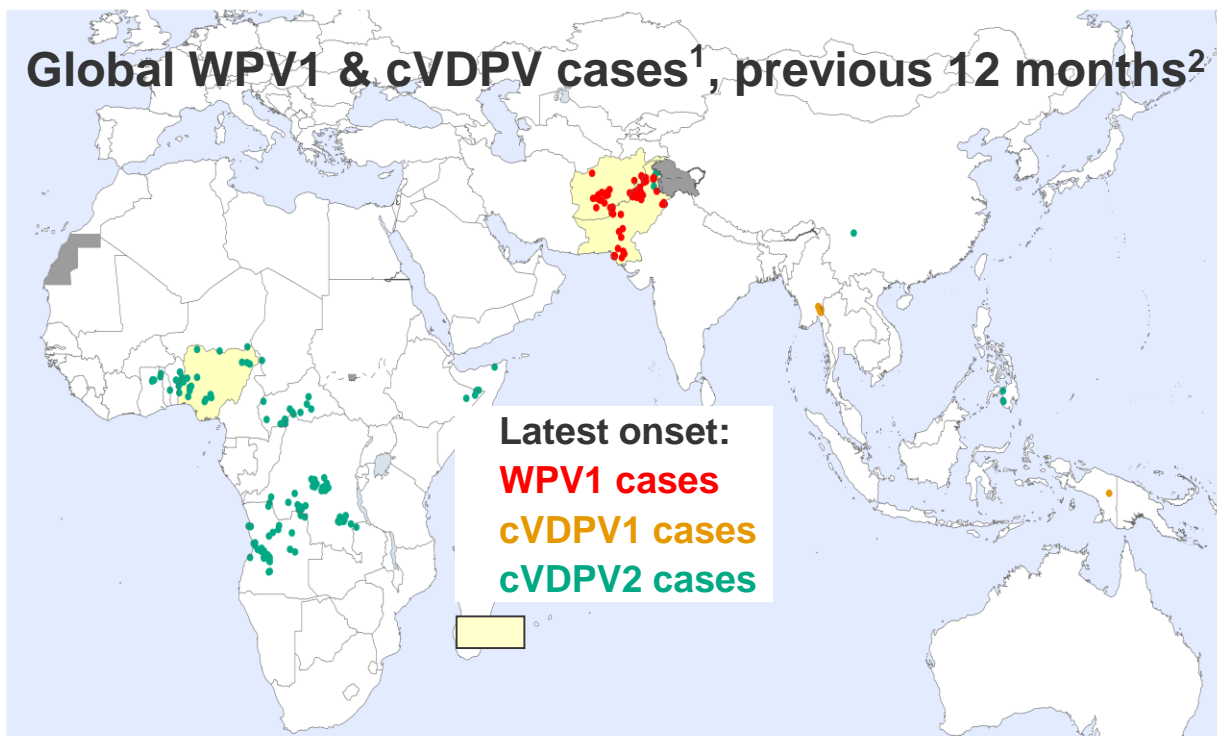
- **Gavi now full partner in GPEI**
- **Latest data**
  - WPV1 resurgence: 112 cases in 2019 to date versus 29 cases in 2018
  - cVDPV cases up from 2018 and spreading
  - Recent outbreaks in Angola, CAR, DRC
- **Risks**
  - Delays to eradication and impact on RI/ “essential immunisation” as countries battle outbreaks with multiple campaigns
- **Strengthening Gavi-GPEI collaboration**
  - Improve coordination and synergies with polio –use of data, delivery systems and outbreak response
  - Routine immunisation: improve quality and integration; win hearts and minds

