					Milestones		GPF indicator code		
Country	Programmatic Area	Activity	Partner	Jun-20	Nov-20	Jun-21	If applicable, enter the code to the Grant Performance Framework indicator to which this activity is linked	Expected Outcome	TOTAL
Madagascar	Health Information Systems (Data)	Completion of STOP Immunisation and Surveillance Data Specialist (ISDS) pilot and transition to ensure sustainable improvements in immunization and VPD surveillance data management, quality and use through sustained supportive supervision	CDC	Complete end-of-phase 4 review meeting to report on results from the two years of the STOP ISDS pilot implementation in 5 provinces	Complete routine supportive supervision of ongoing STOP ISDS transistion activities and continue summative assessment of STOP ISDS pilot implementation	Complete end-of-ISDS transition activity review to report on the sustainability of ISDS activities in the5 implementation regions	IR-T 12:Number of supportive supervision conducted by each level (National + Provinces + Districts):IR-T 10:Number of planned periodic DQA conducted against plan	Inreased immunization coverage and decreased dropout in the STOP ISDS regions; Sustained supportive supervision to STOP ISDS pilot regions	\$ 250,000
Madagascar	Programme Implementation/Coverage & Equity	Support the coordination, planning and implementation of the routine immunization revitalization strategies (RED approach/ACC Atteindre Chaque Cible, MCHW, AVW, Urban approach), the monitoring and evaluation of the cMYP, the EPI annual plan, supportive supervision, with special focus of supportive supervision in in the 33 priority districts.	wнo	annual operational work plan	Reports of the EPI Monthly Performance available stating analytical outputs to guide improvement actions at district level with score card guiding state of performance by district/by HF with feedback to all districts	100% of annual EPI performance review report output by district is available with key actions for improvement for all districts	IR-T 42 : Nombre d'enfants de 0 à 11 mois qui ont reçu la troisième dose du vaccine DTC HépB Hib en stratégie avancée IR-T 47 : Nombre de reunions des CCIA tenues pendant lesquelles l'état d'avancement des activités est discuté IR-T 25 : Nombre districts/régions ayant effectué des supervisions/monitorages	Immunization coverage for each antigen is improved compared to the situation in 2019 at the national level where all districts meet at least >=80% coverage target; The number unvaccinated is reduced by 5% compared to 2019 in at least 80% of identified Hard to reach localities (children from the most marginalized, most isolated, insecure and vulnerable communities: the poorest) to reduce global inequities in the immunization program guided bystrategies implemented using the standard HF microplanning at district level	
Madagascar	Programme Management - LMC	Support capacity building of EPI managers at all levels: MLM training new design in 114 Districts , training of health workers (vaccination in practice and monitoring of VPDs and AEFIs) in 2600 HFs in 114 Districts in 22 regions. Conduct regular performance Monitoring and evaluation, particularly in 33 priority districts using score cards and provide monthly feedback, Conduct at least 4 suportive supervision visits to priority 33 districts and provide onsite feedback for improvement Coordinate at lest 2 periodic performance reviews of distsricts at regional level for improved data quality, etc.)	wнo	At least 80% of the regional trainers are trained for the 22 regions	50% of districts with SDSP staff and all HF staff, are trained	# Reports generated from the training # Follow - up and feedback provided to districts	PR-T 40 Nombre de personnel formés en planification/MLM PR-T 41 Nombre de districts ayant réalisé la DQS dans le contrôle de la qualité des données	Improved standard of Planning, implementation, monitoring and evaluation of immunization activities and surveillance of vaccine-preventable diseases are improved at all levels resulting in 100% districts with standard annual operational plan is avaislable at district and national level 100% Monthly feedbacks bulletins usign score cards are provided to districts to improve performance All regions have met the sureillance main indicator targets for AFP, Measles, Sentinel surveillance and AEFI surveillance targets are met by end 2020	

Madagascar				Data Quality Improvement Plan	Report of the quarterly review of	At least 50% of districts have a	T	Reduction by at least 2 points
