

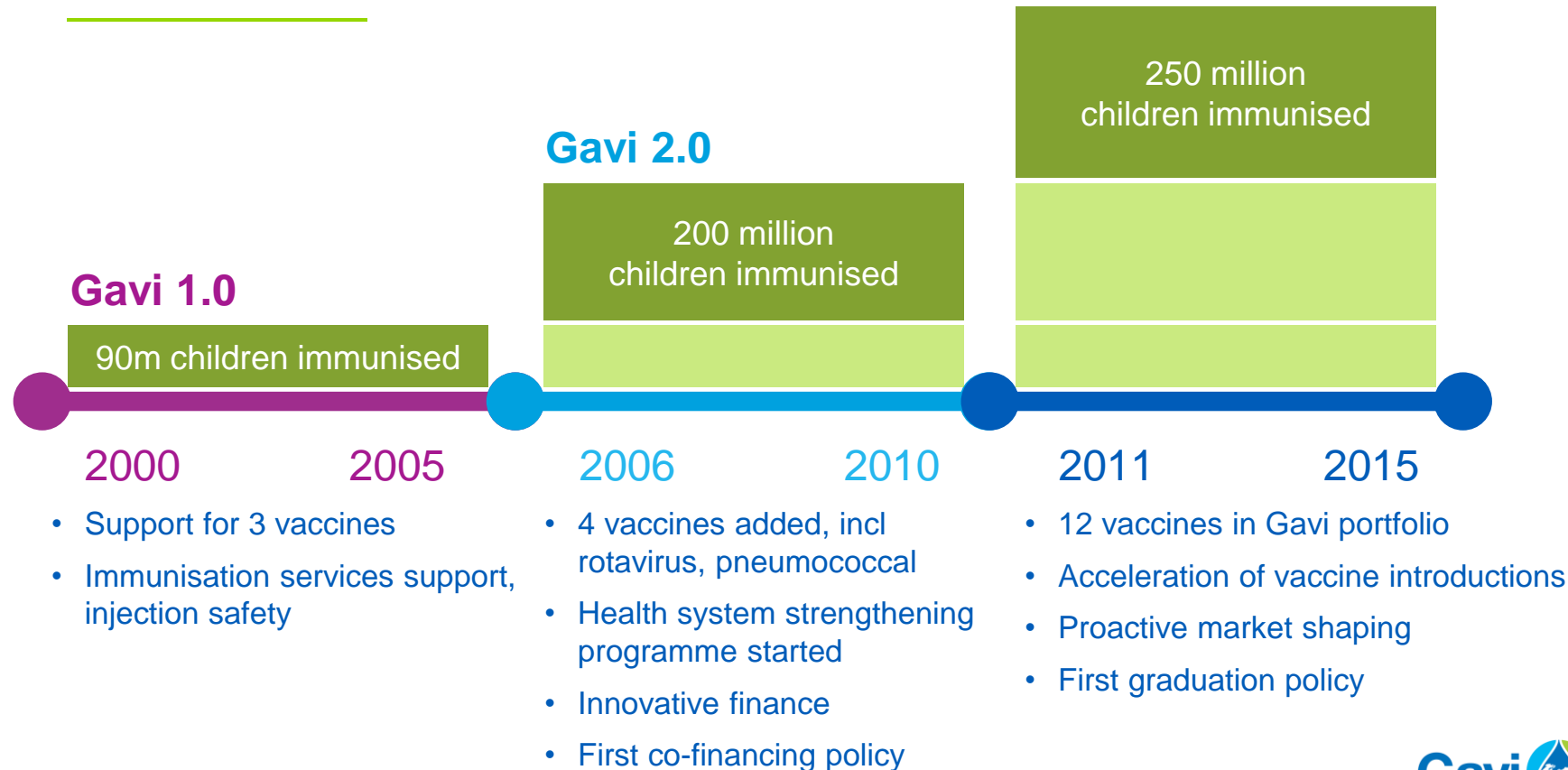
# Gavi's 2016–2020 strategic framework

22 June 2016



## Gavi 2000-2015

## Gavi 3.0



## Achievements and challenges 2000-2015



**>500** million  
children  
immunised



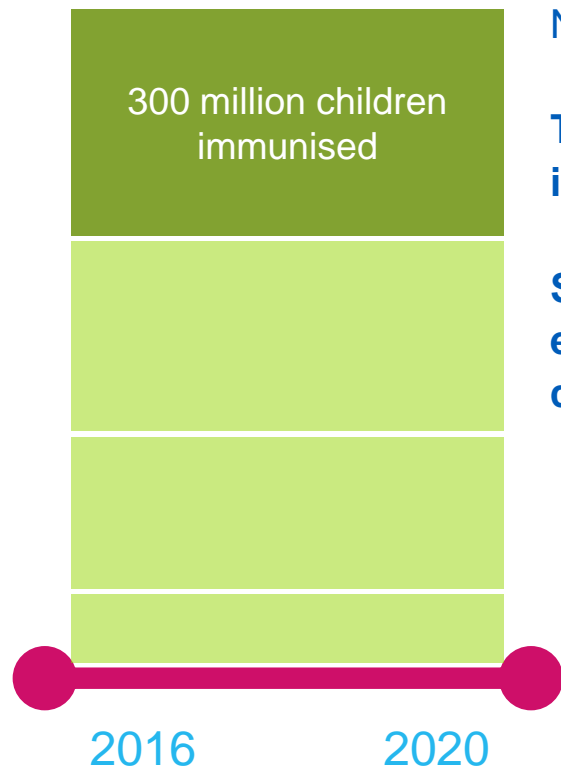
**7** million  
future  
deaths  
averted

- Immunisation coverage is at the highest level ever
- Number of under-immunised children in Gavi-supported countries down by 46% since 2000 – 52% if accounting for population growth

- But 15 million children miss out on even the most basic vaccines, only ~ 5% are fully immunised
- **Our challenge now is to reach every child while continuing roll-outs of new vaccines**

# Gavi 4.0

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New mission:

**To save children's lives and protect people's health by increasing equitable use of vaccines in lower-income countries**

**Stronger focus on coverage, equity and sustainability to reach every child and ensure immunisation programmes can continue after our financial support ends**