**THE ART OF SURVIVAL:**

THE POLIO VIRUS CONTINUES TO EXPLOIT HUMAN FRAILTIES

**INDEPENDENT MONITORING BOARD**

**OF THE GLOBAL POLIO ERADICATION INITIATIVE**

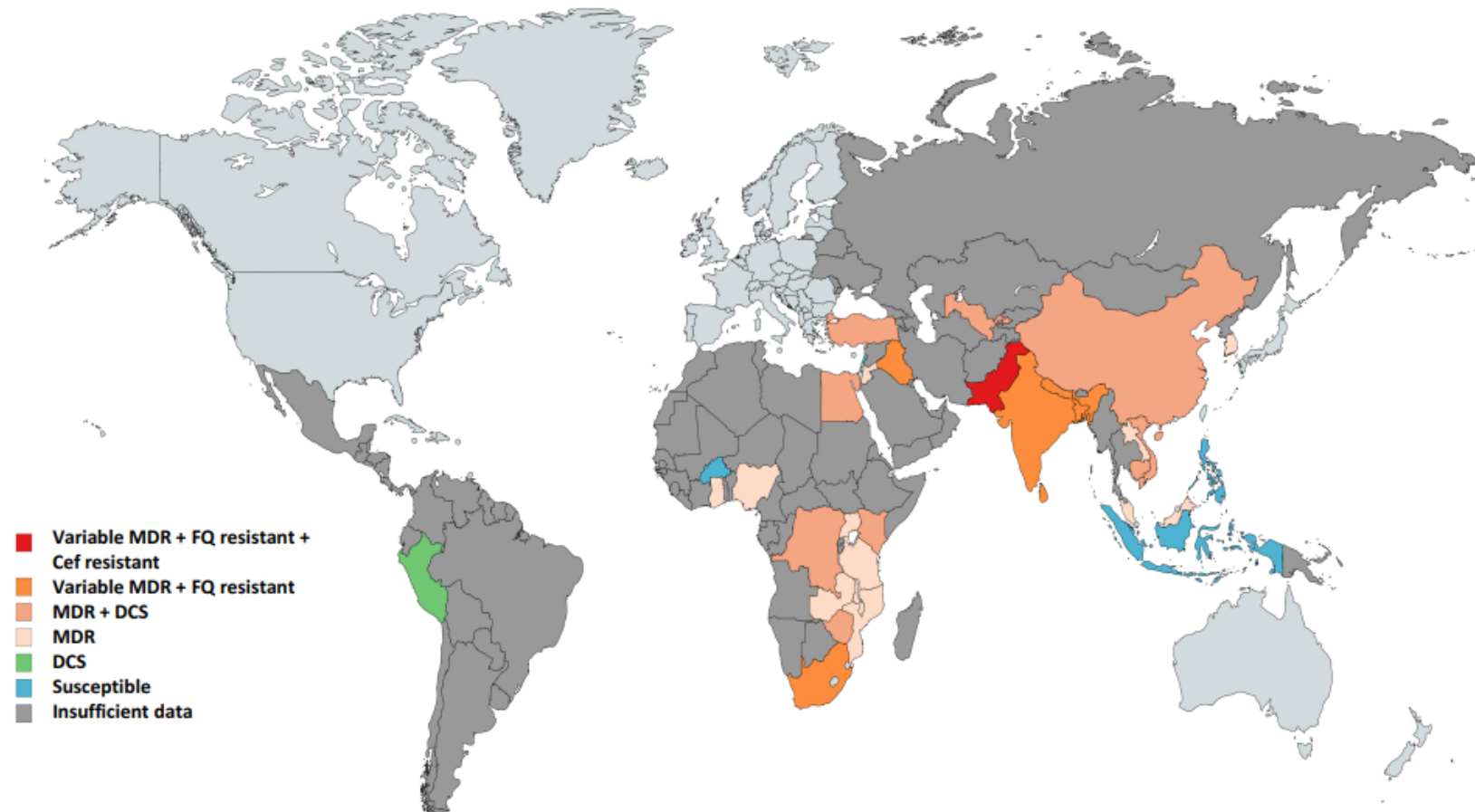


Credit: WHO <sup>1</sup>Excludes viruses detected from environmental surveillance; <sup>2</sup>Onset of paralysis: 20 Nov 2018 –19 Nov 2019

# Drug resistant typhoid reported in parts of Asia and Africa, increasing need for prevention

- In 2016, Pakistan became first country to report extensively drug resistant typhoid (XDR)
- XDR cases reported in UK, USA, Canada, Australia, Denmark, Taiwan, Ireland – all with travel history to Pakistan (Sindh and Punjab)

Anti-microbial resistance in typhoid



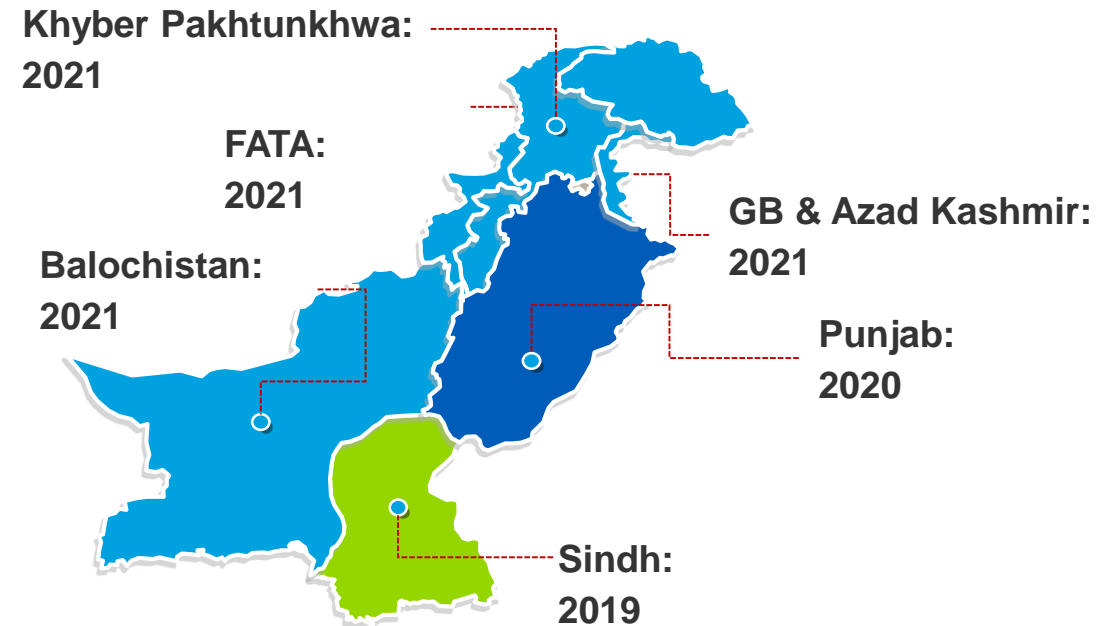
Credit: Dr Zulfi Bhutta, SAGE, October 2017

