

SUBJECT: CONSENT AGENDA: BOARD/COMMITTEE MEMBER APPOINTMENTS

Agenda item: 02a

Category: For Decision

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Section A: Overview

1. Executive summary

- 1.1 This report sets out recommendations for Board and Committee appointments, as considered by the Governance Committee at its meetings on 14 October and 5 December 2016.
- 1.2 Board Committee Chairs were consulted prior to the Governance Committee meeting in relation to the nominations to their respective Committees.

2. Recommendations

- 2.1 The Gavi Alliance Governance Committee recommends to the Gavi Alliance Board:
 - a) That it **appoint** the following Board Members:
 - **Margaret (Peggy) Hamburg** as an Unaffiliated Board Member in the seat formerly held by HRH Infanta Cristina of Spain effective immediately and until 31 December 2019.
 - **Daniel Graymore** of the United Kingdom as Board Member representing the United Kingdom on the donor constituency anchored by the United Kingdom effective immediately and until 31 December 2019.
 - **Shanelle Hall** as Board member representing UNICEF in the seat previously held by Geeta Rao Gupta effective immediately and until her successor is appointed.
 - **Umy Ally Mwalimu** of Tanzania representing the developing country constituency in the seat previously held by Seif Seleman Rashid of Tanzania effective immediately and until 31 December 2017.

- **Myint Htwe** of Myanmar as Board Member representing the developing country constituency in the seat previously held by Ramjanam Chaudhary of Nepal effective immediately and until 31 December 2017.
- **Reina Buijs** of the Netherlands as Board Member representing the Netherlands on the donor constituency anchored by Norway effective 1 January 2017 and until 31 December 2018.
- **Jan Paehler** of the European Commission as Board Member representing the European Commission on the donor constituency anchored by Germany effective 1 January 2017 and until 31 December 2017.
- **Susan Tolton** of Canada as Board Member representing Canada on the donor constituency anchored by Canada effective 1 January 2017 and until 31 December 2018.

b) That it **appoint** the following Alternate Board Members:

- **Ted Chaiban** as Alternate Board member to Shanelle Hall representing UNICEF in the seat previously held by Shanelle Hall effective immediately and until his successor is appointed.
- **Yifru Berhan Mitke** of Ethiopia as Alternate Board Member representing the developing country constituency in the seat previously held by Kesetebirhan Admasu of Ethiopia effective immediately and until 31 December 2017.
- **Anna Hamrell** of Sweden as Alternate Board Member to Reina Buijs of the Netherlands, representing the donor constituency anchored by Norway effective 1 January 2017 until 31 December 2018.
- **Jean-François Pactet** of France as Alternate Board Member to Jan Paehler of the European Commission, representing the donor constituency anchored by Germany effective 1 January 2017 until 31 December 2017.
- **Angela Santoni** of Italy as Alternate Board Member to Susan Tolton of Canada, representing the donor constituency anchored by Canada effective 1 January 2017 until 31 December 2017.
- **Lyn Morgan** as Alternate Board Member representing the industrialised vaccine industry constituency in the seat currently held by Laura Laughlin effective 1 January 2017 until 31 July 2017.

- c) That it **reappoint** the following Alternate Board Member:
- **Jason Lane** of the United Kingdom as Alternate Board Member to Daniel Graymore of the United Kingdom, representing the donor constituency anchored by the United Kingdom until 31 December 2019.
- d) That it **appoint** the following to the Executive Committee effective immediately:
- **Shanelle Hall** (Board Member) until 31 December 2017.
 - **Jan Paehler** (Board Member) until 31 December 2017.
- e) That it **appoint** the following to the Governance Committee:
- **Daniel Graymore** (Board Member) effective immediately and until 31 December 2017.
 - **Reina Buijs** (Board Member) effective 1 January 2017 and until 31 December 2017.
 - **Susan Tolton** (Board Member) effective 1 January 2017 and until 31 December 2017.
 - **Lyn Morgan** (Alternate Board Member) effective 1 January 2017 until 31 July 2017.
- f) That it **appoint** the following to the Audit and Finance Committee effective immediately:
- **Ted Chaiban** (Alternate Board Member) until 31 December 2017.
 - **Chris Taylor** (Committee Delegate) until 31 December 2017.
- g) That it **appoint** the following to the Programme and Policy Committee effective immediately:
- **Umyy Ally Mwalimu** (Board Member) in the seat currently held by Seif Seleman Rashid until 31 December 2017.
 - **Jean-François Pactet** (Alternate Board Member) in the seat currently held by Mariam Diallo until 31 December 2017.
- h) That it **reappoint** the following to the Programme and Policy Committee:
- **Jason Lane** (Alternate Board Member) until 31 December 2017.
 - **Lene Lothe** (Committee Delegate) until 31 December 2017.