# Gavi, the Vaccine Alliance strategy, 2016-2020

Mission	Aspiration 2020			Disease dashboard
	To save children's lives and protect people's health by increasing equitable use of vaccines in lower-income countries	Under-five mortality rate Future deaths averted Future DALYs* averted Number of children vaccinated with Gavi support Vaccines sustained after transition	10% reduction 5-6 million >250 million >300 million 100%	
Principles	<ul style="list-style-type: none"> <li>Country-led</li> <li>Community-owned</li> <li>Globally engaged</li> <li>Catalytic &amp; sustainable</li> <li>Integrated</li> <li>Innovative</li> <li>Collaborative</li> <li>Accountable</li> </ul>			
Goals	<b>1</b> Accelerate equitable uptake and coverage of vaccines	<b>2</b> Increase effectiveness and efficiency of immunisation delivery as an integrated part of strengthened health systems	<b>3</b> Improve sustainability of national immunisation programmes	<b>4</b> Shape markets for vaccines and other immunisation products
Objectives	<b>A.</b> Increase coverage and equity of immunisation <b>B.</b> Support countries to introduce and scale up new vaccines <b>C.</b> Respond flexibly to the special needs of children in fragile countries	<b>A.</b> Contribute to improving integrated and comprehensive immunisation programmes, including fixed, outreach and supplementary components <b>B.</b> Support improvements in supply chains, health information systems, demand generation and gender-sensitive approaches <b>C.</b> Strengthen engagement of civil society, private sector and other partners in immunisation	<b>A.</b> Enhance national and sub-national political commitment to immunisation <b>B.</b> Ensure appropriate allocation and management of national human and financial resources to immunisation through legislative and budgetary means <b>C.</b> Prepare countries to sustain performance in immunisation after graduation	<b>A.</b> Ensure adequate and secure supply of quality vaccines <b>B.</b> Reduce prices of vaccines and other immunisation products to an appropriate and sustainable level <b>C.</b> Incentivise development of suitable and quality vaccines and other immunisation products
Goal-level indicators	<ul style="list-style-type: none"> <li><b>Reach of routine coverage:</b> pentavalent 3rd dose, measles 1st dose</li> <li><b>Breadth of protection:</b> average coverage across supported vaccines</li> <li><b>Equity of coverage and barriers based on:</b> <ul style="list-style-type: none"> <li>geography</li> <li>wealth quintiles</li> <li>education of mothers/female caretakers</li> <li>fragile state status</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li><b>Supply chain:</b> % countries meeting Effective Vaccine Management benchmarks</li> <li><b>Data quality:</b> difference between administrative coverage and surveys</li> <li><b>Access, demand and service delivery:</b> pentavalent 1st dose coverage and drop-out rate</li> <li><b>Integration:</b> % countries meeting benchmark for integrated service delivery</li> <li><b>Civil society:</b> % countries meeting benchmark for civil society engagement for improved coverage and equity</li> </ul>	<ul style="list-style-type: none"> <li><b>Co-financing:</b> % countries fulfilling co-financing commitments</li> <li><b>Country investments:</b> % countries with increasing investments in routine immunisation per child</li> <li><b>Programmatic sustainability:</b> % countries on track for successful transition</li> <li><b>Institutional capacity:</b> % countries meeting institutional capacity benchmarks for national decision making, management and monitoring</li> </ul>	<ul style="list-style-type: none"> <li><b>Sufficient and uninterrupted supply:</b> % vaccine markets where Gavi supply meets demand</li> <li><b>Reduction in price:</b> reduction in weighted average price of fully vaccinating a child with pentavalent, pneumococcal and rotavirus vaccines</li> <li><b>Innovation:</b> number of vaccines and immunisation products with improved characteristics procured by Gavi</li> <li><b>Healthy market dynamics:</b> % vaccine markets with moderate or high health</li> </ul>
Strategic enablers	<ul style="list-style-type: none"> <li>Country leadership, management &amp; coordination</li> <li>Resource mobilisation</li> <li>Advocacy</li> <li>Monitoring &amp; evaluation</li> </ul>			

\* Disability-adjusted life years (DALYs) is a measure of overall disease burden, expressed as the number of years lost due to ill health, disability or early death.

# Putting the strategy into operation: ALREADY IN PLACE


Jun 2014	MISSION					
	GOAL 1		GOAL 2		GOAL 3	GOAL 4
	Targets		Targets		Targets	Targets
	How we finance countries		How the Alliance works together		How we measure and learn	
Dec 2014	<ul style="list-style-type: none"> <li>Cold chain equipment optimisation platform</li> </ul>		<ul style="list-style-type: none"> <li>Risk management</li> </ul>		<ul style="list-style-type: none"> <li>Indicators</li> </ul>	
Jun 2015	<ul style="list-style-type: none"> <li>Co-financing policy</li> <li>Eligibility &amp; transition policy</li> </ul>		<ul style="list-style-type: none"> <li>Partners engagement framework</li> <li>Strategic focus areas:</li> </ul>		<ul style="list-style-type: none"> <li>Accountability framework</li> </ul>	
Dec 2015	<ul style="list-style-type: none"> <li>Access to appropriate prices (ATAP)</li> <li>Zero-based budget</li> </ul>		<ul style="list-style-type: none"> <li>Supply chain strategy</li> <li>Data</li> </ul>			
May 2016 (PPC)	<ul style="list-style-type: none"> <li>Measles-rubella strategy</li> <li>India strategy</li> </ul>		<ul style="list-style-type: none"> <li>Sustainability</li> </ul>			