# Pakistan: first country to introduce TCV into routine programme with recent campaign launch in Sindh

- Ongoing outbreak of XDR typhoid
- 3 phases, targeted, wide-age (9m-15y):  
Phase 1 catch-up campaign completed;  
RI introduction initiated



Introduction year by provincial area



Approvals for 2020 Gavi-supported TCV introduction in Liberia and Zimbabwe



# Nigeria: progress update

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- **Accountability Framework (AF)**

- National AF signed in June 2019
- Plans underway to develop tailored sub-national AFs
- Country already increasing domestic vaccine funding (2019: US\$ 43M released; 2020: US\$ 61M committed)

- **Progress on Gavi support**

- New support approved for meningitis A, measles, yellow fever; national-level HSS and CCEOP
- HSS applications for eight target states recently submitted
- First of ~10,000 cold chain equipment already being deployed
- High-level Alliance mission scheduled for mid-December

- **Vaccine management & data systems: improvement ongoing**

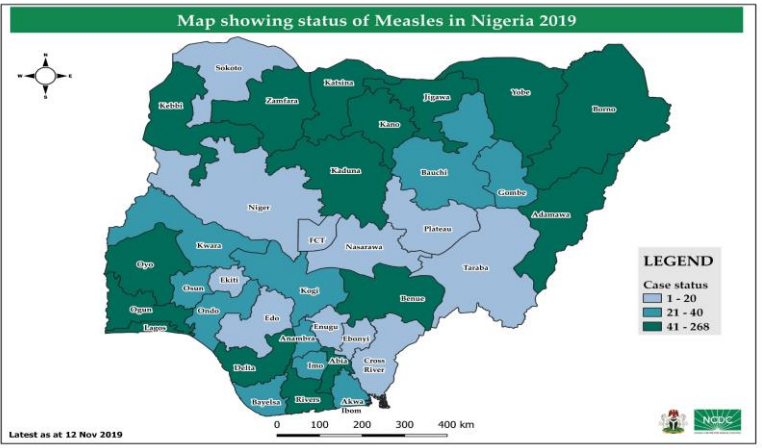


*Credit: Adrian Brooks*

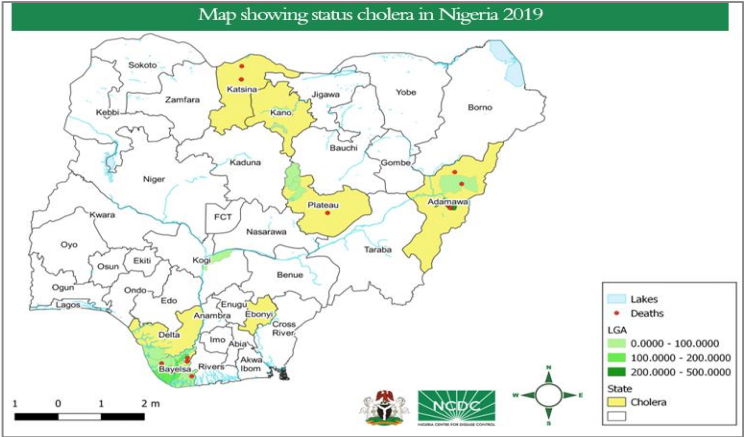


# Nigeria: urging integrated activities in face of continued infectious disease outbreaks

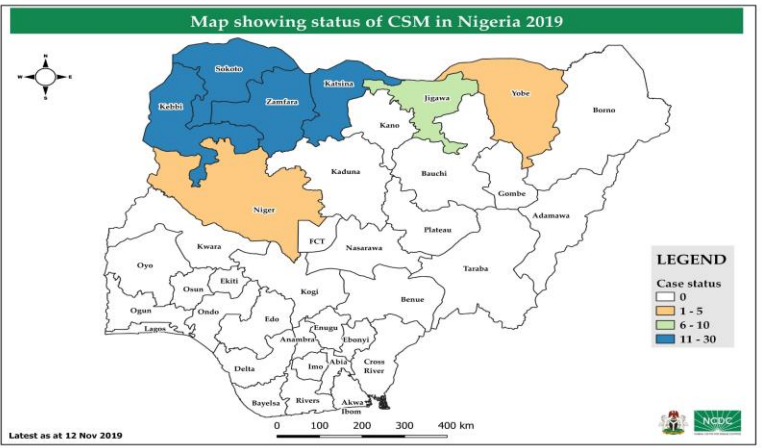
## Measles



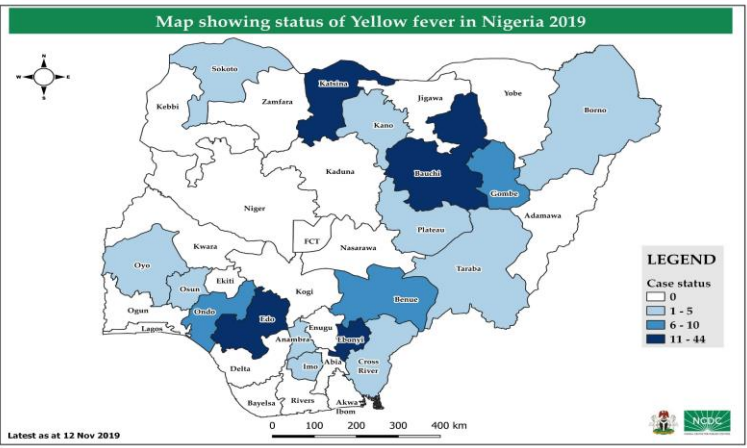