wauayascar	Health Information Systems (Data)	Contribute to the promotion of the use of high quality data for better decision making. Support the implementation of the data quality improvement plan at national level Support data analysis and monitoring of the country's EPI performance at national and regional levels and provide regular feedback Support the regional and districts in the application of self-assessment tools for data quality (DQS,), follow-up of the implementation of correction plans and in the use of new technologies to improve the quality of the data. Support the implementation of the National Coverage Survey* Support the functionality of the DHIS2 in general and the use of the WHO applications on analysis and data quality	wнo	Data qualify in provenient main (DOIP) is validated at national level	the implementation of the DQIP for all regions WHO application	Data Verification Factor (VAR, Penta 3) of at least 80% (source DQS) Difference (in percentage points) between the immunization coverage of Pentavalent 3 from administrative data as well as coverage vaccine from Pentavalent 3 from a survey immunization coverage		between the administrative CV and the WHO-UNICEF estimates
Madagascar	Programme Implementation/Coverage & Equity	Support the coordination of the external Comprehesnive EPI review, Support the implementation of the vaccination coverage survey as per the revised WHO standard Support the coordination and implementation of the GAVI JA (Full portifolio planning preparation for 2021)	wнo	Report of the vaccination coverage survey available Report of the external EPI review available	GAVI 2020 JA report available (Full portifolio planning needs to be prepared)	cMYP revised, including the recommendations of the external review, available # of areas that have implemented vaccine survey as PWER WHO standards	IR-T 47 : Nombre de reunions des CCIA tenues pendant lesquelles l'état d'avancement des activités est discuté	cMYP and Annual Work Plan are updated in accordance with the recommendations of the external review. The review key recommendations are included in the plans for implementation (as per the road map) and are monitored by the ICC at least 2 times per year. The Gavi FPP coordination supported or JA standard report available
Madagascar	Policy & Regulatory Environment	Support the establishment and fonctionality of NITAG to facilitate decision making for vaccine introduction or reorientation of the program and the and the ICC revitalization.	wнo	Availability of draft decree with input from wide range of stakeholders NITAG members are trained	Work plan and Implementation procedure manaul of NITAG is available Report of the first meeting of NITAG available	NITAG recommendation on the prioritised new vaccines introduction submitted to EPI Collated evidence and information for NITAG delibrations available	IR-T 47 : Nombre de reunions des CCIA tenues pendant lesquelles l'état d'avancement des activités est discuté	The NITAG members capacity built through standard, training. NITAG is functional and has made decisions on the introduction of HPV and Typhoid vaccines using evidence based recommendations
Madagascar	Vaccine Specific Support	Support the strengthening of surveillance of new vaccines (MBP, Hib and rotavirus) at the CHUMET sentinel site: rotavirus vaccine and PCV impact monitoring and the implementation of surveillance for congenital rubella syndrome Dissemination workshop on impact of new vaccines in Madgascar	wнo	Monthly report available on time Topics and responsible persons identified , presentations on impact of new vaccines fianlized	New vaccine surveillance assessed Impact of new vaccines disseminated and	Final report available and publication of 2 articles Number of surviving infants who received the last (second or third) dose recommended rotavirus vaccine	OI-C 1.5 Couverture du vaccin antirotavirus au niveau national (dernier ROTA) Pourcentage de nourrissons ayant survécu qui ont reçu la demière dose recommandée du vaccin antirotavirus au niveau national.	Availability of data on the epidemiological impact of anti-Rotavirus, PCV-10, Hib vaccines and for CRS Awareness of senior government officials on the impact of new vaccines in reducing morbidity and mortality for conti

868,840

Madagascar	Supply Chain & Procurement	Support for the implementation of internal and external evaluations of vaccine management, including EVM. Support the implementation of recommendations from evaluations of effective vaccine management. Support District Level Capacity Building in Vaccine Management	WHO	EVM report is available, with a mitigation plan Availability of mechanisms to monitor the implementation of the recommendations of the evaluation of effective vaccine management.	Implementation of the EVM recommendations at 20%	At least 40% of EVM recommendations are implemented	IR-C 3.0 Score de la Gestion Efficace des Vaccins Score composite de la Gestion Efficace des Vaccins (tous critères confondus) pour tous les niveaux de la pyramide sanitaire	Improved vaccine management at all levels	
Madagascar	Vaccine Specific Support	The Vaccination 2YL Immunization Platform is set up : Support the establishment of the platform for vaccination in the second year of life to support the introduction of MCV 2 and other vaccines	WHO	The Vaccination 2YL Immunization Platform is set up	MCV 2 introduced	Existence of a routine immunization strengthening plan integrated with other interventions that will be coordinated through the 2YL vaccination platform	IR-T-46: Pourcentage d'enfants de 0 à 11 mois et ceux de plus de 12 mois qui ont été récupérés avec le vaccin contre la rougeole		