- i) That it **extend the term** and **reappoint** the following as Chair of the Evaluation Advisory Committee:
 - **Rob Moodie** until 31 December 2018.
 - j) That it **appoint** the following to the Evaluation Advisory Committee effective 1 January 2017:
 - **Anna Hamrell** (Alternate Board Member) until 31 December 2018.
 - **Wieneke Vullings** (Independent Expert) until 31 December 2019.
 - **Nina Schwalbe** (Independent Expert) until 31 December 2019.
 - **Viroj Tangcharoensathien** (Independent Expert) until 31 December 2019.
- 2.2 The minutes will note that Board members who are candidates for these positions, or whose organisations or constituencies provided candidates for these positions, did not participate in discussion or voting on these nominations.

Section B: Content

3. Constituency processes for Board and Committee nominations

- 3.1 In February 2016, the Governance Committee approved the establishment of a Subcommittee for the Recruitment of **Unaffiliated Board Members**. The Subcommittee reviewed the role specification and timelines for the selection and appointment of Unaffiliated Board Members, and put forward a nomination in June to fill one of the two seats which were vacant at that time.
- 3.2 Since the June Board meeting, the Subcommittee has continued its work and has put forward a further nomination to the Governance Committee at this Board meeting for consideration.
- 3.3 Board members representing eligible organisations (WHO, UNICEF, World Bank, Bill & Melinda Gates Foundation) serve until their organisations inform Gavi that they would like to change them. On 22 July 2016, **UNICEF** submitted nominations to the Secretary to the Board in the context of Geeta Rao Gupta's retirement from UNICEF.
- 3.4 Nominations from the **developing country governments** were submitted following consultative processes within the relevant group. For the **Anglophone AFRO constituency**, the matter of constituency representation was raised at the constituency meeting which was organised within the margins of the World Health Assembly in Geneva in May, as well as during a constituency meeting in the margins of the WHO Regional Committee meeting in Addis Ababa in August. In light of the fact that the incumbent Board Member is no longer Minister of Health in his country, and that he has indicated his desire to step down from the Board,

- the constituency agreed to nominate the new Minister of Health, Community Development, Gender, Elderly and Children of the United Republic of Tanzania to replace him both on the Board and on the Programme and Policy Committee.
- 3.5 In the meantime the Alternate Board member also came to the end of his term as Minister of Health in his country and did not indicate his wish to remain on the Gavi Board. In line with a standing agreement within the constituency, the new Minister of Health of Ethiopia confirmed his interest in taking over the role of Alternate Board member for the constituency from his predecessor. The agreement of the constituency was obtained by the Secretary to the Board by email correspondence with all countries in the constituency.
- 3.6 For the **SEARO/WPRO constituency**, the incumbent Board member also came to the end of his term as Minister of Health in his country and did not indicate a wish to remain on the Gavi Board. Following consultation with the constituency, two nominations were forwarded to the Governance Committee for consideration, namely from Myanmar and Nepal, and the result of the Governance Committee deliberations is being submitted to the Board for consideration.
- 3.7 Nominations from **donor country governments** were submitted following consultative processes within the relevant groups.
- 3.8 Nominations for independent evaluation expert members of the EAC were confirmed by the EAC Chair, following a process whereby he firstly asked the Secretariat to compile a list of potential evaluation experts. He then reviewed and confirmed the final list and took it upon himself to approach individuals to ascertain both their interest in becoming a member of the Committee, their willingness to commit to attending two Committee meetings per year as well as carrying out a number of tasks which would be required of them between Committee meetings.
- 3.9 In line with the Board Committee Charters which stipulate that “all members shall be appointed once every two years”, all appointments to the Board Committees are being proposed to 31 December 2017, at which time all Committees will be reviewed and refreshed as appropriate. This principle does not apply to the Evaluation Advisory Committee.