# Putting the strategy into operation: AT THIS BOARD MEETING

MISSION			
GOAL 1	GOAL 2	GOAL 3	GOAL 4
Targets	Targets	Targets	Targets
<b>How we finance countries</b>	<b>How the Alliance works together</b>	<b>How we measure and learn</b>	
<ul style="list-style-type: none"><li>• Cold chain equipment optimisation platform</li></ul>	<ul style="list-style-type: none"><li>• Risk management</li></ul>	<ul style="list-style-type: none"><li>• Indicators</li></ul>	
<ul style="list-style-type: none"><li>• Co-financing policy</li></ul>	<ul style="list-style-type: none"><li>• Partners engagement framework</li></ul>	<ul style="list-style-type: none"><li>• Accountability framework</li></ul>	
<ul style="list-style-type: none"><li>• Eligibility &amp; transition policy</li></ul>	<ul style="list-style-type: none"><li>• Strategic focus areas:</li></ul>		
<ul style="list-style-type: none"><li>• Access to appropriate prices (ATAP)</li></ul>	<ul style="list-style-type: none"><li>• Supply chain strategy</li></ul>		
<ul style="list-style-type: none"><li>• Zero-based budget</li></ul>	<ul style="list-style-type: none"><li>• Data</li></ul>		
<ul style="list-style-type: none"><li>• Measles-rubella strategy</li></ul>	<ul style="list-style-type: none"><li>• Sustainability</li></ul>		
<ul style="list-style-type: none"><li>• India strategy</li></ul>	<ul style="list-style-type: none"><li>• New supply and procurement strategy</li></ul>		
<ul style="list-style-type: none"><li>• Health system and immunisation strengthening – new approach</li></ul>			

# Putting the strategy into operation: STILL TO COME

MISSION									
GOAL 1	GOAL 2	GOAL 3	GOAL 4						
Targets	Targets	Targets	Targets						
<b>How we finance countries</b>	<b>How the Alliance works together</b>	<b>How we measure and learn</b>							
<ul style="list-style-type: none"><li>• Cold chain equipment optimisation platform</li><li>• Co-financing policy</li><li>• Eligibility &amp; transition policy</li><li>• Access to appropriate prices (ATAP)</li><li>• Zero-based budget</li><li>• Measles-rubella strategy</li><li>• India strategy</li><li>• Health system and immunisation strengthening – new approach</li><li>• Stockpile strategy</li><li>• Fragility policy</li></ul>	<ul style="list-style-type: none"><li>• Risk management</li><li>• Partners engagement framework</li><li>• Strategic focus areas:<table><tr><td>• Supply chain strategy</td><td>• Political will</td></tr><tr><td>• Data</td><td>• Leadership, management...</td></tr><tr><td>• Sustainability</td><td>• Demand generation</td></tr></table></li><li>• New supply and procurement strategy</li></ul>	• Supply chain strategy	• Political will	• Data	• Leadership, management...	• Sustainability	• Demand generation	<ul style="list-style-type: none"><li>• Indicators</li><li>• Accountability framework</li></ul>	
• Supply chain strategy	• Political will								
• Data	• Leadership, management...								
• Sustainability	• Demand generation								