Madagascar	Health Information Systems (Data)	Technical Support Plan to MOH DHIS2 Implementation by HISP with GAVI Support – Madagascar: DHIS2 Instances, Hosting and System Administration, Data Reporting and Integration in DHIS2, Infrastructure for DHIS2, Metadata Design in the current production instance configuration, User Management and Support, HR Capacity for DHIS2, Data and Information Use and Governance and Coordination	wнo	Update the integrated RMA form to take into account the data elements necessary for the calculation of some indicators of the different programs in DHIS2 in order to avoid the persistence of parallel reporting systems. Organize in-country capacity building on Server admin, Selection of priority indicators for all data needs at all Health sector levels, Development of Data management SOPs and Data sharing policy, Integrate TB and EPI metadata and WHO TB/EPI dashboards	Harmonize the electronic surveillance data collection tools, taking into account the agreement signed for technical assistance between MSANP, BM and OMS at hospital and community level (SEIE, DHIS 2, botoolbox, CommCare) with the implication all stakeholders (USAID, PSI, COMARESS. Work with MOH to develop a long-term training plan for end-users and core technical team, development of system outputs about all relevant indicators to respond to data needs at all levels of the hierarchy on the national DHIS2 instance, Creation of program specific dashboards and use of Push analysis.	programs at central, regional and district level on the use of DHIS2; Develop a validation guide. WHO HIV/Malaria/Cause of Deaths Dashboards		Improvement of the unique health information system in Madagascar	
Madagascar	Supply Chain & Procurement	# Technical support to fully implement immunization supply chain process # Technical support to procure means of transport for region and districts #Technical support to strenthen cold chain capacity at operational level (regions, districts and CSB level # Technical support for supply chain optimization system design # Provide support to CCEOP - Year 2 proposal development and submission	UNICEF	# Vaccine procured with GAVI and UNICEF funds for the first semester received #Two quaterly dilevery to districts completed # Monthly monitoring at central an district level report available # Inventory of means of transpot available and gaps identified # Cold chain equipement inventory updated for all levels, gaps identified and distribution plan developped # Supply supply chain optimization system design first draft developped and road map developped # CCEOP year 2 proposal developped	#At least one quaterly dilevery to districts completed # Monthly monitoring at central and distroit level reports available # 2021 forecast developped and endorsed # CCEOP year 2 proposal endorsed an submitted # Cold chain equipement inventory updated for all levels # Rapport d'analyse / triangulation des donnees de vaccination et des stock d'antigene pour premier semestre disponible	#Two quaterly dilevery to districts completed # Monthly monitoring at central an district level report available # Mean of transport received, delivered / installed according to distribution plan	IR-T 12: Pourcentage de formations sanitaires sans rupture de stock de vaccin DTC HépB Hib IR-T 19: Nombre des CSB équipés de motos IR-T 20: Nombre de véhicules 4x4 mis à la disposition des superviseurs centraux et des districts IR-T 21: Nombre de régions dotées en chambres froides IR-T 22: Nombre de districts IR-T 22: Nombre de districts IR-T 23: Nombre de CSB reducer since de la disposition de réfrigérateurs IR-T 23:Nombre de CSB reducer since de la districts dotés en réfrigérateurs IR-T 23:Nombre de CSB reducer since de la dotation de réfrigérateurs	Improvement in immunization supply chain manaemen and hon quality vaccine availability at all levels	

Madagascar	Programme Implementation/Coverage & Equity	# Technical support to the national REC coordination committee (updating REC tools and guideline, follow up, data analysis and monitoring) # Technical support to periodic monitoring meeting including identification of bottlenecks and suggestion of corrective actions to improve coverage and equity # Technical support for development and implementation of special strategies to reach hard to reach children, # Support DPEV to adapt strategy / tools for vaccination in urban settings (micro plans, implementation and monitoring tools) for scaling up. # Support scale up of vaccination in urban settings (micro plans, implementation and monitoring tools) for scaling up.	UNICEF	#3 regions have a monitoring mechanism for corrective actions from monthly data analysis # At least 80% of Monthly data analysis conducted at central level and feed back provided by email to 3 regions for corrective actions. # REC approach in urban setting implemented at least in 3 districts out of 8 with validated document.	