## Cholera



## Cerebrospinal meningitis (CSM)



## Yellow fever (YF)



# Syrian Arab Republic: complex situation requiring tailored engagement

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- **Board approved exceptional support** for Syria for 2017-18, extended to end 2019 (“whole country approach”)
- Syria now **Gavi-eligible**
- **Vaccine support application received** for IPV, penta, M\*-MR
- **Possible need for exceptional flexibility** until application(s) approved to avoid vaccine stock-outs

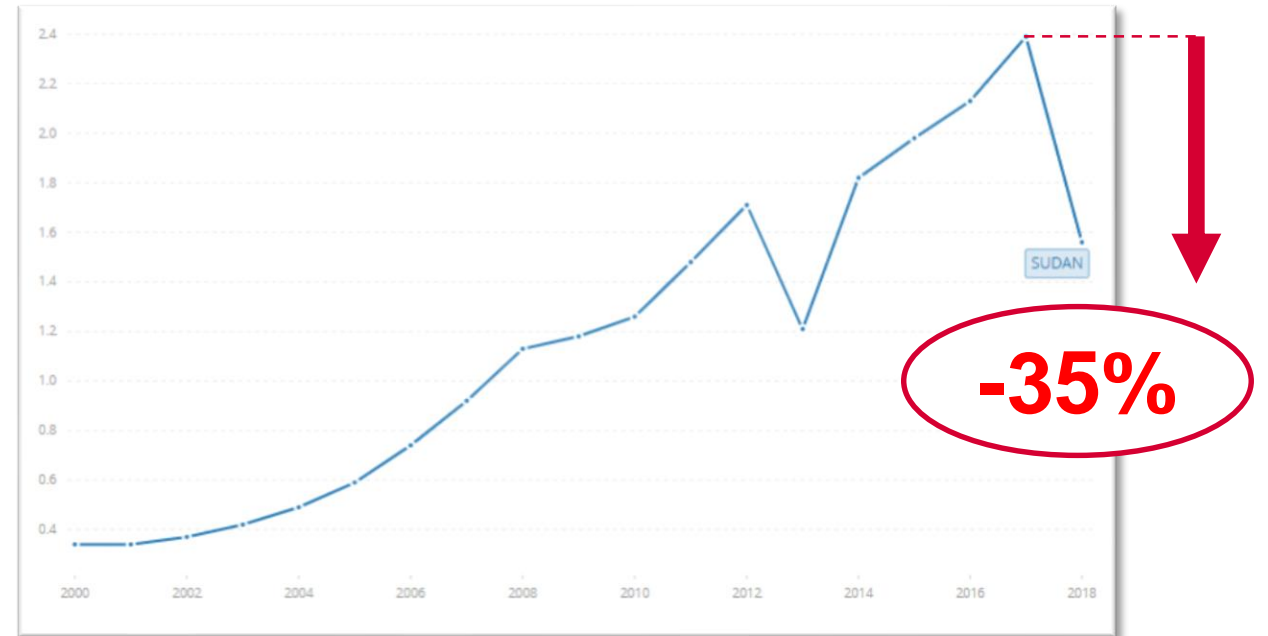


\* UNICEF will support mumps component of MMR for 2020

# Sudan eligibility

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- Latest GNI per capita (pc): US\$ 1,560; **under Gavi eligibility threshold (US\$ 1,630)**
- **Due to enter accelerated transition in 2020**
- Based on three-year GNI pc average, **forecast to re-enter eligibility in 2021**
- **Board decision sought to maintain eligibility** (on consent agenda)
  - Similar to Congo Republic
- **Funding Policy review proposing new approach** to address future cases



Sudan: GNI per capita, Atlas method (current US\$)  
Source: <https://data.worldbank.org>

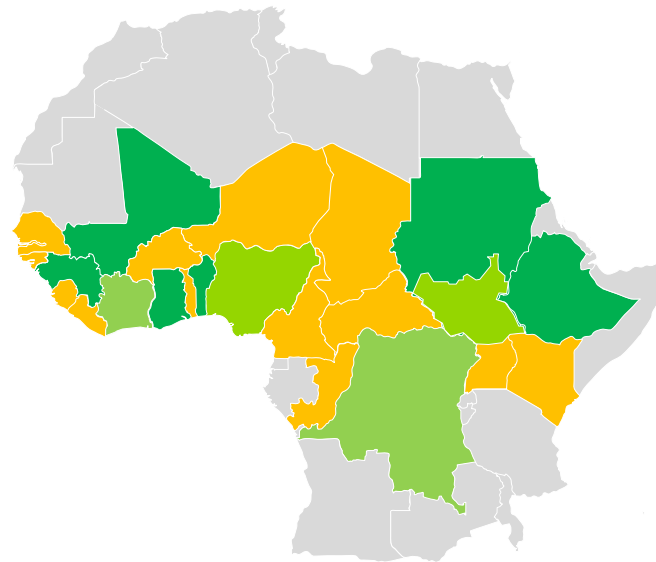
# Gavi yellow fever (YF) diagnostic procurement support: early progress