Section C: Risk implication and mitigation and Financial Implications

4. Risk implication and mitigation

- 4.1 There is capacity risk for the Board if recommended candidates are not appointed and empty seats are not filled in a timely manner after terms expire but at the same time it is important to ensure that a suitably deliberative process is undertaken to evaluate the suitability of nominations to the Board and/or Board Committees to ensure the effectiveness of the governance system of the Gavi Alliance.

Section D: Implications

5. Impact on countries and Gavi stakeholders

- 5.1 Ensuring that nominations are submitted in a timely manner and that seats can be filled helps to ensure representation of constituency views on the Board and Board Committees.

6. Legal and governance implications

- 6.1 Governance implications are listed throughout this paper.

7. Consultation

- 7.1 Information on consultation processes for the nomination of Board members are outlined in Section B.

8. Gender implications

- 8.1 Board-approved guidelines on the Gavi Board gender balance state that a ratio of 60/40 male/female Board Members and Alternate Board members should be established and maintained. For the purposes of this calculation, the Board Members and Alternate Members are assessed as separate groups. The gender balance is deemed to be within the acceptable range if there is no more than 60% of any one gender.
- 8.2 The Board currently has 14 men (58%) and 10 women (42%). 11 alternates are men (65%) and six are women (35%). There are currently five vacant seats.
- 8.3 Based on the nominations received and pending Board approval, as of 1 January 2017, the Board would be composed of **15 men (54%)** and **13 women (46%)**. 12 alternates would be **men (67%)** and six would be **women (33%)**.

Section E: Biographies

9. This section provides the biographies of nominees to the Board and to the Board Committees.

10. Board members

- 10.1 **Margaret (Peggy) Hamburg** is the former Commissioner of the US Food and Drug Administration (FDA), and has recently been appointed as the Foreign Secretary of the National Academy of Medicine (NAM) (formerly Institute of Medicine, IOM). In this part-time position, she will serve as a senior adviser on international matters to the NAM president and council, and as liaison to foreign academies of medicine and science. As NAM engagement in matters of health that extend beyond the United States continues to expand, so does the importance of the Foreign Secretary's role. Her past roles have also included senior scientist at the Nuclear

Threat Initiative; assistant secretary for policy and evaluation in the U.S. Department of Health and Human Services; and commissioner of the New York City Department of Health and Mental Hygiene. Since her election to the IOM membership in 1994, Dr Hamburg has actively contributed to the mission of the IOM as chair of the Board on Global Health (2005-2009) and as a member of the IOM Council (2005-2009) and various consensus and convening activities. Established in 1970 under the charter of the National Academy of Sciences, the IOM provides independent, objective, evidence-based advice to policymakers, health professionals, the private sector, and the public.

- 10.2 **Daniel Graymore** is the Head of DFID's Global Funds Department and the Senior Representative for DFID in Geneva. He has worked on access to medicines issues for 15 years, joining DFID as an economist and private sector adviser working on the role of business in improving the affordability, accessibility and quality of essential medicines in developing countries. He has worked across the UK government on guidelines to promote good practice in the pharmaceutical industry, and led work on transparency and accountability across the sector. He has worked with WHO and other UN agencies, as well as extensively with pharmaceutical, supply and delivery companies. More recently Mr Graymore was the Head of Office for DFID in Uganda and in Ghana, has worked on regional trade and economic growth in Africa, and led a new, innovative joint unit in the UK government focused on countries on Europe's borders, supporting them to become more resilient, and to support growth and development. Before DFID Mr Graymore worked in development NGOs, including Christian Aid, focused on policy and advocacy around business and trade.
- 10.3 **Shanelle Hall** is the Director of UNICEF's Supply Division and oversees UNICEF's global supply chain functions. In this capacity she is responsible for the effective, efficient and ethical provision of essential and emergency supplies to children in need, through direct UNICEF programmes, cooperation with Governments and partners. She also leads UNICEF's work on product innovation and influencing markets. UNICEF's global annual expenditures in these areas approach USD 3.382 billion. She has served as a Gavi Board member since 2013. From 2010-2012 she served as Vice-Chair of the GFATM Board Committee on Market Dynamics. She is a part of UNICEF's global management team. Prior, she was the Chief, Immunization where she is credited of introducing the concept of 'vaccine security' as a means of ensuring a sustainable, uninterrupted supply of affordable, quality vaccines to the world's poorest countries. Ms. Hall has travelled extensively in Africa and Asia in addition to working out of Europe. Prior to joining UNICEF, Ms. Hall worked for nine years in the private sector where she was involved in energy infrastructure development with a focus on China, Indonesia and Latin America. She is a U.S. national from Seattle, Washington. Effective December 2016 Shanelle Hall will take up the post of Deputy Executive Director, Field Results.

