

Decision Letter

Rwanda Health Systems Strengthening Programme

This Decision Letter forms part of the PFA and together with the PFA sets out the Programme Terms of the Programme. Any term used in this Decision Letter but not defined shall have the meaning given to such term in the PFA.

1. Country: Rwanda
2. Programme payment grant number: 1318-RWA-10d-Y Performance payment grant number: 17-RWA-10e-Y
3. Date of Decision Letter: 25 May 2018
4. Date of the Partnership Framework Agreement (the "PFA"): 7 June 2013
<p>5. Programme: Health Systems Strengthening (HSS)</p> <p>For further information about the Programme please refer to:</p> <ul style="list-style-type: none"> • Gavi HSS guidelines and HSS application form available by contacting your Gavi country manager; • Country's approved grant proposal together with any responses to the HSS independent review committee (IRC's) request for clarifications; • The workplan and budget document describing the expected Programme Activities and Programme Budget as at the Date of the Decision Letter.
<p>6. Gavi performance based funding</p> <p>The Programme shall be subject to Gavi's performance-based funding (PBF). Under this, the HSS support will be split into two payments: the programmed payment (based on implementation of the Programme) and the performance payment (based on improvements in immunisation outcomes). This means that in the first year, Country will receive 100% of the year one annual amount, as an upfront payment. After year one, countries will receive 80% of the annual amount, based on implementation of the grant. Note that countries whose total grant budget would fall below US\$3 million are exempt from this 80% rule.</p> <p>Country will have the opportunity to receive payments beyond the programme budget amount, for exceptional performance. Such performance payments will be based on performance on immunisation outcome indicators. For any given year, the programmed payment and performance payment may total up to 150% of the country's year one annual amount (upfront investment).</p> <p><u>Performance payments for a given year will be made the following year, based on performance of the indicators listed and data verification.</u></p> <p>Gavi calculation of performance payments for immunisation achievements – TOTALS:</p>

Given that Country's DTP3 coverage was **at or above 90%** at baseline, which is defined as the year prior to the first year of HSS grant implementation, and based on WHO/UNICEF estimates, Country will be rewarded for sustaining high coverage with:

- 20% of annual country ceiling for maintaining DTP3 coverage at or above 90% and
- 20% of annual country ceiling ensuring that 90% of districts have at or above 80% DTP3 coverage.

Countries with DTP3 coverage >= 90% at baseline					TOTAL Performance payment to the country
Reported DTP3 coverage (WUENIC) at baseline	Eligibility for DTP3 performance payment	Amount of DTP3 performance payment (US\$)	Eligibility for geographic equity performance payment	Amount of geographic equity performance payment (US\$)	
98%	Eligible	492,000	Eligible	492,000	984,000

Should Rwanda wish to request the full details of the calculation method leading to the TOTAL amount of the performance payment, please contact your Gavi senior country manager Antonia Pannell at apannell@gavi.org.

7. Programme Duration: 2013 to 2018

Note that the 5 yr timeframe agreed with RBC for project implementation is Jan 2014 – Dec 2018.

8. Programme Budget: This is the amount of an estimated multi-year budget endorsed by Gavi under the Programme.
Note that with PBF, annual disbursements may be more or less than these endorsed amounts after the first year. "

Programme Year	2013-2016	2017	2018	Total
Programme Budget (US\$)	US\$6,400,840	US\$1,968,345	US\$1,970,785	US\$10,339,970
Performance payment	US\$1,968,000	US\$984,000	N/A	US\$2,952,000

9. Annual Amounts: This is the estimated annual amount Gavi has approved to be disbursed under the Programme. The Country acknowledges that:
 (a) a proportion of the Annual Amount may be disbursed directly to an agreed implementing agency, such as WHO and UNICEF, rather than to the Country; and
 (b) each Annual Amount may be disbursed in a number of tranches at quarterly or six-monthly intervals.

Programme year	2013-2016	2017	2018
Annual Amount (US\$)	US\$6,400,840	US\$1,968,345	US\$1,970,785
Performance payment (US\$)	US\$1,968,000	US\$984,000	N/A

10. Outstanding comments/clarifications: Not applicable

11. Documents to be delivered: Not applicable

12. Other conditions: The following terms and conditions shall apply to the Programme.

Any requested adjustments to the Annual Amounts will be subject to Gavi approval. It is essential that Country's Health Sector Coordination Committee (or its equivalent) be involved with this process both in its technical process function and its support during implementation and monitoring of the Programme. Utilisation of Gavi support stated in this letter will be subject to performance monitoring.

If the bank account information most recently provided to Gavi has changed or changes prior to disbursement, the country will need to complete a bank account information form. Please contact gavihss@gavi.org for the form.

On behalf of Gavi



Hind Khatib-Othman
 Managing Director, Country Programmes

25 May 2018