## Promising progress on diagnostic test kit availability



- UNICEF-SD organised manufacturer outreach based on WHO Target Product Profiles
- Six manufacturers with promising kits
- At least one manufacturer developing new technology based on Gavi decision to engage

## IRC already approved six countries for reagent support



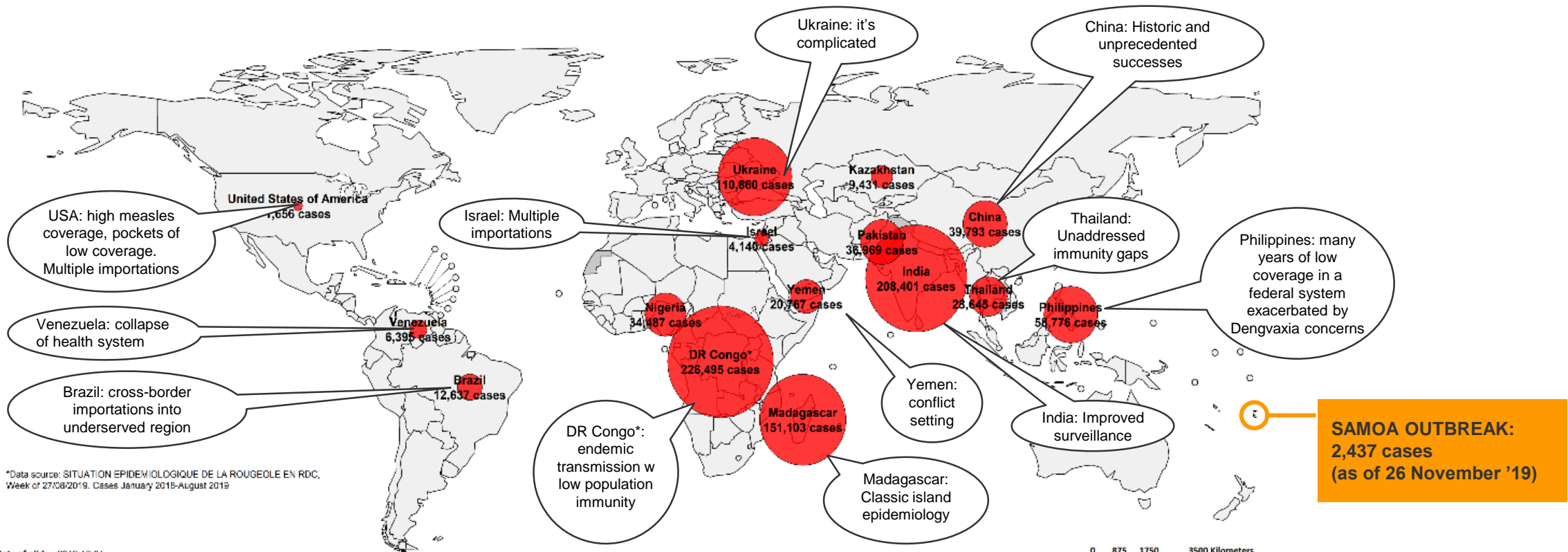
- Applications recommended for approval
- Applications known to be in progress
- Other eligible countries



# Tackling ongoing measles outbreaks

Credit: Alliance Partners, October 2019

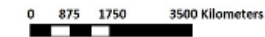
## Reported Cases over Past 24 Months (August 2107-August 2019)



\*Data source: SITUATION EPIDEMIOLOGIQUE DE LA ROUGEOLE EN RDC, Week of 27/08/2019. Cases January 2018-August 2019

Date of slide: 2019-10-04  
 Map production: Immunization, Vaccines and Biologicals (IVB), World Health Organization (WHO)  
 Data source: WHO monthly case-based data August 2017- August 2019, except where noted

**Disclaimer:**  
 The boundaries and names shown and the designations used on this map do not imply the expression of any opinion whatsoever on the part of the World Health Organization concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. Dotted and dashed lines on maps represent approximate border lines for which there may not yet be full agreement.  
 World Health Organization, WHO, 2018. All rights reserved.



# Measles vaccine prevents measles-induced “immune amnesia”

## Incomplete genetic reconstitution of B cell pools contributes to prolonged immunosuppression after measles

Velislava N. Petrova<sup>1,\*</sup>, Bevan Sawatsky<sup>2</sup>, Alvin X. Han<sup>3,4</sup>, Brigitta M. Laksono<sup>5</sup>, Lisa Walz<sup>2,†</sup>, Edyth Parker<sup>4</sup>, Kathrin Piepe...