- 10.4 **Ummy Ally Mwalimu** is the Minister of Health, Community Development, Gender, Elderly and Children of the United Republic of Tanzania as of December 2015. She also serves as a special seat Member of Parliament for Tanga Constituency since 2010. Minister Ummy has been very active in ensuring all people especially children and women have the right to access good standard healthcare services. Prior to this in the period 2010-2015, she served as Deputy Minister of Justice and Constitutional Affairs, Deputy Minister in the Vice President's Office (Environment) as well as Deputy Minister of Community Development, Gender and Children. From 2004 to 2010, she worked as the Programme Officer (Good Governance, Refugees & Gender) at the Embassy of Denmark/DANIDA in Tanzania. Between 2001 and 2003, she was a Legal Officer with a national NGOs Legal and Human Rights Centre (LHRC) and Research Assistant for Economic and Social Research Foundation (ESRF) in Tanzania. In 2001, she was a Junior Consultant with the Office of the Legal Counsel, Organization of Africa Unity (OAU) General Secretariat in Addis Ababa, Ethiopia. Minister Ummy graduated with a Master of Laws (LLM in Human Rights and Democratization in Africa) from the University of Pretoria (2001) and Bachelor of Laws (LLB, Hons) from the University of Dar es Salaam (1998).
- 10.5 **Myint Htwe** was appointed in April 2016 as Union Minister of Health and Sports by the new Government of the Republic of the Union of Myanmar. He is a public health professional with extensive experience in a variety of public health sectors. He was a member of the Executive Committee of the Myanmar Academy for Medical Sciences (MAMS) and also held the positions of the Chair of the Preventive and Social Medicine Society of the Myanmar Medical Association (MMA), Chair of the Ethics Review Committee of the Department of Medical Research of the Ministry of Health and Vice-Chair of the Liver Foundation in Myanmar. In the past, he served since August 1994 for over 16 years in different positions within the World Health Organization South East Asia Region: as Regional Advisor for Research and Policy Cooperation, Regional Advisors for the Evidence for Health Policy, as Chief of the Internal Review and Technical Assessment Unit and lastly as Director for Programme Management, until his retirement in September 2010. Prior to WHO, he served for the Myanmar Ministry of Health in different positions for more than 17 years (1976-1994) first within the Institute of Medicine 1 as Demonstrator in Anatomy Department and Demonstrator in Preventive and Social Medicine Department, then as Epidemiologist for the Vector-Borne Diseases Control Programme and as Chief of the Health Systems Research Unit. He was also the Chief for the International Health Division of the Minister's Office before he joined WHO Regional Office. His academic background includes a medical degree and a diploma in Preventive and Tropical Medicine from the Institute of Medicine 1, Myanmar, a Master in Public Health degree from the Institute of Public Health of the University of the Philippines as well as a Doctorate in Public Health from the Johns Hopkins University.
- 10.6 **Reina Buijs** is Deputy Director General for International Cooperation at the Ministry of Foreign Affairs, The Netherlands. She worked as public

nutritionist in Nicaragua, Zimbabwe and Ecuador (1986-2000). Her career at the ministry of Foreign Affairs in the Netherlands started in 2001 as policy advisor health and nutrition. Between 2003 and 2011 she led the Division for Health and HIV/Aids and was responsible for the policy on sexual and reproductive health and rights. She served as His Majesty's Ambassador in Nicaragua (2011 – 2013). She has a broad experience at country level, at headquarters and in working with many different partners of the United Nations, NGO's and the private sector