Gavi  
The Vaccine Alliance



# Foundational support: roles of our main partners

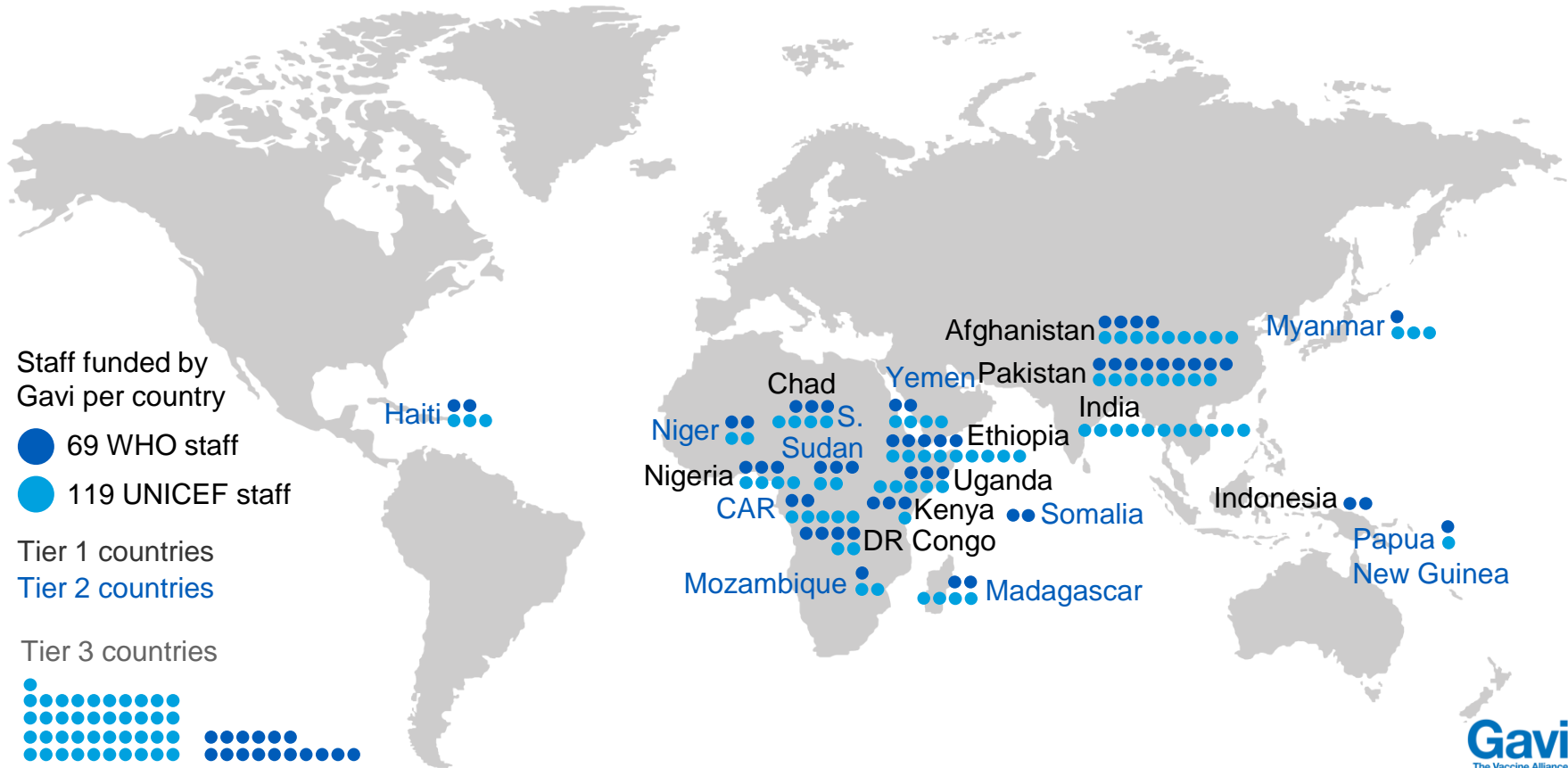
## Principles

- **Predictability / long term funding**
- **Enable to play a lead role on critical programmatic areas**
- **Focus on areas of comparative advantage**