+ See all authors and affiliations

*Science Immunology* 01 Nov 2019:  
Vol. 4, Issue 41, eaay6125  
DOI: 10.1126/sciimmunol.aay6125

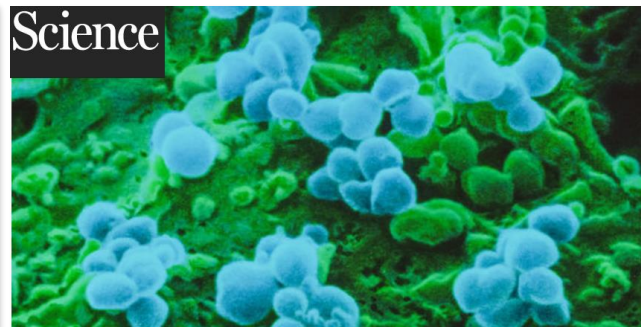
### VIRAL IMMUNOLOGY

## Measles virus infection diminishes preexisting antibodies that offer protection from other pathogens

Michael J. Mina<sup>1,2,3,\*†</sup>, Tomasz Kula<sup>1,2</sup>, Yumei Leng<sup>1</sup>, Mamie Li<sup>2</sup>, Rory D. de Vries<sup>4</sup>, Mikael Knip<sup>5,6</sup>, Heli Siljander<sup>5,6</sup>, Marian Rewers<sup>7</sup>, David F. Choy<sup>8</sup>, Mark S. Wilson<sup>8</sup>, H. Benjamin Larman<sup>9</sup>, Ashley N. Nelson<sup>10†</sup>, Diane E. Griffin<sup>10</sup>, Rik L. de Swart<sup>4</sup>, Stephen J. Elledge<sup>1,2,11†</sup>

Measles virus is directly responsible for more than 100,000 deaths yearly. Epidemiological studies have associated measles with increased morbidity and mortality for years after infection, but the reasons why are poorly understood. Measles virus infects immune cells, causing acute immune suppression. To identify and quantify long-term effects of measles on the immune system, we used VirScan, an assay that tracks antibodies to thousands of pathogen epitopes in blood. We studied 77 unvaccinated children before and 2 months after natural measles virus infection. Measles caused elimination of 11 to 73% of the antibody repertoire across individuals. Recovery of antibodies was detected after natural reexposure to pathogens. Notably, these immune system effects were not observed in infants vaccinated against MMR (measles, mumps, and rubella), but were confirmed in measles-infected macaques. The reduction in humoral immune memory after measles infection generates potential vulnerability to future infections, underscoring the need for widespread vaccination.

Science 01 Nov 2019  
Vol. 366, Issue 6465, pp. 999-1006  
DOI: 10.1126/science.aay6485



Measles virus (blue) targets B cells, responsible for immune “memory.” NIBSC/SCIENCE SOURCE