- 10.7 **Jan Paehler** leads the team working on Global Health Initiatives in the European Commission's Directorate General for Development Co-operation. He is an alternate board member at the Global Fund since 2011 and served on board committees on strategic and financial oversight. He also chaired two nomination committees for leadership appointments at the Global Fund. Dr Paehler was a Gavi board member in 2014. He is a medical doctor with a PhD in cardiology and an MSc in Health Systems Management. He spent five years in Ghana, first in clinical service for the Ghana Health Service in Accra, then overseeing government grants as USAID's Child Health and Infectious Disease Adviser. In this capacity Dr Paehler also served on the local ICC. Before moving to the European Commission, He worked for the Advisory Council on Developments in the German Health Care System, the major government think tank on health systems advising the German Minister of Health.
- 10.8 **Susan Tolton** is the Director for the Maternal, Newborn and Child Health Division at Global Affairs Canada. This portfolio includes leadership of Canada's international immunisation investments in polio, iCCM, supply chain, maternal and neonatal tetanus as well as with Gavi, the Vaccine Alliance. She represents Canada on the Board of Directors for the Partnership for Maternal, Newborn and Child Health (PMNCH) and leads Global Affairs' efforts on sexual and reproductive health and rights. In addition, she leads the management of Canada's leadership related to the Global Financing Facility (GFF). Susan joins Global Affairs from Employment and Social Development Canada (ESDC), where she focused on social innovation, social finance and social enterprise. Prior to ESDC, Susan held various management positions at the Public Health Agency of Canada working on domestic HIV/AIDS issues and co-Chaired the initial Advisory Group for CHVI, the Canadian HIV Vaccine Initiative. She has extensive experience in community-based health care initiatives, including with the Canadian Mental Health Association and in supporting new Canadians. Susan has presented at Canadian and international conferences on various topics including social enterprise, HIV/AIDS and community development.

11. Alternate Board members

- 11.1 **Ted Chaiban** was appointed as Director of Programmes for UNICEF in August 2014. Working for UNICEF, he has been Director of Emergency Programmes, Representative in Ethiopia, Sudan and Sri Lanka, Regional Emergency Advisor for the Eastern and Southern Africa Regional Office and Deputy Chief of Operations for the Operation Lifeline Sudan consortium based in Nairobi. Prior to joining UNICEF, Mr. Chaiban was Country Representative for Catholic Relief Services in Haiti, Kenya, Uganda and Sudan. He also worked as a Programme Manager focusing on food security and child survival. Mr. Chaiban is a national of both the United States of America and Lebanon. He holds a Bachelor of Science Degree in Biology and Political Science from Tufts University and a Master of Arts Degree in Development and Arab Studies from Georgetown University, USA.
- 11.2 **Anna Hamrell** is the focal point for Gavi and the Global Fund as well as coordinator of bilateral, European and global health issues at the Ministry for Foreign Affairs in Sweden. Within the realm of Sweden's United Nations development policy, she also manages African matters. Her diplomatic career includes postings at Swedish embassies in Tokyo (Japan) and Tallinn (Estonia) as political officer 2010-2015. Previously, she worked for several years at the Africa Department of the Ministry and was posted for shorter periods to Kampala (Uganda), Harare (Zimbabwe) and Dar Es Salaam (Tanzania). Prior to joining the foreign service, Ms Hamrell had a career as a journalist. Her academic background is in political science and development studies.
- 11.3 **Jean-François Pactet** is Assistant-Director for Human Development at the French Ministry of Foreign Affairs and International Development. The Human Development Directorate is in charge of Global Health Policies, Food Security, Education and Gender Equality. As Assistant-Director, Mr Pactet leads the development and implementation of international development strategies in the fields of population and demography, gender equality and women's rights, global health, education, food security and nutrition and global inequalities. The Human Development Directorate has a strong expertise on international partnerships to end epidemics, access to medicine and health systems strengthening. Mr Pactet is a career Diplomat and held positions in Washington D.C and at the French Delegation to NATO. He also served as Deputy-Spokesperson of the Ministry of Foreign Affairs and International Development. He is an alumni of the French Ecole Nationale d'Administration (ENA) and a former Visiting Fellow at the Center of International and Strategic Studies in Washington from 2012 to 2014.
- 11.4 **Angela Santoni** is an immunologist with 40 years' experience in biomedical research. She teaches immunology and immunopathology at the School of Medicine of the "Sapienza" University of Rome, where she heads the Department of Molecular Medicine. She is currently the Scientific Director of the "Pasteur Institute – Fondazione Cenci Bolognetti"