## Roles (non exhaustive)

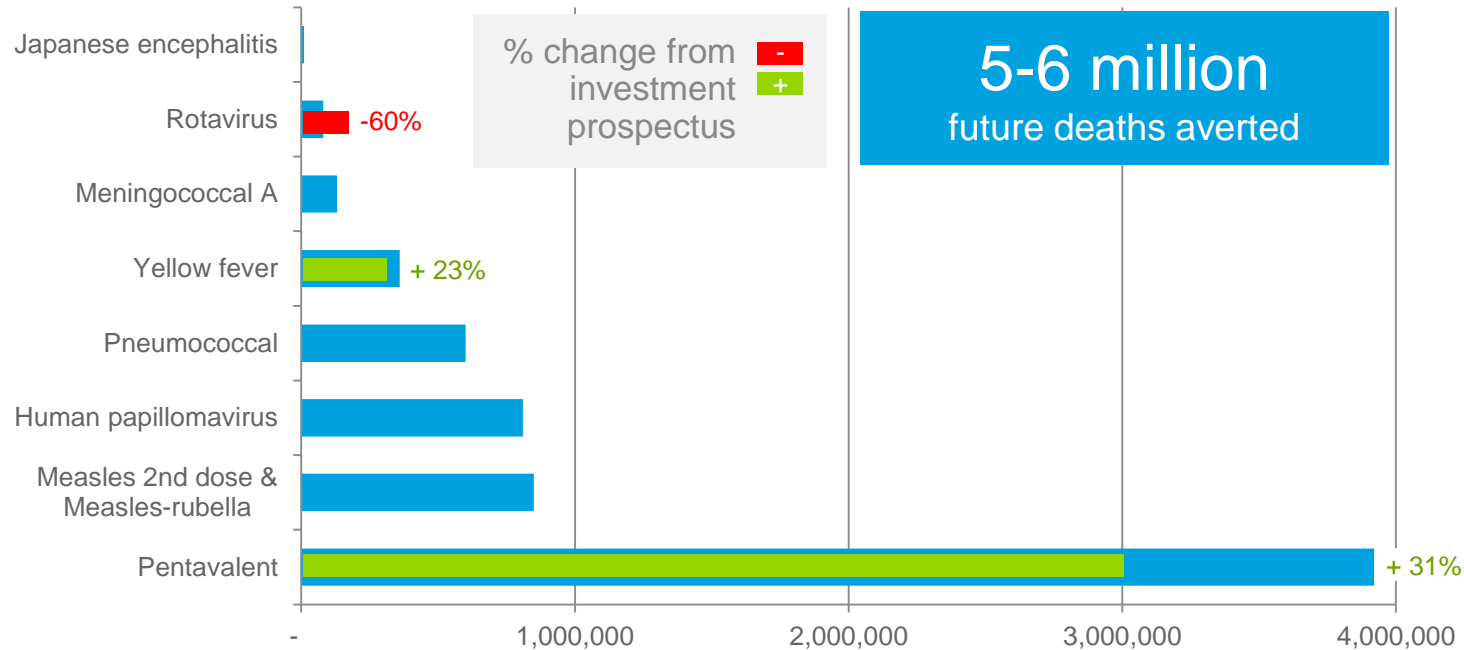
- **WHO:** Norms and standards in vaccine introduction, HSS, data quality
- **UNICEF:** Leadership in social mobilisation; Vaccine supply chain; equity
- **CSOs:** Engagement in Gavi governance processes
- **World Bank:** Sustainable financing for immunisation
- **CDC:** Surveillance/data quality
- **Expanded partners:** Competitive selection as needed

# Close to 200 Gavi-funded staff in country offices



# Gavi impact 2016-2020: by vaccine

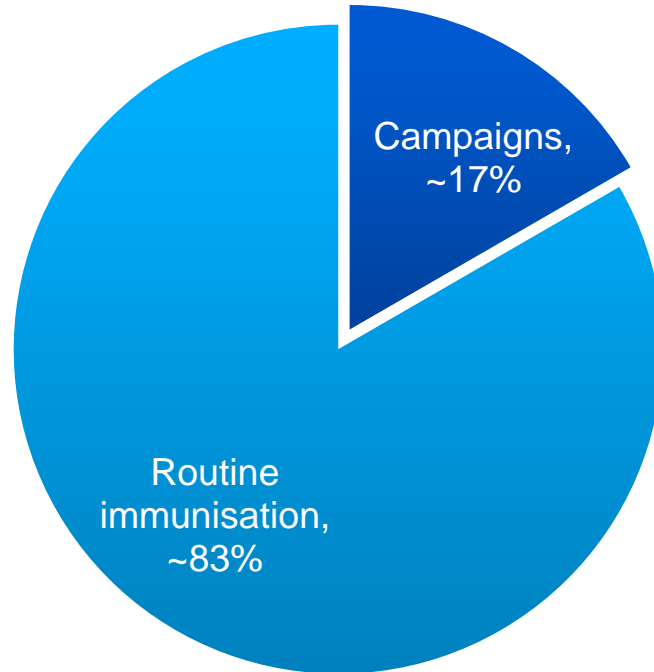
## Forecasted impact towards preventing future deaths



Source: strategic demand forecast v12. Reflects HPV introduction dates as of October 2015.