## How measles causes the body to ‘forget’ past infections by other microbes

By Eva Frederick | Oct. 31, 2019, 2:00 PM

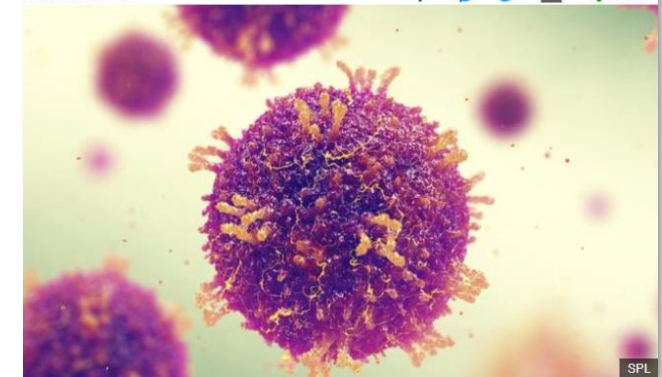


## Measles makes body 'forget' how to fight infection

By James Gallagher  
Health and science correspondent

31 October 2019

Share



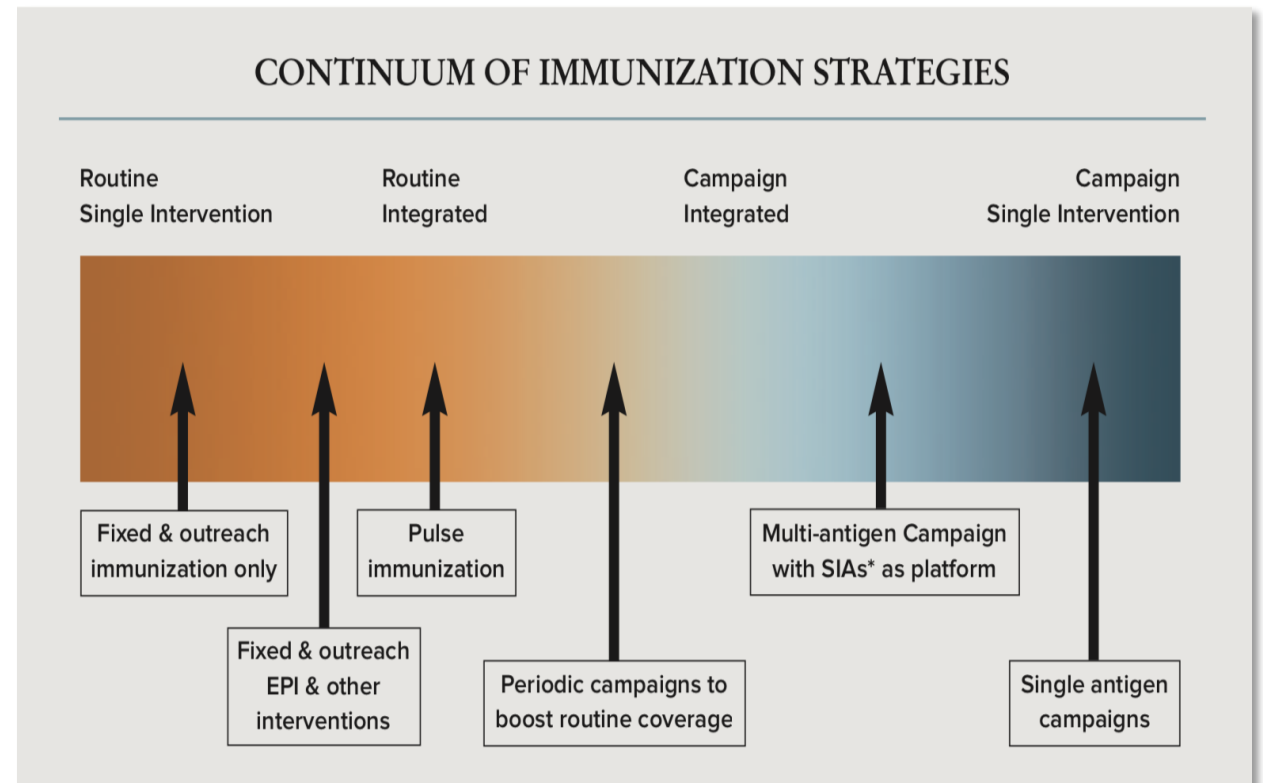
# Spectrum of immunisation approaches to achieve high, equitable measles coverage and control

WHO Strategic Advisory Group of Experts (SAGE) on Immunization, October 2019:

*“Given the current global context, SAGE concluded that ... eradication is not a realistic outcome in the short-to-medium term. SAGE recommended that .... an eradication goal and target date be considered only when substantial, measurable progress has been made in ensuring the programme conditions necessary to achieve elimination.”*

WHO: *Weekly Epidemiological Record*.  
22 November 2019. No.47, 2019, 94, 541-560

Growing recognition of range of control strategies beyond campaigns



Credit: Alliance Partners, October 2019



# HPV: addressing inequities and programmatic challenges in a supply-constrained environment

- Global supply shortage continuing
- Demand skewed by: inclusion of boys; widening recommended age group; and cervical cancer elimination agenda
- Market dynamics also skewed in favour of low-incidence/high-paying markets

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## Merck Sharp & Dohme Corp to augment HPV vaccine supplies to China

By Liu Zhihua | China Daily | Updated: 2019-07-01 09:40

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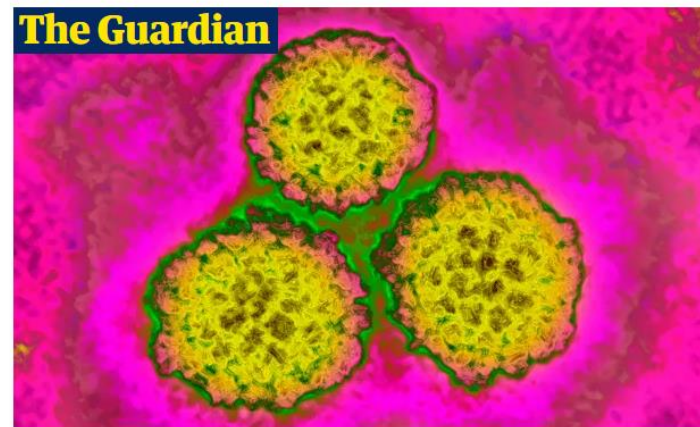
State Council News

EXECUTIVE MEETING OF THE STATE COUNCIL Quick view: State Council executive meeting on Nov 13

5 RCEP Summit Highlights from Premier Li's trip to Uzbekistan and Thailand

## HPV vaccine to be given to boys in effort to slash cancer rates

Move by NHS could prevent more than 100,000 cancers across UK by 2058



CDC Centers for Disease Control and Prevention  
CDC 24/7: Saving Lives. Protecting People™

### Grading of Recommendations Assessment, Development and Evaluation (GRADE) for use of HPV vaccine in adults ages 27 through 45 years

## Merck forced to borrow half of CDC stockpiles of Gardasil to meet demand

By Ben Hargreaves  
30-Oct-2019 - Last updated on 30-Oct-2019 at 11:48 GMT

Merck announces that it has reallocated Gardasil from the US CDC stockpiles, as a surge in demand sees revenues from the vaccine rise 26% year-on-year.