of Rome, a private non-profit foundation specialised in biomedical research. For several years she was a researcher at the Laboratory of Experimental Chemotherapy and Immunodiagnosis, and at the Biological Response Modifiers Program, of NCI-NIH, Bethesda. She is a member of several national and international committees, with specific expertise in Molecular Biology. She is a member of several editorial boards of scientific publications in Europe and the US, an author in highly qualified international journals, and a guest speaker at several national and international scientific congresses.

- 11.5 **Jason Lane** has 20 years of international public health and development experience, initially practising overseas in tropical medicine, followed by 15 years with the Department for International Development (DFID), United Kingdom. He is currently Senior Health Adviser in DFID's Global Funds Department and the UK Government's international immunisation, Gavi and Polio lead. He also advises on the UK's engagement with WHO.
- 11.6 **Yifru Berhan Mitke** was appointed as Minister of Health of Ethiopia in November 2016. A medical doctor by training, specialising in obstetrics and gynaecology, he served with great distinction at a remote health centre in Bule, Gedeo zone where he provided compassionate and dedicated services. He has also played a significant role in mitigating and fighting disease outbreaks such as typhoid fever in the hospital in which he served after completing his specialty in 2005. In addition to his medical work, Minister Yifru worked as Head of Bule Wreda Health Office; Medical Director of Dilla Hospital; Lecturer at Dilla College of Teachers Education and Health Sciences; Hawassa University Senate member and Health Sciences College Dean from 2005 to 2014; Addis Ababa University College of Health Sciences Dean; in the Rank of Vice President from 2015 to the present day. Minister Yifru has published more than 70 articles in reputable national and international journals both individually and as part of a team.
- 11.7 **Lyn Morgan** is a senior director within the global Public Affairs department at Sanofi Pasteur based in Lyon, France. She has responsibility for the global policy aspects of endemic diseases including yellow fever, cholera, meningitis and rabies. She has broad experience in vaccinology and has worked on improving delivery of vaccines through cold chain reduction. Prior to working in policy she spent more than 20 years in regulatory affairs within industry, encompassing strategic management of globally commercialised vaccines, as well as vaccines in clinical development, including dengue. She has also held positions in regulatory affairs in the UK at Astra, Sandoz and as a consultant with the Huntingdon Research Centre. She holds a degree in pharmacology from Aberdeen University, Scotland.

12. Committee Members who are not Board Members

Audit and Finance Committee

- 12.1 **Chris Taylor** has 15 years of public policy, finance and audit experience. He is currently Deputy Head of the Global Funds Department at the UK's Department for International Development (DFID), responsible for the UK's shareholder relations with the global funds. He has broad experience in corporate governance, strategy and risk management, having previously worked as DFID's Deputy Head of Internal Audit. He is a qualified accountant and internal auditor.

Programme and Policy Committee

- 12.2 **Lene Lothe** is Head of the Global Health Section in the Department for Global Health, Education and Research at the Norwegian Agency for Development Cooperation (Norad). She has broad experience with immunisation and primary health care policies and is a member of the currently a member of the Gavi Programme and Policy Committee. She has worked at Norad for more than 10 years and has experience from programme planning at facility, district and national levels, as well as at international level within multilateral and bilateral agencies. She has also spent much of her life working with the indigenous population in rural Mexico. She is trained in public health and social anthropology, and holds a Master degree from Yale School of Public Health.