# Gavi impact 2016-2020: routine immunisation vs campaigns

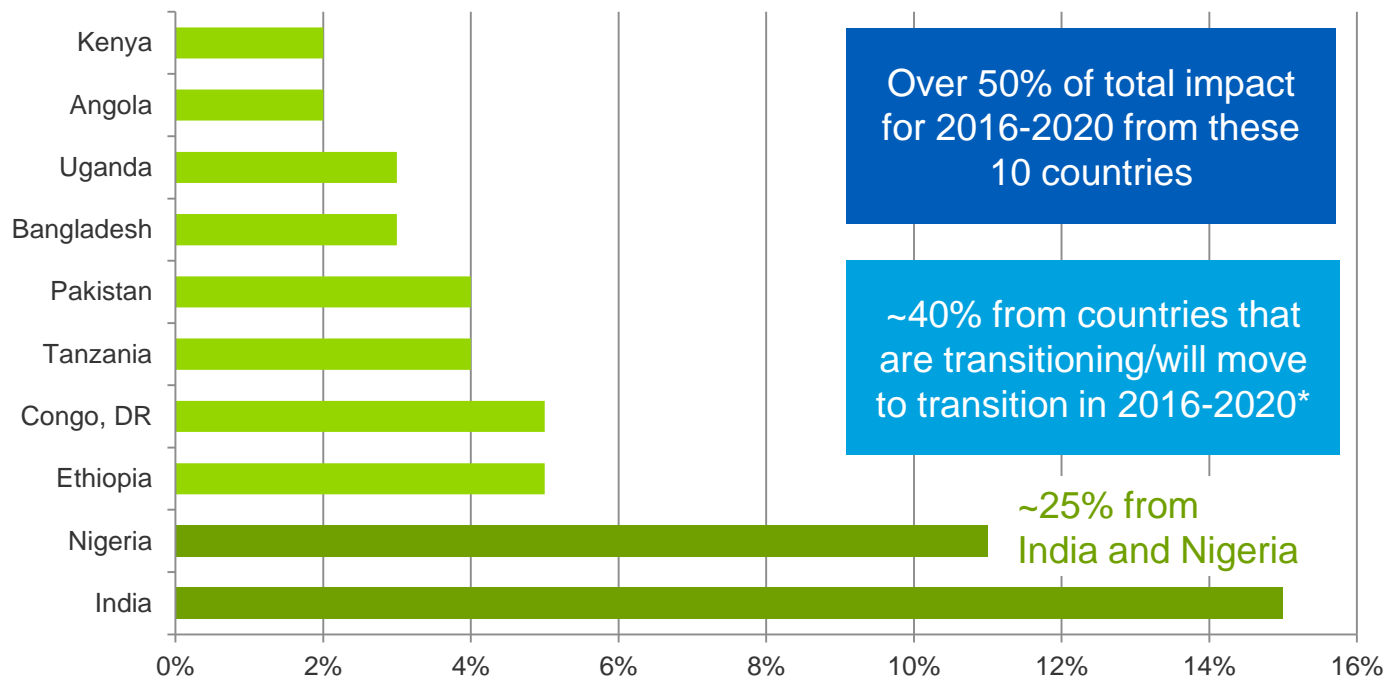
Forecasted impact towards preventing future deaths