# updated microplan available for at least 80% of districts. # follow-up of the implementation of the outreach/fixed strategies during monthly IACC technical meeting. # At least 80% of Monthly data analysis conducted at central level and feed back providedby emailto 22 regions for corrective actions. # REC/RET (Reach Every Child/Reach Every Target)approach in urban setting implemented in 8 districts. # first progress report including lessons learned on vaccination in urban strategy developed	# updated microplan available and implemented in 100% of districts. # follow-up of the implementation of the outreach/fixed strategies during monthly IACC technical meeting HA I least 80% of Monthly data analysis conducted at central level and feed back providedby emailto 22 regions for corrective actions. # Second progress report including lessons learned on vaccination in urban strategy developed	IR-T 42 Nombre d'enfants de 0 à 11 mois qui ont reçu la troisième dose du vaccine DTC HépB Hib en stratégie avancée IR-T 41 Nombre d'enfants de 0 à 11 mois qui ont reçu la troisième dose du vaccine DTC HépB Hib en stratégie	Improvements in immunization coverage are inclusive of the children in the most marginalized, remote and poorest communities including in urban settings and overall inequities within the immunization program are reduced	\$ 370,440
Madagascar	Demand Promotion & ACSM	# Support demand generation activities to recover lost and unvaccinated children in identified districts. # Technical support for the development of the training documents on the community activities package and for the implementation in priority districts # Support development of communication plan for MCV2 introduction # Technical support for the update of the national communication plan on EPI	UNICEF	# Participate to immunization in urban settings microplaning and ensure that C4D activities are adequalty planed and contribute to improve equity and coverage # Develop the training documents on the community activities package # Develop the Communication plan for MCV2 introduction # Update the National communication plan for MCV2 introduction immunication plan for Grant Participation of the National communication plan for immunication based on progress	# Conduct community dialogues in distrcits with lot of refusal or poor demand for vaccination. # Implement community awareness, active research and referral of lost children. # Implement the training sessions on community activity packages in 50% of the priority districts and urban areas # Participate to immunization in urban settings microplaning and ensure that C4D activities are adequatly planned and contribute to improve equity and coverage	# Implement community awareness, active research and referral of lost children. # Implement the training sessions on community activity packages in all the priority districts and urban areas	IR-T 46 Pourcentage d'enfants de 0 à 11 mois perdus de vue qui ont été récupérés pendant le demier trimestre dans les districts ciblés IR-T 27 Nombre d'agents communautaires formés en PAC	Service tilization improved.	

Madagascar	Programme Management - Financial Management	# Keep abreast of national budget commitment / expenditure and provide timely information to UNICEF Senior Management for advocacy to MPH for cofinancing and traditional vaccine procurement # Ensure Funds are managed in a transparent and accountable manner: ② Support the partner in reviewing requests prior to submission to UNICEF to avoid discrepancies between planning, forecasting and funding allocated; ② Support the patner in reviewing expenditure supporting documents and reports # In collaboration with Program manager, support national /region/district capacity building to ensure	UNICEF	# Situation report on 2020 cofinancing and traditionnal vaccines procurement status shared with MPH # In case of delay, reminder letter from UNICEF senior management to MPH # Establissement of mechanism to review financial support documents to ensure they comply with UNICEF procedures # GAVI Grant managed by UNICEF financial report is submitted to the ICC # HACT Training and Financial Capacity building done for UNICEF and MPH (national / regional / district) staffs)	# Situation report on cofinancing and traditionnal vaccines procurement status shared with MPH # in case of delay, reminder letter from UNICEF senior management to MPH # Pledge towards MPH condcuted to avoid Madagascar default in 2020 co-financin payments # GAVI Grant managed by UNICEF financial report is submitted to the ICC # HACT Training and Financial Capacity building done for UNICEF and MPH (national / regional / district) staffs)	# All amount due to procurment of vaccines paid by end of 2020 # Situation repport on 2021 cofinancing status shared with MPH # In case of delay, reminder letter from UNICEF senior management to MPH # GAVI Grant managed by UNICEF financial report is submitted to the ICC # HACT Training and Financial Capacity building done for UNICEF and MPH (national / regional / district) staffs # vaccines forecasting / procurement costing included in the Health Sector Development Plan	IR-T 49 - Paiement à temps du co-financement annuel de l'Etat pour tous les vaccins subventionnés par GAVI Gestion transparente des fonds transferes aux PE IR-T 24 - Nombre de responsables périphériques ayant fait l'objet d'apprentissage sur l'utilisation des fonds Gavi (RSS et SSV)	No cofinancing default reported and funds properly managed	