Evaluation Advisory Committee

- 12.3 **Rob Moodie** is currently Professor of Public Health at the College of Medicine, University of Malawi, and Professor of Public Health at the University of Melbourne's School of Population and Global Health (MSPGH). Prior to this he was the Director of Teaching and Learning at MSPGH, and before that was the inaugural Chair of Global Health at the Nossal Institute for Global Health. He was trained in medicine and public health and worked in refugee health care in the Sudan for Save the Children Fund and Medicins Sans Frontieres, and later for Congress, the Aboriginal Community controlled health service in Central Australia from 1982-1988. He worked for many years on HIV prevention for the Health Department Victoria, the Burnet Institute, WHO's Global Programme on AIDS. He was then appointed as the inaugural Director of Country Support for UNAIDS in Geneva from 1995-1998, and was a member of the Commission on AIDS in the Pacific. He chaired the Technical Advisory Panel of Avahan, the Gates Foundation's HIV prevention program in India from 2004-2013. He was CEO of VicHealth from 1998-2007, the world's first health promotion foundation based on a dedicated tobacco tax. From 2008-2011 he chaired the National Preventative Health Taskforce in Australia, which recommended the introduction of plain packaging. He advises the World Health Organization in the areas of Non Communicable Diseases and is member of WHO's Expert Panel on Health Promotion. He has particular interests in leadership and management skills for health professionals, non-communicable diseases and HIV/AIDS and teaches a

number of courses in Malawi, Melbourne and in Mozambique. He has co-edited and co-authored 4 books including *Promoting Mental Health*, *Hands on Health Promotion* and his most recent, *Recipes for a Great Life* written with French chef Gabriel Gate.

- 12.4 **Wieneke Vullings** joined the Dutch Ministry of Foreign Affairs in April 2014. She serves as Deputy Head in the Health and Aids section of the Directorate General for International Cooperation and Trade. Her main focus is on inclusive innovation and product development for global health and SRHR and strategic planning, monitoring and evaluation. Before joining the Ministry, she worked for over 12 years in the area of health, science, technology and innovation policy in the private sector, first as a researcher and later as lead manager of the global practice life sciences and health at the advisory firm Technopolis Group. From 2007-2010 she acted as representative for the Technopolis Group in Brazil (São Paulo).
- 12.5 **Nina Schwalbe** is the Principal at Spark Street Consulting, a practice working with clients to develop data driven strategies and policies to maximise organisational performance and value for money. She began her career in health over 25 years ago in a refugee camp in Northern Thailand. She has worked primarily for public-private partnerships on strategy development and introduction of innovation. Most recently she worked as acting Associate Director of the Program Division and Chief of Health for UNICEF, implementing health related programmes in over 150 countries. In her time at UNICEF, she developed a new agency-wide strategy for health. Prior to joining UNICEF, Ms Schwalbe spent 7 years on the executive team of Gavi, the Vaccine Alliance. In her role as Managing Director for Policy and Performance, she led Gavi's work in strategic planning, policy development, market shaping, performance management, and monitoring and evaluation. Before Gavi, she directed the policy department at the Global Alliance for Tuberculosis Drug Development, where she focused on market access, product introduction and advocacy. She came to the TB Alliance from the Soros' Foundations, where she directed their global public health programs. Before that, she had worked for Population Council and AVSC International (now Engender Health). Ms Schwalbe has lived and worked across Asia, Europe and Africa. She holds degrees from Harvard and Columbia Universities, is member of the Council on Foreign Relations, and has served on the faculty of the Mailman School of Public Health at Columbia University.
- 12.6 **Viroj Tangcharoensathien** is Senior Adviser, International Health Policy Program at the Ministry of Public Health in Thailand. Previous to this role he was a senior expert in health economics at the Ministry, and adviser to its International Health Policy Program, where he also headed the research hub for the Asia Pacific Observatory. He supports the implementation of universal health coverage in a number of countries. Trained in medicine, he served for nine years in rural district hospitals in a poor province of Thailand and received the 'Best Rural Doctor' award in 1986 from the Thai Medical Association. In 1990 he received a PhD in health planning and financing at the London School of Hygiene and

Tropical Medicine. He won the Woodruff Medal in 1991 for his PhD thesis on community health financing and the Edwin Chadwick Medal in 2011 for his contributions to improve health systems in the interests of the poor. He has published 170 scientific articles. Dr Tangcharoensathien chaired the negotiations of the WHO Global Code of Practice on the International Recruitment of Health Personnel, adopted by the Sixty-third World Health Assembly.