Source: strategic demand forecast v12

# Gavi impact 2016-2020: top-10 countries

% of deaths averted by country

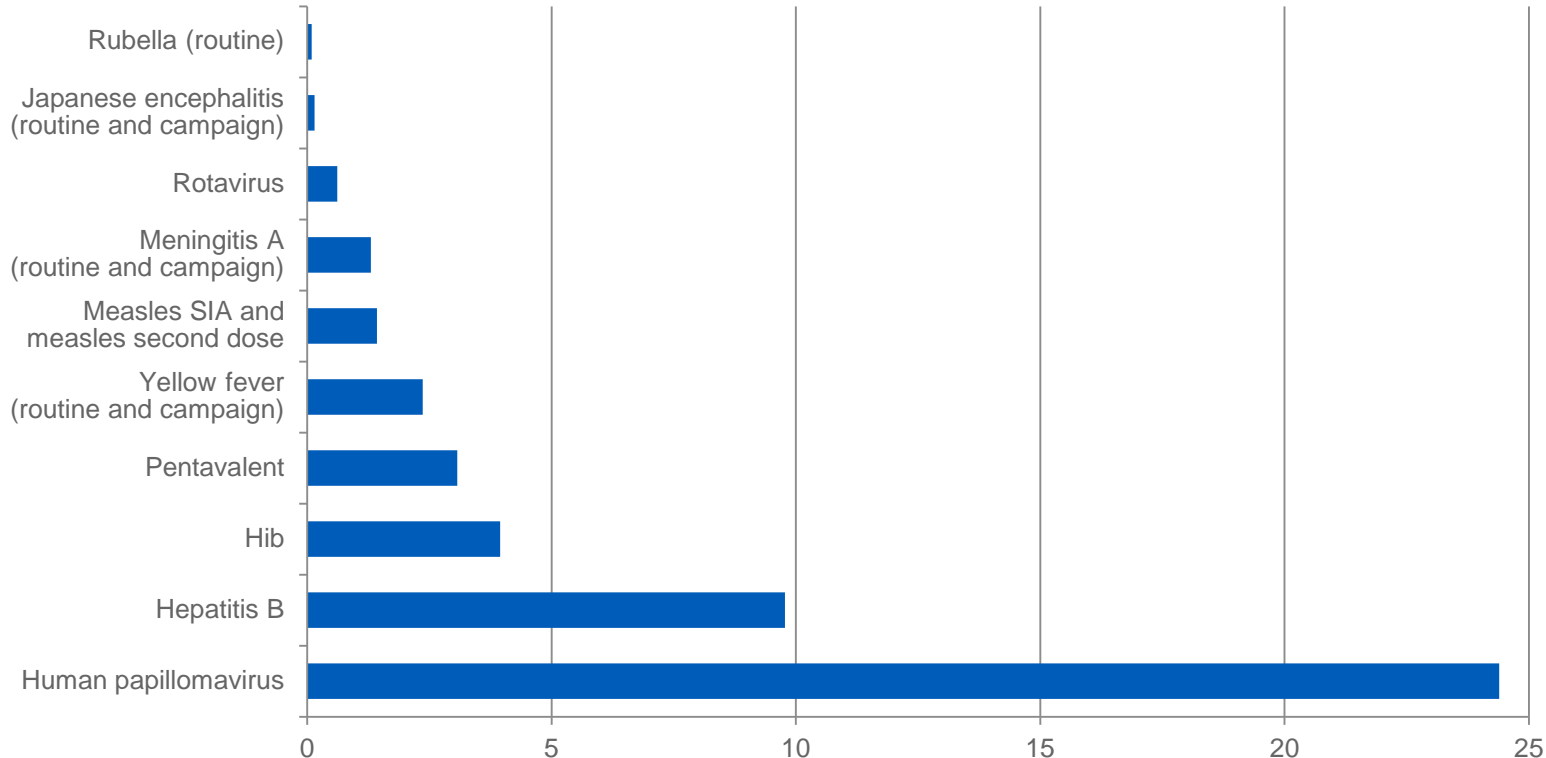


\* Includes India.

Source: strategic demand forecast v12.

# Gavi impact 2001-2020

Forecasted deaths averted by antigen, per 1,000 fully vaccinated people



Source: strategic demand forecast v12.

# Coverage and equity in action

Madagascar



India



Pakistan



Nigeria



Democratic Republic  
of the Congo



Kenya

# DRC: cold chain equipment optimisation

6,591 health facilities:  
cold chain equipment coverage

75% of health facilities (6,591):  
with CCEOP support

51% of health facilities (4,504):  
with HSS 2 Support

25% of health facilities (2,192):  
2013 (baseline)