		appropriate funding utilization and project execution							
Madagascar	Health Information Systems (Data)	Implementation Support							
Madagascar	Health Information Systems (Data)	Implementation Support	University of Oslo						\$ 19,009
Madagascar	Programme Management - Financial Management	Provide a broad range of financial management services	Cardno Emerging Markets USA, Ltd.	Quarterly reports to Gavi including without limitation, a status update on the general challenges Company faced in performing the functions of the fiscal agent, a report on the receipts and payments at the UCP/MoH both at central and decentralised levels, checks or verification procedures that have been performed at the UCP/MoH both at central and decentralised levels by Company, deviations from the approved procedures manual and a description of the irregularities identified.					\$ 21,824
Madagascar	Programme Management - Financial Management	Provide a broad range of financial management services		On-going progress update regarding the compliance to procedures manual of the UCP/MoH					
Madagascar		2.2.2. Conducting a Baseline							
Madagascar		2.1.1: Company supports the implementation of the platform's performance monitoring system (Performance framework, monitoring tools, etc.)	Catholic Relief Services						\$ 191,477

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Madagascar		2.1.1: Company supports the implementation of the platform's performance monitoring system (Performance framework, monitoring tools, etc.)					
Madagascar	Programme Management -LMC	Identify champions amongst the extended immunisation teams to groom them for peer-leadership and ensure overall strengthening of the EPI.		These staff members will be given tailor-made coaching by professionals to support them in reaching their full leadership potential.	These champions will have demonstrated a strong impact on the EPI which will be reflected in the delivery of the immunization program and the overall engagement of the EPI team and associated partners.		
Madagascar	Programme Management -LMC	Support the coordination forum through adequate organisatonal, and reporting tools.		The MP will provide ad-hoc support on the documentation for the forum coordination and follow-up activities. The MP will conduct a satisfaction survey of the EPI activities among its main FTPs and propose improvements or corrective measures.	The MP will support the EPI Director in managing her relations with the main partners of the EPI, on an ad hoc basis.		
Madagascar	Programme Management -LMC	Implementing the recommendations suggested in the report: "Evaluation du PEV Madagascar (GAVI/Dalberg)", beyond the aforementioned tasks.		The MP will provide a status update and course correction measures for H1 and H2 objectives, as per the institutional development plan. He/She will drive the EPI management and team towards achieving H3 milestones.	The MP will provide a status update and course correction measures for H1, H2 and H3 objectives, as per the institutional development plan. He/She will drive the EPI management and team towards achieving H4 milestones.		
Madagascar	Programme Management -LMC	Strengthen the capacity of the selected districts in program management,		The leadership of the EPI management team at he subnational level will be assessed by the MP based on the EPI performance improvement in the selected districts, and identify managerial expertise gaps that will serve as themes for ongoing training and coaching sessions.	The selected district teams are fully able to independently track, monitor, provide timely corrective actions, evaluate and report on programme delivery. The subnational level leadership is able to present and leverage program delivery results to lobby at the central level for fundraising. Data-backed analyses stemming from EPI dashboards will be used routinely in regional meetings to create a culture of advocacy and resource mobilization based on data.		
Madagascar	Programme Management -LMC	Support the coordination forum through adequate reporting tools and relevant data.		The MP will provide ad-hoc support for documentation required for new coordination mechanisms and follow up activities. The MP will conduct a satisfaction survey of the reliability of data collected at the subational level and make proposals to introduce improvements or corrective measures.			