BioPharma  
-Reporter.com



# Kenya introduces HPV vaccine in routine immunisation programme



- Eastern Africa – highest reported cervical cancer incidence in sub-Saharan Africa. In Kenya:
  - Most frequent cancer among women ages 15-44
  - ~5,250 new cases annually
- Kenya among eight countries to introduce HPV vaccine by end 2019
- Impact: ~800,000 10-year-old girls protected against cervical cancer annually



Gavi @gavi · 17h

Gavi is proud to be partnering with @WHOKenya and @UNICEFKenya to support the @MOH\_Kenya's fight against cervical cancer!



Ministry of Health @MOH\_Kenya

Sicily Kariuki; HPV vaccine will be launched on Friday 18th October 2019 in Mombasa County. For maximum protection, all girls aged 10 years must receive 2 doses of the vaccine, 6 months apart.

# Vaccine Innovation Prioritisation Strategy (VIPS)

## Phase I: Nine platform innovations shortlisted



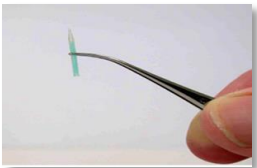
Microarray patches (MAPs)



Compact prefilled auto-disable devices (cPADs)



AD sharps injury protection (SIP) syringes



Solid-dose implants



Dual-chamber delivery devices



Freeze damage resistant liquid formulations



Heat stable/controlled temperature chain (CTC) qualified liquid formulations



Combined vaccine vial monitor (VVM) and threshold indicator (TI)



Barcodes/radio-frequency identification (RFID)

## Phase II

Further analysis and prioritisation



BILL & MELINDA GATES foundation



# 4

## Alliance and Secretariat update

# Strengthening Alliance health

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- Alliance Health Survey (AHS)
  - **Third AHS** completed in October 2019
  - Overall results **stable** – colleagues continue to be proud Alliance members
  - Challenges: trust, information-sharing; discussion with Alliance members planned in 2020
- Alliance collaboration
  - Seven **regional team-building retreats** organised
  - **Social mixers** for Alliance partners in Geneva
  - Two joint **onboarding sessions** conducted
  - **Co-working** spaces: Exchanges facilitated between Gavi Secretariat, UNICEF and WHO at global and regional levels
  - Quarterly **brown-bag webinars** on key Alliance topics



Social mixer for Alliance partners  
Global Health Campus  
November 2019





# New Gavi.org: now live

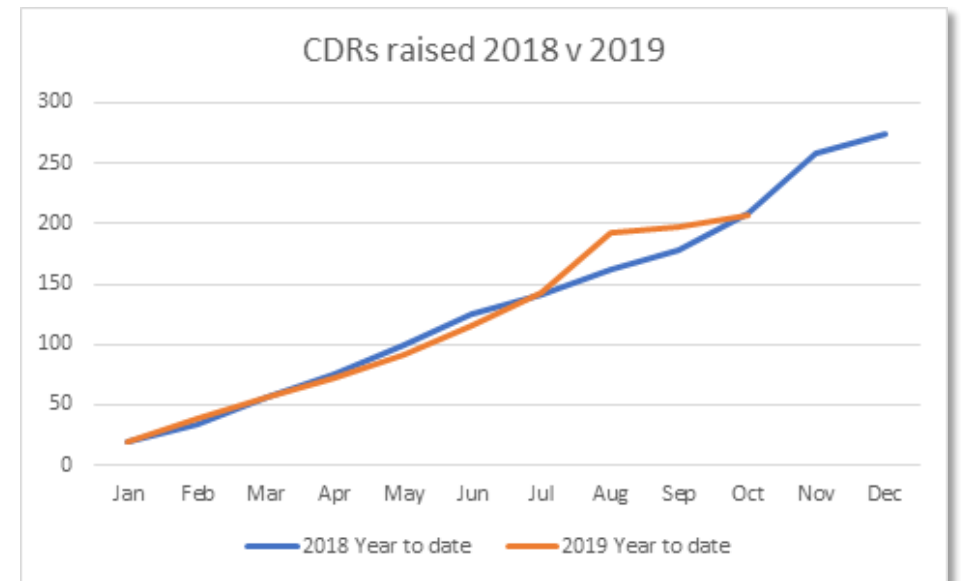
- More vivid multimedia user experience; translations in progress
- Easy access to Country Portal
- Smart platform streamlines publishing
- **#VaccinesWork** section includes features by Alliance partners



# Successful implementation of SAP enterprise resource planning (ERP) platform

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- Significant milestone in modernising, integrating financial/operational systems
- Launched on 1 October; already made millions in payments to partners
- Natural learning curve and challenges in adaptation may slightly affect end-of-year targets
- Additional functionality to be implemented in early 2020



# Gavi Secretariat update

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## New senior hires



**Laura Boehner**  
Chief Technology  
and Knowledge  
Officer



**Jelena Madir**  
Director, Legal

# Gavi was launched on 31 January 2000 in Davos

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# Gavi will celebrate 20 years of saving lives in January 2020 in Davos

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# Gavi: celebrating 20 years in 2020

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# Gavi: celebrating 20 years in 2020

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children vaccinated



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Vaccines against  
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# Gavi: celebrating 20 years in 2020

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20 years of keeping people healthy

THANK YOU

धन्यवाद



Credit: Gavi/Svetomir Slavchev



[www.gavi.org](http://www.gavi.org)