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Madagascar		Strengthen coordination and			The MP will ensure implementation	The capacity building plan in all			
_		communication between the EPI at the			of the capacity building plan for the	selected departments is			
		central level and program managers in			selected regions. An M&E	implemented through training			
		the DDS (Sanitation Departments),			framework will be designed to	sessions and/or coaching. The M&E			
		with particular attention to the less			monitor the performance of	framework of department-level			
	B	efficient DDS.			department-level operations fully.	activities is fully operational, and			
	Programme Management -LMC					reports are produced quarterly on			
						department operations performance.			
			Dalla and Olahad						
			Dalberg Global					\$	558,016
			Development Advisors					,	,
Madagascar		Support the organizational	1		A framework will be co-created with	Based on the initial evaluation of the			
		improvement of the EPI at the			the EPI team at the central level to	new SOPs, adjustments will be			
						proposed if needed. A continuous			
		subnational level by implementing			monitor the respect of the standard				
		procedures developed by the MP at			operating procedures. The relevant	improvement framework will be			
		the central level. The manual of			EPI personnel will be empowered	designed and shared with the EPI			
		procedures will codify strategic			and coached to start the monitoring	management and relevant personnel.			
	Programme Management -LMC	objectives and program management			and enforcement of EPI SOPs at the				
		procedures and will play a pivotal role			subnational level.				
		in ensuring the efficiency and							
		effectiveness of the teams.							
		Circulveness of the teams.							
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Madagascar		Develop modern human resources			The MP will develop a training plan	Marked improvement in team			
		management practices and instill a			for the staff in charge of monitoring	effectiveness and efficiency is			
		results and performance-driven culture			and evaluation and surveillance at	demonstrated through assessment			
		aligned with the central level and with			the subnational level and establish	of metrics defined during the initial			
		host practices on performance			a results-oriented culture that takes				
	Programme Management -LMC	incentives.			into account collective and	coaching and mentoring of EPI			
		incentives.							
					individual performance.	personnel at the subnational level.			
Madagascar		Strengthen the capacity of the EPI's	1		The leadership of the EPI will be	The EPI team is fully able to			
		leadership in program management,			assessed by the MP based on the	independently track, monitor,			
		and provide them with the appropriate			EPI's performance improvement	provide timely corrective actions,			
		management approaches, techniques			plan, and identify managerial	evaluate and report on programme			
		and tools.			expertise gaps (at individual and	delivery. The EPI leadership is able to			
					institutional levels) that will serve as	present and leverage program			
					themes for ongoing training and	delivery results to lobby for			
	B				coaching sessions.	fundraising.			
	Programme Management -LMC				9	Data-backed analyses stemming			
						from EPI dashboards will be used			
1	1					routinely in MOH meetings to create	ĺ		
						a culture of advocacy and resource			
						mobilization based on data.			
		 	1	L					
Madagascar		Support the organizational			A framework will be co-created with	Based on the initial evaluation of the	i —		
1	1	improvement of the EPI by developing			the EPI team to monitor the respect		ĺ		
1	1	a manual of procedures. The manual			of the standard operating	proposed if needed. A continuous	ĺ		
		of procedures will codify strategic			procedures. The relevant EPI	improvement framework will be			
		objectives and program management				designed and shared with the EPI			
1	1	procedures and will play a pivotal role				management and relevant personnel.	ĺ		
1	1	in ensuring the efficiency and			enforcement of EPI SOPs. A survey		ĺ		
		effectiveness of the teams.			will be developed to assess whether				
1	L				the new procedures meet their		ĺ		
	Programme Management -LMC				intended purpose in inducing higher				
1	1				EPI performance and greater ease		ĺ		
1					of collaboration (internal and		ĺ		
					external survey).				
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					external survey).				
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Madagascar	Develop modern human resources	The MP will develop a training plan Marked improvement in team
	management and instill a results and	for the staff in charge of monitoring effectiveness and efficiency is
	performance-driven culture aligned	and evaluation and surveillance at demonstrated through assessment
	with the Ministry of Health (MoH) HR	the operational level and will of metrics defined during the initial
	regulations and with best practices on	establish a results-oriented culture assessment. Ongoing training
	Programme Management -LMC performance incentives.	within the EPI (central and coaching and mentoring of EPI
		operational levels) that takes into personnel.
		account collective and individual
		performance.